

October 11 1990

Formality

Worries

length

length

length

length

length

Austria	100.00	100.00	100.00
Belgium	100.00	100.00	100.00
Denmark	100.00	100.00	100.00
France	100.00	100.00	100.00
Germany	100.00	100.00	100.00
Greece	100.00	100.00	100.00
Italy	100.00	100.00	100.00
Netherlands	100.00	100.00	100.00
Portugal	100.00	100.00	100.00
Spain	100.00	100.00	100.00
Sweden	100.00	100.00	100.00
Switzerland	100.00	100.00	100.00
UK	100.00	100.00	100.00
US	100.00	100.00	100.00

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

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Friday October 12 1990

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## World News

### Hopes fade for radical Soviet reform package

Hopes have been all but abandoned for a radical 500-day plan to transform the Soviet economy into a market system, despite the joint backing of President Gorbachev and Russian Prime Minister Boris Yeltsin.

An alternative strategy of massive regulated price and wage rises may be already under way. Page 20

**Jerusalem protest**  
Police fired teargas in Jerusalem's Old City to break up a march by about 150 Palestinians to the Temple Mount, where 19 Arabs were killed by police gunfire this week. Hard time for Bush, Page 8

**Warsaw Pact row**  
Squabbling between the Soviet Union and its five remaining Warsaw Pact allies is hampering final stages of a treaty limiting conventional arms in Europe. Page 20

**Spanish disco blast**  
Three people died in an explosion that wrecked a Spanish disco, possibly victims of their own bomb, local government officials said.

**Polish oil boost**  
Poland said it will boost oil reserves to full capacity in the face of threats by the Soviet Union to suspend shipments in January.

**Perrier work halted**  
Bottling workers striking for higher pay shut down production at the Perrier plant in southern France.

**Nigerian violence**  
At least eight men and a woman have been shot or burnt to death over the past fortnight in a land dispute in Nigeria's Gongola state, Lagos police said.

**Malaysian sackings**  
Malaysia's Prime Minister Mahatir Mohamad axed three ministers from his list of candidates for next week's general election.

**Indian strike chaos**  
Work at Indian state-owned oil refineries and steel companies halted as middle-ranking managers began a two-day strike for higher allowances. Anarchy measures, Page 8

**Japan 'spies' freed**  
North Korea released two Japanese seamen after holding them as spies for seven years, less than half way through their 15-year prison sentences. Page 8

**Greenpeace warning**  
Greenpeace, the environmental group, warned that dumping of toxic wastes was now an urgent problem. Page 2

**Paz wins Nobel prize**  
Mexican poet and essayist Octavio Paz, best known for his book *The Labyrinth of Solitude*, won the 1990 Nobel Prize for literature. Page 6

**PC goes to pot**  
Copies of a speech by Hong Kong Governor Sir David Wilson, sent to newspapers on floppy discs, were infected with a computer virus that froze keyboards and made the message "Your PC is now stoned. Legalise marijuana."

**Weekend FT**  
Tomorrow: Silver hoard surrounded by international smuggling claims

**European resistance: Churchill's secret agenda**

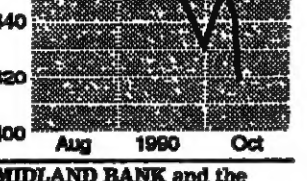
## Business Summary

### Mediobanca discloses 5% ownership of Continental

MEDIOBANCA, Italy's largest merchant banker, disclosed that it owns 5 per cent of Continental, German tyre manufacturer which is fighting off a merger approach from Pirelli of Italy. The shareholding, cost Mediobanca L144.8bn (\$126m) and confirms that it is among Pirelli's allies in its bid for Continental. Page 21, Lex, Page 20

**PLATINUM** tumbled by more than \$20 a fine ounce on the London bullion market. Commodities, Page 20

**PLATINUM**  
\$ per troy ounce



**MIDLAND BANK** and the Hongkong and Shanghai Bank are preparing to postpone their planned alliance. Page 21

**PRATT & WHITNEY**, US aero-engine maker controlled by United Technologies (UTC), and Motoren-und Turbinen-Union (MTU), aero-engine subsidiary of Germany's Daimler-Benz group, are to exchange up to 20 per cent of their equity. Page 21

**RAIUNQUE Nationale de Paris**, leading French state-owned bank, has reported a 29 per cent decline in first half net profits to FF598m (\$193m). Page 23

**TRADE**: The US will soften its plan for world farm reform and call for cuts of 90 per cent in export subsidies and 75 per cent in internal supports and tariff barriers. Page 20, Gatt, Page 18

**JAPANESE Ministry of Finance** has started an investigation of Sumitomo Bank, leading commercial bank hit by scandal. Page 8

**ROYAL TRUST**, Canadian financial services group, is cropping some of its European operations after suffering sizeable losses. Page 21

**TREUHAND**, body charged with privatising East German industry, may need credit of DM35bn (\$23m) by the end of 1991. Page 3

**CPC International**, one of the largest and most geographically diversified US foods groups, unveiled a 13 per cent rise in third-quarter net earnings, to \$86.6m. Page 22

**TNT**, Australian transport group, slipped to a five-year low on the Australian Stock Exchange (ASX), losing 13 cents to close at \$1.55 (US\$1.28). Page 22

**FINANCIAL TIMES**. From next Wednesday the Financial Times will include a weekly page on Business and the Environment. It will analyse environmental issues as governments pass more stringent laws and consumers make their voices felt in the market place.

## EC row brews over plan for tougher state aid policy

By Lucy Kellaway in Brussels

PLANS to increase further the powers of the European Commission in controlling state aid to industry will come in for strong criticism next week from European Community member states.

At a meeting in Luxembourg on Monday, industry ministers will question the rationale of the Commission's tough approach to state aid. Italy, which holds the presidency of the council of ministers, will push for a new regulation that would establish firm guidelines for future state aid policy.

Any such suggestion will be strongly resisted by Sir Leon Brittan, the European Community commissioner, who wants to preserve maximum flexibility in the conduct of policy. Under the Treaty of Rome he has broad powers to act against any aid that distorts competition and is not compatible with the single market.

Exceptions are made for regional aid, social aid, and aid that promotes "an important project of Community interest." The Italians want the commission to bring forward a regulation that will define these conditions more clearly.

Sir Leon will argue that the existing rules are clearly defined by the courts and that the commission is transparent in its new approaches, always discussing them with member states in advance. He is likely to be supported by most of the northern member states including the UK, Germany, the Netherlands and Denmark.

Mr Adolfo Battaglia, the Italian president of the council, has written to fellow industry ministers complaining that Commission policy on state aid has been drawn up on a haphazard basis which has caused a high degree of uncertainty among member states, resulting in unnecessary conflict between the Commission and individual countries.

He complains that the Commission has taken no account of the broader industrial policy of the Community, nor the need to be competitive in certain sectors on a world level.

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The new approach, which was presented to officials from member states last month, would involve nationalised industries providing the Commission with regular information on all financial transactions between the government and the industry for all manufacturing businesses with an annual turnover of more than Ecu200m (\$270m).

The plans were attacked by Mr Pierre Bérégovoy, the French finance minister, who last week told a conference of Europe's nationalised industries that the moves would give them a disadvantage against the private sector.

By contrast, Sir Leon has made it clear that the aim of the measures is to put public and private companies on a similar footing. He wants to have clear information on grants, soft loans, capital injections and dividend payments to and from governments to nationalised industries. In the private sector such transactions are already transparent.

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## UN envoys struggle to reach compromise on Israel killings

By Robert Mauthner and Robert Graham in London and Ralph Atkins and Alison Smith in Bournemouth

DIPLOMATS at the United Nations in New York were last night desperately trying to work out a compromise formula to prevent the UN voting a resolution condemning Israel for the killing of 21 Arabs in Jerusalem on Monday.

A three-day-old deadlock on the issue has undermined difficulties faced by the Bush administration in trying to balance its traditional backing of Israel with the need to accommodate its Arab allies aligned against Iraq.

Moderate Arab diplomats were yesterday already warning that the US risked being accused of applying double standards in its Middle East policy.

Disagreement within the UN Security Council does not centre on the specific condemnation of Israel for the action of its security forces. It concerns the proposed mandate and scope of a mission and a report which the majority of Council members want Mr Javier Pérez de Cuellar, the UN Secretary-General, to organise on the situation of the Palestinians in Israeli-occupied territories.

On US insistence, the seven non-aligned countries on the council, all of whom support the Palestinian Liberation Organisation, have dropped their demand to despatch a mission drawn from the Security Council to investigate Israel's treatment of Palestinians in the occupied territories.

They are reported to be prepared to accept that the Secretary-General should send his own emissaries. However, they are continuing to insist that the mission's report to Mr Pérez de Cuellar should include recommendations for ensuring the safety and protection of the Palestinian inhabitants as well as of Islamic and Christian holy sites.

The US still refused to countenance such a broad mandate, arguing instead that the Secretary-General should present the council only with his conclusions about the situation of Palestinians under Israeli occupation.

Meanwhile, Mr Edward Heath, the former British Conservative prime minister, announced yesterday that he would fly to Baghdad via Amman today for a meeting with President Saddam Hussein to seek the release of sick British hostages in Iraq.

Mr Heath said at a news conference in the margin of the Conservative Party conference in Bournemouth, on the south coast of England, that his mission was purely humanitarian, but he is widely expected to explore ways of finding a peaceful solution to the Gulf crisis.

As the party conference, Mr Douglas Hurd, Britain's foreign secretary, indicated that while Mr Heath had told him "some time ago" about his proposed mission to Baghdad, he was not going with the government's support. The government had consistently refused to negotiate with the Iraqi leader, Mr Hurd said.

"If you sit down around a table with Saddam Hussein you are rewarding aggression," the foreign secretary said. "It is not something we asked him to do."

Mr Hurd, who is due to leave for a week-long visit to Egypt, Israel and Greece today, told the conference that western Continued on Page 20

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## EUROPEAN NEWS

## Turkey heads for crisis as workers seek five-fold rise

By John Murray Brown in Ankara

ANKARA, Turkey, October 11. Turkish employers meet in Ankara today in a bid to head off industrial action threatened by 800,000 private sector workers.

With monthly inflation now over 8 per cent and rising, industrialists seem set on a collision course with the unions demanding wage increases of up to 500 per cent.

Generous pay offers to cement workers, on strike earlier this year, have paved the way for today's high demands. Union leaders describe it as the worst crisis since the labour unrest which followed the military coup in 1980.

In Turkey strikes are illegal for public sector workers and those in strategic industries like coal, but already in the first seven months of this year more than 1.2m working days have been lost through strike action. Inflation, not unnaturally, is the national obsession. If the Gulf crisis is the immediate cause, with domestic oil prices up by over 80 per cent, underlying reasons go deeper.

In the latest OECD report, spiralling wage demands and the budget deficit were cited as the principal culprits. Despite moves to privatise some state enterprises, the public sector borrowing requirement is set to hit Turkish Lira 15,000bn, or 5.3 per cent of GDP.

Union leaders concede that the current wage round could fuel even higher inflationary expectations. Mr Sevkettin Yilmaz, leader of the largest trade union federation with 2m members said strike action was unavoidable if the negotiations remained deadlocked. Under Turkish labour law, unions and employers have 60 days to conclude a new two-year collective bargaining agreement. If that fails, the process goes to arbitration.

"That's the legal way," said Mr Yilmaz. "There are also illegal ways. We can stage protests, we can slow down production, we can even refuse to shave our beards" — the traditional gesture of the Turkish radical.

In the last week, talks with both the textile and coal unions have broken down, affecting 125,000 workers. Textiles is Turkey's most important industry, with exports last year worth \$3.5bn. The textile union is seeking a net monthly wage of TL 1.5m in the first year, plus a 50 per cent inflation-linked increase in the second year.

The average monthly wage for a textile worker is currently around TL 300,000. According to one industrialist yesterday, the union demands would amount to giving the entire Turkish national income to just 3.5m people.

## Greenpeace in waste plea

By Tim Dickinson in Brussels

GREENPEACE, the environmental campaign group, warned yesterday that the dumping of toxic wastes was now an urgent east-west problem as well as a "north-south" issue.

Launching an alarming 45-page report on the volume of hazardous waste flowing into Poland from west Europe, Greenpeace called on the EC for a full ban on such trade.

"Despite the quieting of scandals in Africa and other third world countries, the exploitation of poorer economies by the dumping of hazardous wastes is, unfortunately, still alive and prospering," said Mr Ernst Klatte, a Greenpeace lobbyist.

The report on Poland documents 64 known trade schemes from 13 countries involving 22m tonnes of waste. Of that total, Greenpeace says, more than 46,000 tonnes of toxic waste arrived over the past year from exporting countries which include the West Germany, Austria and Sweden.

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## Battle rages on speed of EC monetary union

By David Buchan in Strasbourg

LIKE the battle between Little-enders and Big-enders in Gulliver's Travels, member states of the European Community are embroiled in a ferocious struggle, the final outcome of which is likely to be decided by much larger forces than mere argument.

The battle concerns the EC's debate about forming itself into an economic and monetary union (Emu).

The conflict concerns the date and/or criteria for the EC to move from the present stage one (focused on the European Monetary System) to a stage two. The comedy is that there has yet to be any real discussion, let alone agreement, on what that stage two should contain.

There are two reasons why this potentially momentous debate should focus on the seemingly mechanistic issue of timing. The first is that time is hanging rather heavily on the hands of some people.

Some Big-enders, the hard core of Emu enthusiasts —

France, Italy, Belgium, and the European Commission — are itching to get stuck into the Emu-creating treaty negotiations which will only start this December. Unlike the remarkably speedy negotiation of the European Single Act five years ago, it has been over a year since the EC Madrid summit fired the starting pistol on Emu.

In this interlude, Emu enthusiasts have sought to use every external factor, such as German unity and the Gulf crisis, as extra weight on the accelerator. In doing so, they have incurred surprise gains and losses in their group.

Denmark now unreservedly favours Emu as a counterweight to an enlarged Germany; but after the Brussels Commission suggested in August that the EC move into a second stage with new institutions as early as January 1993, Spain balked.

Indeed the Spanish compromise call last month to delay stage two until 1994 seemed to

wake a number of countries from their apparent sleepwalk straight into Emu.

Two key countries — Germany and the Netherlands — had never fallen into any Emu-induced trance. The German finance ministry and Bundesbank are in particular now banging with growing force the "economic convergence" drum.

Echoed from the sidelines by Mr John Major, the UK chancellor (who still stands apart on Emu from his fellows because of his leader's rooted opposition to a single currency), these two German institutions argue that monetary union will be built on sand, if the economic performances of the Twelve do not first come together.

Such a process cannot be forced by setting artificial dates, they say. The second reason for the current focus on timing is that much else is agreed, though only in the most general terms. Many of the concepts of the Delors committee's report, like the need

for central bank independence and the undesirability of any Community bail-out of feckless individual governments, will be part of the general vocabulary of any Emu treaty.

But refining general terms into precise treaty language, on how soon the existing EC Central Bank Governors' Committee might be turned into the planned Eurodollar and how exactly the latter is accountable to the Council of Ministers and the European Parliament, requires governments to lay their cards on the table. And that they will not do until the December conference forces them to.

So, the only near-deal likely to emerge before December is that, on timing, centred on plans by Spain and the Netherlands.

They both call for a January 1, 1994 transition to a stage two, provided all currencies are within the exchange rate mechanism, national central banks are made independent

by law, and all means of compulsory financing of public deficits, such as controls on capital movements or pension fund investments, are repealed.

These yardsticks were this week hailed by Mr Philippe Maystadt, the Belgian finance minister, and Mr Jacques Delors, the European Commission president, as being simple to verify. To their relief, the economic criteria, on which it would be far harder to get agreement, are under the Spanish and Dutch plans the yardsticks for moving finally to a single currency.

These more important but more woolly criteria include convergence on "sufficiently low" inflation, no "excessive" budget deficits, and "virtual harmonisation" of interest rates. Mr Delors has described efforts to define such criteria as like trying to determine the sex of angels, a once-thorny issue only slightly less abstruse than the battle for Emu.

## Spanish wizard bedevilling Delors

By Peter Bruce in Madrid

IN SPAIN, cartoonists draw him as a conniving wizard buzzing about the head of Prime Minister Felipe Gonzalez. In Brussels, Mr Jacques Delors, the European Commission president, would probably draw him as the devil.

In fact, Mr Carlos Solchaga Catalan, the Spanish Finance Minister, is a chronically cheery man who glides through controversy with no visible means of support other than a lot of cigarettes.

And for a minister whose economy may be coming off the boil a little too rapidly as oil price rises halt the fall in inflation and quicken the slowdown in output, Mr Solchaga has been having a wonderful week.

First, Britain joined the exchange rate mechanism of the European Monetary System in the same wide 6 per cent fluctuation band that Spain occupies. That means he has an important ally, now credibly locked into the EC's monetary union process, but with even worse inflation.

Second, Mr Solchaga has suddenly found himself the instigator of a remarkable consensus on how to proceed to the tricky second phase of the Delors report on monetary union. If the inter-governmental conference (IGC) in Rome in December succeeds in changing the Treaty of Rome to permit monetary union, it will in no small way have been because of this diminutive and stubborn Navarrese.

It started in Rome on September 8, at an informal meeting of EC finance ministers, soon after Mr Delors had suggested phase two should begin quickly, in January 1993. The British had angered Mr Delors by proposing a "hard" European Currency Unit alongside existing national currencies.

Mr Solchaga was the first minister to stick his neck out and begin a now very public debate in the run-up to the IGC in Rome. Phase two should start in 1994, he said, and Britain's hard Ecu and European Monetary Fund would be useful as "practice" runs towards a single currency and a central European bank.

Mr Delors accused Spain of trying to delay EMU because its troubled economy could no longer rapidly "converge" with German or French inflation levels. But the ideas began to take hold. The Dutch and Germans produced similar plans. At the end of the formal finance ministers' meeting in Luxembourg last Monday, agreement on 1994 was almost unanimous. The British had even agreed their hard Ecu might become a single currency.

Mr Solchaga says he was merely trying to avoid a two-speed EMU. Compromise is revered in Spain. The last time its leaders failed to find one, the ensuing Civil War took a million lives.

Mr Solchaga, 46, is an ambitious and seasoned practitioner of the art. Mr Gonzalez trusts him, despite rumours about his impending demise because he has dared to challenge, indirectly, the power of the deputy Prime Minister, Mr Alfonso Guerra. He is one of the few people who joined Mr Gonzalez's first cabinet in 1983, initially as Industry Minister, and is still in it.

He has been given control of attempts to patch up relations with Spain's two big and combative trade unions, and he has little trouble dismissing critics who say his budget cuts for next year are cowardly and that his 5 per cent inflation target for next year is too optimistic. "What is important is that I believe in it," he said recently. A graduate of the Massachusetts Institute of Technology who has spent much of his life in economic research, he is never lost for detail on even the most obscure aspects of policy.

Spanish finance ministers are always victims of the press and he will not make many friends next year as he tries to hold interest rates high and wages down in order to get his free-spending countrymen to face up to the fact that Spain's four-year fiesta is over.

Spanish finance ministers are always victims of the press and he will not make many friends next year as he tries to hold interest rates high and wages down in order to get his free-spending countrymen to face up to the fact that Spain's four-year fiesta is over.



## Stockholm appeals for restraint on pay claims

By John Burton in Stockholm

MR Allan Larsson, the Swedish Finance Minister, yesterday called for national wage restraint, against a background of government predictions that the country will enter a period of stagnation next year.

In a statement to parliament outlining economic policy for the next year, Mr Larsson said that the Social Democratic government would accept a rise in unemployment above the current rate of 1.5 per cent in order to fight the country's chronic wage-push inflation, which he says could reach 11 per cent this year.

The government expects gross national product (GNP) growth to amount to 0.8 per cent in 1990.

However, it says this figure could decline by 0.2 per cent next year if wage growth exceeds 4 per cent, fueling a 10 per cent inflation rate which would further harm Sweden's competitiveness.

Mr Larsson has ruled out a krona devaluation as a way to restore growth.

He said yesterday that Sweden could join the European Monetary System in the future, although the "EMS is not open to us today."

A government-appointed mediator has proposed that trade unions and employers sign a multi-year wage pact to stabilise the labour market when the centralised national pay agreement comes up for renewal next year.

Mr Larsson says the government would prefer voluntary wage restraint and would not try to impose an official ceiling on wages.

In February government efforts to impose a wage and price freeze and a strike ban caused a political crisis and the resignation of Mr Larsson's predecessor, Mr Kjell-Olof Feldt.

Mr Larsson yesterday said the government would pursue public sector reforms to make it more efficient and to prepare for further tax cuts.

Growth in spending for local authorities, which provide most social services, would be limited to 1 per cent.

## ADVERTISEMENT

## Maharishi Offers

# SOLUTION TO THE GULF CRISIS

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At the beginning of this year, His Holiness Maharishi Mahesh Yogi offered to every government 'Alliance with Nature's Government'.

In announcements that appeared in the international press, including the *Financial Times* on 21 February and 10 April 1990, Maharishi stated that any government that established a group of 7,000 experts in his Vedic Science and Technology in one place on earth would hold the balance of power in the world and create the global *Maharishi Effect*—coherence in world consciousness, which would automatically render all trends in the world positive, peaceful and in the evolutionary direction.

## Persian Gulf Crisis

Now, all those countries who did not accede to Maharishi's offer have assembled in the Persian Gulf. Kuwait would not have been in this present crisis had there been a group of 7,000 to create coherence in world consciousness. But now it is too late—the crisis is upon us.

## Political Solution No Guarantee

At least the governments have wisely realized that military action should not take place, but they are helpless to find a solution through political means. Even if Iraq agrees to all conditions, even then who can guarantee that Iraq will not again become wild in the future?

For that matter, who can guarantee that at any time any country will not attack any other country?

What is the guarantee? Certainly not political alliances.

## Failure of Political Alliances

The failure of political alliances and treaties throughout history is known to every leader in the world. President Bush and President Gorbachev know it well.

Will it not be wise for the leaders of the family of nations to stop relying on political settlements and find an alternative solution?

## Solution—Alliance with Nature's Government

Is it possible for the world's leaders to listen to a man who says, "With a group of 7,000 people in any place on earth, I can bring world consciousness in alliance with Nature's Government and thereby neutralize all conflict in the world today and prevent any international conflict from ever arising in the future"—Maharishi.

If this sounds mad, is it not real madness to continue to use methods that have repeatedly failed? Should we not at least try an alternative that has been scientifically proven to resolve conflict and prevent war?

## Why Risk the Nation's Youth?

What is wise? Should the political leaders try out this alternative which will avert the possible destruction of the dear youth of their nations? Or should they simply continue as they are, searching for an elusive solution through the old, unscientific, and ineffective political approaches?

Who is thinking of all those who are

struggling to survive on the borders of Iraq?

## Global Maharishi Effect—A Proven Alternative

If ever the world could be in peace, it will only be through creating and maintaining the global *Maharishi Effect*—indomitable waves of coherence and harmony in world consciousness.

The *Maharishi Effect* has been verified by over 500 scientific research studies conducted at more than 160 independent universities and research institutions in 27 countries over the past 20 years.

If scientific research has any meaning for the political world, this should be enough to convince anyone.

## Creating an Effective World Peace Fund

The political leadership of the world today is being used to collect money to maintain military power as a way to peace. Instead of collecting billions of dollars to maintain a military force and hope peace may come from it, should it not be possible for the governments and the wealthy families of the world to create a fund of only a few million dollars that would support a coherence-creating group?

Every billionaire should know that this will be in his own best interest. What has happened to the Emir of Kuwait could happen to any of them at any time.

The wealthy rulers of the Gulf states could solve this crisis if each provided 1,000 people for training in Maharishi's technology and financially maintained them. This would ensure that the peace and stability of their countries are never threatened.

## Peace through Fear Cannot Succeed

The leaders of the world should learn from the lesson of history: Peace has never been assured through the threat of military force. Peace through fear of destruction will only end up in disaster sooner or later.

There was a time when the rivalry between the superpowers held the world in great fear of annihilation. Now their rivalry has turned into friendship, but the superpowers, assembled in the Gulf, are still holding the world in fear.

Could there be another element in their relationship that would make a difference?

## New Role for Superpowers

If in their friendship together, and on behalf of the world's political community, the two superpowers sign an agreement with the Government of Nature, this new alliance would win the support of the Unified Field of all the Laws of Nature and render every country, big or small, invincible in the evolutionary power of Natural Law.

## Invincibility for Every Nation

Every significant political leader should know that lasting peace can only belong to a time when every country enjoys invincibility. Even if there is a tiny country that is frustrated and is not self-sufficient and invincible, that one dissatisfied country could become a nuisance for the whole world.

Therefore, that level of political leadership which enjoys responsibility for the world should resolve to create invincibility in every country at once. Otherwise, they will leave a record of

struggling for peace that will be read and deplored by their successors.

## Maharishi's Message—Govern through Natural Law

Here is Maharishi's message to the political intelligentsia of today's world: Launch upon this new initiative to create invincibility for every nation in a single stroke through alliance with Nature's Government, which governs the infinite diversity of the universe with perfect orderliness.

We realize it must be difficult for the world's leaders to digest the words, "Invincibility for Every Nation", but they should know nothing is impossible in a scientific age.

## Complete Knowledge of Natural Law

This message of Maharishi comes from the ancient record of complete knowledge of Natural Law and Nature's Government, contained in the Ved and Vedic Literature. Maharishi's Vedic Science and Technology—the science and technology of consciousness—whispers invincibility to every nation. "Take it and continue to enjoy, or leave it and continue to suffer".

—Maharishi.

## The Formula for World Peace—A Group of 7,000

By establishing a group of 7,000 people professionally engaged in the practice of the Maharishi Technology of the Unified Field, any one government can create such intense coherence in world consciousness that no nation will fight with any other nation and all nations together will nourish every nation. In this way, every nation on earth will be invincible and the whole world family will enjoy perpetual peace.

## Resolving the Gulf Crisis without Loss of Life

We are ready to provide to any government without charge the necessary training to establish a coherence-creating group. Any government that creates such a group will immediately resolve the Gulf crisis without loss of life and will ensure that all political, economic, social, and religious trends in the family of nations are always positive, progressive, and harmonious.

## Maharishi's Call to the Youth of the World

However, if the political leadership and the wealthy of the world still do not respond to this call, there must be 7,000 youth who are financially self-sufficient and would like to enjoy enlightenment in higher states of consciousness and, at the same time, spontaneously free the world from fear and the tyranny of war.

Responsible leaders of government, billionaires of the world, and 7,000 youth are invited to create the global *Maharishi Effect* and bless mankind with permanent world peace.

## Please contact:

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Lure of all things western extends even to politicians

## Kohl dominates east German election campaign

By Leslie Collitt in Berlin

FROM the Baltic Sea to Saxony in the south, Chancellor Helmut Kohl's bulky frame, in person or on posters, has dominated the campaign for next Sunday's election to east Germany's five resurrected Länder.

The German leader was fighting to repeat the remarkable personal victory he won last March for the Christian Democrats (CDU) in former East Germany's first free election.

The difference this time, however, was that he was campaigning in what had become an economic disaster area, with the threat of mass unemployment this winter. Mr Kohl was banking on support from east Germans who said they would vote for him again so that he could "redeem" his pledge to bring them jobs and prosperity.

Wherever the chancellor appeared, the rival Social Democrats (SPD) fielded one of their stars: Mr Willy Brandt, the former chancellor, or Mr Oskar Lafontaine, the Saarland prime minister, who faces heavy odds in his bid to defeat the "Chancellor of Unity" in the December 2 national elections.

West German politicians are standing for prime minister in nearly all the eastern Länder,



Roadside election posters: western politicians are standing in nearly all eastern Länder

reflecting the dearth in home-grown political talent. Far from resenting the intrusion, east Germans appeared to prefer western imports to their own fledgling crop. "At least they're not tainted," said a woman in Saxony. The contest

there pitted Mr Kurt Biedenkopf, the CDU candidate, against the SPD's Ms Anke Fuchs.

The professorial Mr Biedenkopf, lauded in Saxony by the chancellor who had removed him from the party leadership,

was strongly favoured to win his first popular election.

Where east German politicians are seeking the prime ministership, as in Brandenburg, the Prussian heartland surrounding Berlin, the result has been more admiration than

confrontation. Mr Manfred Stolpe, the Protestant Church lawyer standing for the SPD, and Mr Peter-Michael Diestel, the former CDU interior minister of East Germany and a lawyer, avoided any hint of rivalry in their public appearances, as befitted long-time colleagues.

Mr Stolpe's strongest remark in a debate with Mr Diestel was to agree that the market economy would be working in east Germany within five years but that he did not believe in the self-healing properties of the market.

After touring a big starch factory in Kyritz, north-east of Berlin, Mr Stolpe took pains not to appear too pessimistic, although his aides noted that the ramshackle factory could not survive and that farms in the region had little future. The SPD is clearly anxious to avoid anything which might add to the widespread atmosphere of doom and gloom.

Both the SPD and the CDU are resigned to some form of coalition in Brandenburg, where voter interest in the election campaign, as in the other four Länder, has been low. This is the third election this year for east Germans, with a fourth to come in December, and the SPD fears a poor turnout will lead to another win for the chancellor.

## Treuhand's estimate of credit needs by 1992 rises to DM35bn

By David Goodhart in Bonn

THE credit needs of the Treuhand, the body charged with privatising East German industry, are likely to reach DM35bn (£11.5bn) by the end of 1991, DM10bn more than envisaged in the unity treaty between the two Germanys.

Mr Dietrich Rohwedder, the Treuhand chief executive, told the Bundestag budget committee this week that he would need DM12bn this year and a further DM23bn next year.

He estimated that for next year he would need DM7.5bn to pay interest on the old debt carried by East German companies, DM3.8bn for interest on East

Germany's state debt, DM4bn to cover Treuhand-backed liquidity credits that companies cannot repay, and DM8.2bn in interest on the Treuhand's own restructuring credits.

Meanwhile, West German industry has agreed in principle to lend to the Treuhand 100 managers to take over leading positions in East German industry. The pledge was made at a gathering of industrialists organised this week by the government in Bonn.

Mercedes-Benz plans to build a DM1bn truck plant in Ludwigsfelde in east Germany, the first big investment agreed

with the Treuhand, Reuter reports from Berlin.

The assembly plant, to be completed by 1994, will produce up to 40,000 trucks a year, mainly for the east European market, said Mr Werner Niefer, Mercedes chairman.

The Treuhand has struck a co-operation agreement with Mercedes-Benz and the east German truck combine IFA-Automobilwerk. A new Treuhand company will use IFA's existing factories to assemble Mercedes trucks until the plant is built, Mr Niefer said. Mercedes will take 25 per cent of the company from 1992.

## DM2bn aid for Moscow prepared

By Katharine Campbell in Frankfurt

THE first tranche of aid to the Soviet Union agreed between Bonn and Moscow, in the bilateral co-operation treaty initiated last month, was yesterday being put together by a consortium of German banks.

The interest-free loan, carrying a 50 per cent government guarantee, represents yet another call on Bonn's already strapped finances, as it struggles with the continually mounting costs of German unification.

The DM2bn (£600m) five-year credit to the Soviet Bank of Foreign Economic Affairs represents the first part of the loan promised to help fund the cost of keeping Soviet troops on former East German soil for the next four years.

The credit is lead-managed by West LB, the biggest of the German public sector Landesbanks.

In the agreement, Bonn said it would pay DM12bn for the repatriation of Soviet troops at

the end of the four-year period, with an additional DM13bn interest-free loan for the costs incurred in the interim. The other DM1bn is expected to be paid over next year.

As it is an interest-free loan, the banks receive the coupon payments from Bonn, set at 20 basis points over the six-month London interbank offered rate. This represents a considerably more generous margin than they would normally receive on federal government debt.

## Italian communists plant party puzzle

By John Wyles in Rome

PARTITO Democratico della Sinistra (Democratic Party of the Left) is not yet a name which trips off the Italian lips.

But as Italians were seeking yesterday to adjust to this new political birth they were asking: "Does it bury the old Communist Party, or is it inspired by it?"

When Mr Achille Occhetto, the leader of the Italian Communist Party (PCI), announced on Wednesday night the new name with which he had chosen to relaunch Europe's largest surviving Communist Party, he also revealed its new symbol: a large oak tree beneath which sits the red star, the hammer and sickle and the initials P(artito) C(omunista) (Italian).

As it was meant to, the emblem reflects the divisions which have opened up in the PCI since Mr Occhetto announced nearly a year ago that it must be relaunched under a new name and with a broader basis of social support. One third of the party, for whom the old symbols have been retained, has been against the entire exercise, still glorying in the name Communist, still anti-American, anti-defence and rhetorically anti-capitalist.

Mr Occhetto's two thirds, however, contain those susceptible to the emotional and dated attitudes of the left as well as those wishing to

embrace social democracy and an alliance with Mr Bettino Craxi's Socialist Party.

The party leader has now planted his tree to the left of his own support, while still failing to answer the question of whether it is rooted in the old party and will closely resemble it, or whether the PCI is being buried beneath it, with symbols which will be dropped from the emblem in only a matter of time.

The one word which Mr Occhetto appeared deliberately to eschew for the new name was "socialist", although he did identify the new party with "the Italian Socialist tradition" on Wednesday.

The PCI's most illustrious apologist, Mr Eugenio Scalfari, the editor of La Repubblica, justified this yesterday with the assertion that "a party born today which calls itself socialist would be born already old".

Nevertheless, this new Italian party is desperate for the seal of approval which would be conferred by membership of the International Socialists.

It also needs an alliance with Mr Craxi's Socialists if unity of the left is ever to reach Italy.

But Mr Craxi did close down one alternative name for Mr Occhetto last week when he rechristened his party United Socialists - P(artito) S(ocialista) (Italian).

## International mediation hint for Yugoslavia

By Laura Silber in Ljubljana

THE prime minister of the republic of Slovenia, Mr Lojze Peterle, yesterday raised the possibility that Yugoslavia's problems could be settled by international mediation.

"A violent break-up of Yugoslavia is possible," he said, adding that Slovenia would welcome "international peace-keeping forces in order to avoid possible bloodshed".

Armed conflict broke out in Croatia after the republic's 600,000-strong Serbian minority declared autonomy on October 1 and vigilante groups sealed off several Croat towns.

Slovenia has already taken steps to distance itself from the embattled Yugoslav federation. The republic's government plans to host a conference of foreign ministers from the Yugoslav republic, the Baltic republics, Bavaria and Slovakia in January to strengthen Slovenia's international ties.

Slovenia is at loggerheads with Serbia, the biggest republic, over Slovene support for a confederation instead of the present Yugoslav federation.

Serbia has said the country's internal borders will not be legal if the federation falls apart. Yet despite increasing threats from Serbia, Slovene leaders said they would forge ahead with plans for a confederation, which they see as the only alternative to secession.

"Slovenia is not separatist, but we have the impression that certain forces in Yugoslavia are driving Slovenia to secession," said Mr Peterle.

Slovenia and Croatia last week unveiled their plan for a "confederation", a union of sovereign states. The proposal outlines a confederation based on the common interest, basically economic, of the member states, but also includes defence and frontier security.

## Bulgarian PM urges support for reforms

BULGARIA'S Socialist prime minister, Mr Andrei Lukanov, yesterday urged all political parties to back his economic reform programme as a "last chance" to avert a national tragedy. AP reports from Sofia.

The programme provides for a transition to a market economy and privatisation of industry, and was submitted to parliament on Wednesday.

The International Monetary Fund, which Bulgaria joined last month, has made assistance to Bulgaria conditional on parliamentary acceptance of the programme. Mr Lukanov's plan emphasises a new monetary, credit and banking system and competition.

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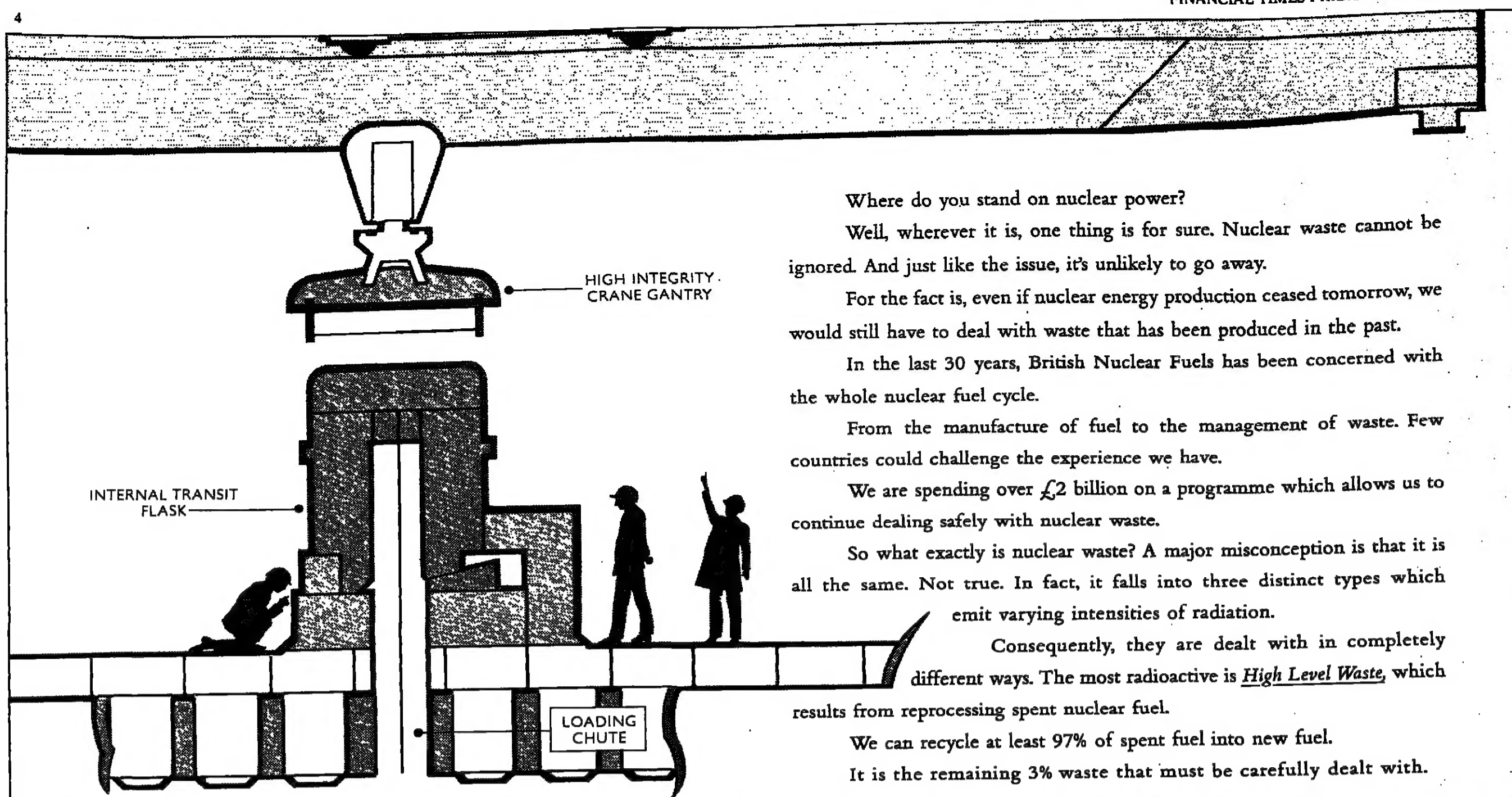
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Where do you stand on nuclear power?

Well, wherever it is, one thing is for sure. Nuclear waste cannot be ignored. And just like the issue, it's unlikely to go away.

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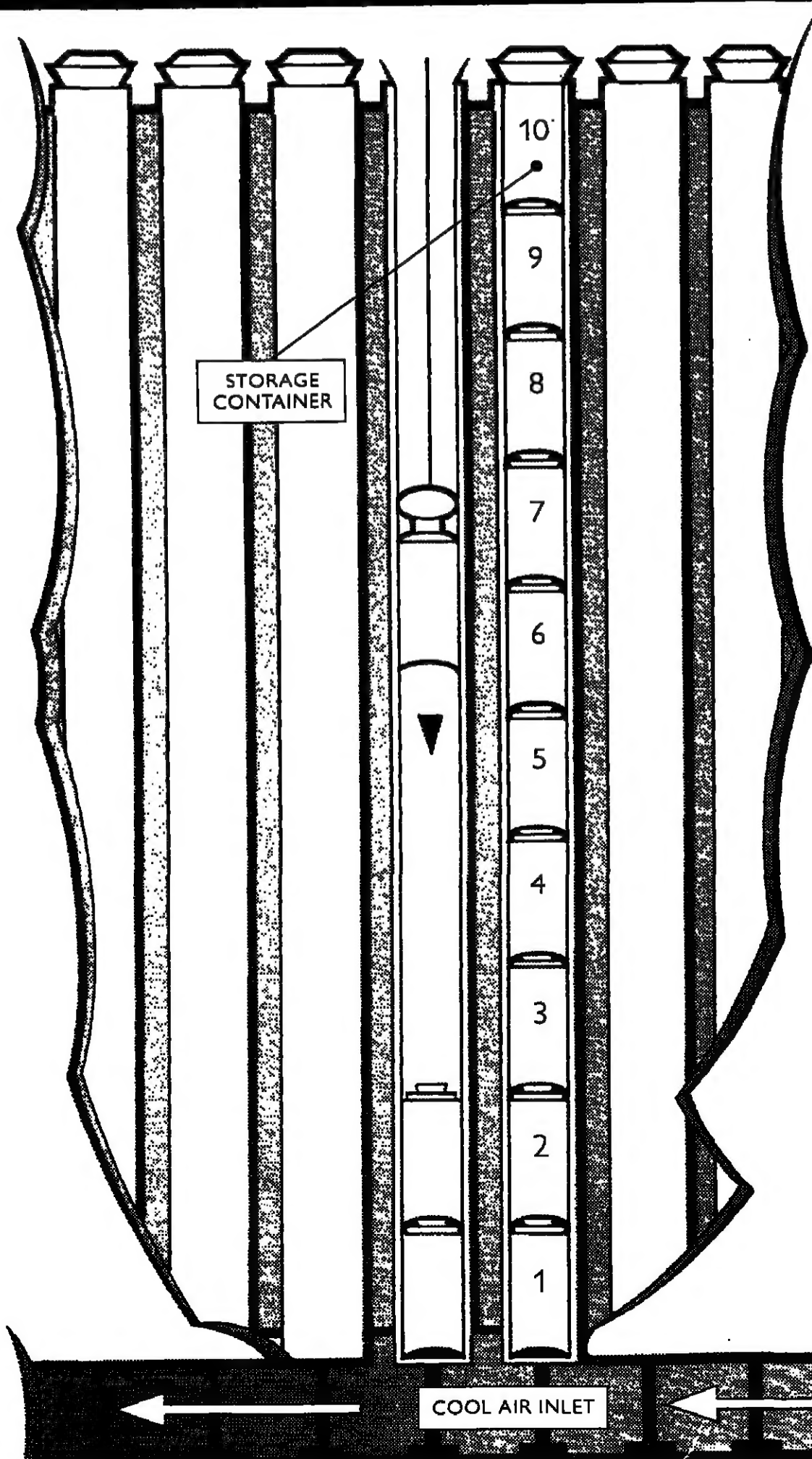
Consequently, they are dealt with in completely different ways. The most radioactive is *High Level Waste*, which results from reprocessing spent nuclear fuel.

We can recycle at least 97% of spent fuel into new fuel.

It is the remaining 3% waste that must be carefully dealt with.

# NUCLEAR WASTE CAN BE CONTAINED.

# THE ISSUE CANNOT.



At present, high level waste is stored as a liquid inside double-walled, cooled stainless steel tanks enclosed in thick concrete walls.

However, we have brought into operation a process called 'vitrification', in which liquid waste is converted into glass and sealed inside stainless steel containers to be kept safe for the indefinite future.

This method reduces the waste to 1/3 of its original volume.

Or, to look at it another way, all the high level waste produced at Sellafield in the last 30 years could be contained in just 4 double-decker buses.

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## AMERICAN NEWS

## Bush's handling of budget may hit Republican vote

By Lionel Barber in Washington

SUPPORT for Republican candidates in this year's mid-term elections is collapsing as a result of President George Bush's erratic handling of the budget talks, party officials said yesterday.

After more ambiguous statements from the White House on taxes and further signs of a growing split between the conservative and moderate wings of the party, Republican strategists conceded they were close to despair. "We're in a free fall," said one top official.

Mr Gary Koops, a spokesman for the national Republican congressional committee, responsible for campaign tactics, said the party's instruction to candidates in the field was to be consistent. "We've said there is nothing worse than changing your position."

Mr Koops agreed Mr Bush's verbal acrobatics on capital gains, income taxes for the rich and other budget issues had not set a good example. But he pointed out that the president's desire during the budget talks to place the national interest ahead of the party's was largely to blame.

Other officials were less charitable, arguing that Mr Bush's "waifing" of income taxes risked exposing the party to charges that it was protecting the wealthy at the expense of the middle class. Moreover, the president's indecision and

uncertainty was creating an image of a rudderless administration.

Mr Koops said all recent polls showed rising concern among voters about the direction of the country. The most disturbing signs suggested continuing on resentment which - if not properly channelled - could reduce turn-out. "We're losing support in our party base - the 18-35 year olds, the Reagan base."

Strategists such as Mr Ed Rollins, head of the Republican congressional campaign committee, had hoped to capitalise on voter apathy by running a populist, anti-incumbent campaign against Washington, where the Democrats have majorities in the House and Senate.

This was supposed to pave the way for an onslaught in 1992 - when Mr Bush faces re-election.

The Rollins approach never won favour with the White House, where Mr Bush has always favoured a more conciliatory approach with the Democratic majority. Until the budget fiasco, Mr Bush's style appeared to work well.

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## Prosecutors allege stock price manipulation by Milken

By Nikki Taft in New York

MR Michael Milken, former head of the junk bond department at Drexel Burnham Lambert, the defunct US investment bank, was yesterday accused of manipulating stock prices in order to earn fees for Drexel.

On the opening day of a "mini trial" to consider fresh government allegations against him, prosecution lawyers outlined their case against Mr Milken concerning shares in Wickes, a home products company which became a Drexel

client in the mid-1980s.

The Manhattan hearing forms part of the process of sentencing Mr Milken, who has already pleaded guilty to six charges related to securities law violations and has agreed to pay \$600m (\$304.5m) in fines and restitution.

However, the government alleges Mr Milken's admitted wrongdoing was part of a much larger pattern of misdeeds by him and Drexel, which went into bankruptcy this year. Because one of the

charges to which he has pleaded guilty is a broad conspiracy charge, the prosecution claims that evidence of this alleged misconduct needs to be considered in arriving at an appropriate sentence.

Judge Kimba Wood, who will deliver the sentence, has said the aim of the hearing should be to shed light on Mr Milken's character.

Mr John Carroll, for the government, claimed yesterday that in April 1986 Wickes was trying to retire some expensive

preferred stock. To force shareholders to swap into lower yielding common stock, it was necessary for the Wickes share price to be at or above \$64 for a certain number of days.

Accordingly, he alleged, Drexel - with the help of Mr Ivan Boesky, the convicted insider trader - manipulated the market to achieve this.

Drexel, said Mr Carroll, eventually won \$118m of fees from Wickes. Mr Carroll claimed: "There was manipulation. Mike Milken was behind

that manipulation. No one else at Drexel had the means."

That brought an impassioned response from Mr Arthur Liman, Mr Milken's lawyer. Conceding that the defence did not deny there had been stock manipulation in Wickes by Mr Boesky and Drexel, he claimed Mr Milken was not responsible for what had happened.

"The issue here is what is my client's responsibility," he said. "You will never hear from anyone at Wickes that

they asked my client to manipulate Wickes' stock price."

In theory Mr Milken could be jailed for 28 years, although his lawyers have asked for as little as a community service sentence.

Many of the government's allegations centre on the relationship between Milken/Drexel and Mr Boesky. Mr Boesky's name headed the list of potential government witnesses for the mini-trial, although it remains unclear whether he will be called.

## Mexican novelist awarded Nobel literature prize

By Robert Graham

MR Octavio Paz, Mexico's most versatile poet, novelist, journalist, and critic, was yesterday won the Nobel Prize for literature after several years waiting for the award.

The 76-year-old writer is the first Mexican to be awarded the prize, but he follows a line of hispanic authors such as last year's winner, Spanish novelist Camilo José Cela, and Colombia's Gabriel Garcia Marquez, who won in 1982.

The Swedish Academy of Letters said the \$700,000 award was for his "impassioned writing with wide horizons, characterised by sensuous intelligence and humanistic integrity".

When contacted at a New York hotel by Reuters, Mr Paz said: "This is something very important for me and for Mexican and Spanish-American

literature." He added: "This time it was a total surprise."

Mr Paz's closest contender for the award was believed to be his arch-rival and compatriot, Mr Carlos Fuentes.

Often considered a renaissance man in the breadth of his writing and intellectual curiosity, Mr Paz is best known for *The Labyrinth of Solitude*, a controversial and imaginative essay on Mexico and the Mexican psyche.

His writing has embraced art as well as religion and contemporary politics. His poems have been published in five major collections from 1949 onwards.

The fifth, *Arbol Adentro* (The Tree Inside), was published in 1987, breaking an 11-year silence.

Its publication came in a year

which saw a major revival of Mexican poetry, with new books by several outstanding young poets, most of them published by Mr Paz's monthly magazine, *Vuelta*.

Magazines are perhaps the thread linking his literary career. He founded his first important magazine, *Taller*, in 1938 on his return from the Spanish Civil War, in which, like most writers of the time, his sympathies were engaged on the Republican side.

The son of a lawyer-politician committed to social reform, Mr Paz started off as a diplomat, eventually becoming Mexican ambassador to India in 1962 - a country whose culture was to have a profound influence on the author. In 1968 he resigned from the post after the October 2 "Tlatelolco massacre", when police fired

on student demonstrators at the time of the Mexico Olympics.

In a region where the predominant trend among intellectuals is sympathy for marxism and the Cuban revolution, his own brand of disillusioned leftism often left him isolated. He has enjoyed an awkward status within Mexico, distanced from the ruling Institutional Revolutionary Party yet treated as a national cultural asset.

His image is still suffering from a bruising attack at a public conference at the end of August.

Then, Mr Mario Vargas Llosa, the Peruvian novelist and recently failed presidential candidate, commented sarcastically that Mexico was the only country in Latin America where the ruling regime had successfully co-opted intellectuals.



Octavio Paz: considered a renaissance man

## White House sees 'slight' recession

A MEMBER of the Bush administration has admitted for the first time that the US economy could contract slightly, although a serious recession is not imminent, writes Peter Kiddle, US Editor, in Washington.

Mr Robert Gamber, Treasury under-secretary for domestic finance, said in a Washington speech that the Gulf crisis would "undoubtedly lead to further slowing" in the economy and increase the possibility of "dipping into negative numbers". But he stressed the Treasury's view that "a meaningful recession was not on the horizon".

His comments come against a background of increasing pessimism among economists and a sharp drop in business confidence.

The Federal Reserve is remaining on the sidelines, awaiting the outcome of the present budget crisis.

The Washington Post newspaper reported yesterday that the Fed's policy-making Open Market Committee agreed last week to cut short-term interest rates by a quarter percentage point once the budget package became law. This is in line with general market expectations.

According to the report, the committee did not go along with a suggestion by Mr Alan Greenspan, the central bank's chairman, that it should also approve a second possible cut in interest rates linked to signs of further economic weakening.

In line with previous public comments, most of the committee expressed concern that a poorly timed cut could backfire if it increased investor concern about inflation.

## Congress nearer law on clean air

PROSPECTS for the most far-reaching clean air legislation in the US for 13 years have been improved by a compromise on the contentious issue of car emission standards, writes Peter Kiddle.

The legislation has been stuck in a Senate/House conference since late spring, following differences between environmentalists and manufacturing and utility interests.

The aim is to pass the law before Congress goes into recess later this month. Agreement has still to be reached on acid rain controls and cancer-causing emissions from factories, but yesterday Mr Boyden Gray, the White House counsel, said that while it was not certain the legislation would pass, "it's likely".

Significantly, Congressman John Dingell, leader of the House side in the conference and a strong defender of car industry interests from his home state of Michigan, has said he is "more confident now of getting a bill".

Under the plan, motor manufacturers will be required to install new anti-pollution equipment on tailpipes, starting with 1994 models, with a further round of tightening on 2003 models. Cars would have to emit 60 per cent less nitrogen oxide and 40 per cent fewer hydrocarbons.

To reduce carbon dioxide emissions from cars, service stations in the 40 smoggiest US cities will have to offer fuels with an oxygen content of 2.7 per cent, from November 1992.

This programme will apply for four months during the winter when carbon monoxide levels have the largest build-up.

## Guerin avoids trial on arms charges

By Thomas Flannery in Lancaster, Pennsylvania

MR JAMES GUERIN, the man at the centre of the Ferranti International arms contract scandal, has entered into a plea agreement with federal prosecutors in Philadelphia.

The agreement - which allows Mr Guerin to avoid a trial on charges of illegal arms sales, money laundering and securities fraud - has come to light following the discovery of land records obtained in Naples, Florida, where Mr Guerin lives.

The document reveals the existence of a plea agreement, which has not yet been made public. Under a key clause of the agreement, Mr Guerin has agreed to sell his Florida home and pay the US government \$600,000 (\$305,000).

Mr Guerin, who once served as Ferranti's deputy chairman, has been the target of an investigation by several US agencies in co-operation with the Serious Fraud Office in London for his alleged role in what US prosecutors say was a fraud against Ferranti now believed to exceed \$1bn.

US prosecutors have said Mr Guerin used an elaborate system of phoney companies, Swiss and US bank accounts and falsified customer invoices to inflate the value of International Signal and Control prior

to and after November 1987, when Ferranti acquired it.

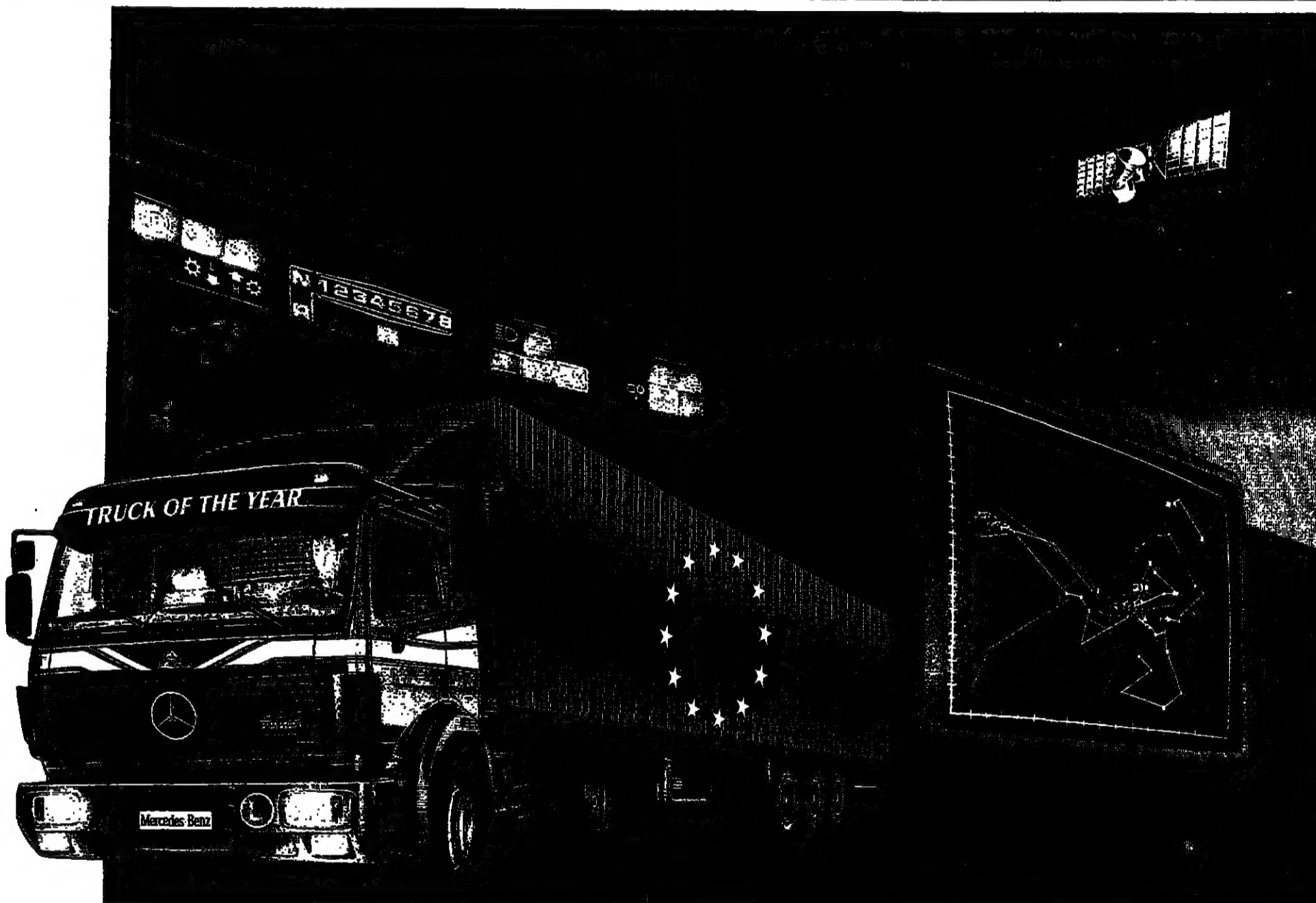
The plea agreement calls for the establishment of a mortgage for \$600,000 which Mr Guerin's wife, Helen, has promised to pay to the US government when the home is sold.

The mortgage document - dated July 18 1990 - includes a promissory note for the \$600,000 to be paid to the US Department of Justice on an unspecified date "as set forth in the plea agreement executed by James H. Guerin and the United States of America".

Other details of the agreement have yet to be disclosed, and it is not known whether the eventual deal will require a prison sentence.

The assistant US attorneys in Philadelphia would not confirm the agreement's existence. But Mr Guerin's attorney said the mortgage was granted to the US government "in an effort to resolve his [Mr Guerin's] problems".

On September 24 Mr Guerin pleaded guilty to racketeering charges on behalf of his personal holding company, Parent Industries, the company which prosecutors said he used as an integral part in the fraud. In entering that plea Mr Guerin agreed to forfeit \$4.4m to the Department of Justice.



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## WORLD TRADE NEWS

## Top trading powers try to salvage Uruguay round

By Peter Montagnon, World Trade Editor, in St John's, Newfoundland

TRADE MINISTERS from the US, Canada, Japan and the European Community began a two-day meeting here last night amid worries that it may now be difficult to complete the Uruguay round of multilateral trade negotiations on time in December.

"With less than two months remaining in the Uruguay Round, we are faced with crucial questions which will determine whether the round succeeds," said Mr John Crosbie, Canada's trade minister who is hosting the talks.

The meeting of the so-called Quad will be the last such discussion among the world's major trading powers before the round ends.

However, participants did not expect it to resolve the wide differences between the

US and EC over the central issue of farm reform.

The ministers will use the talks here to map out ways in which they can show a lead and help make progress in the final stages of the round.

In particular, they are expected to look for formulae to further the talks on subsidies, liberalising trade and services, and protection of intellectual property rights.

All are areas in which the Uruguay Round is being hampered by differences between the US and the EC.

Canadian officials said they would also be looking for progress towards a Uruguay Round agreement on government procurement, and at ways of promoting developing country participation in the round.

Under pressure from its

manufacturing industry, the US is also keen to push for more progress in cutting tariffs.

The Bush administration believes acceptance by other countries on its proposal for the elimination of all tariff and non-tariff barriers on a sector by sector basis would create a groundswell of public support that would help it sell a final Uruguay Round package to Congress.

Disagreements within the European Community over the Commission's plan for a 30 per cent cut in farm support, as well as the EC's reluctance to negotiate on farm reform in such a limited forum, mean that no decisions are likely on agriculture. "We are not here to make deals," said Mr Germain Denis, a senior Canadian

official.

Against the backdrop of the Gulf crisis, some participants believe it would be a mistake to provoke a bitter row on farming similar to that which occurred at the OECD ministerial meeting in Paris in May.

Yet, without a breakthrough on agriculture, international trade officials warn that it will be difficult to proceed with other related parts of the round such as general tariff cuts and liberalisation of trade in tropical and natural resource-based products.

Some are now warning privately that the round will have to be extended beyond its December deadline of the final result is to be anything more than a minimal package of trade reforms.

US and EC officials say they

will continue to push very hard for a far-reaching package to be completed by December. They believe this process could be helped if enough positive signals emerge from the meeting here.

These could include agreement on how to handle the service sectors, such as shipping and transport, which are more resistant to liberalisation, as well as reconciliation of the transatlantic differences on intellectual property.

The EC has complained that US patent laws, which confer rights on inventors rather than the first party to publish the results of research, discriminate against foreigners because they have to physically ship laboratory notes to the US.

It is also seeking to protect the "moral rights" of authors.



John Crosbie: faced with crucial questions

## Protectionists fail to quash Bush veto on textile quota bill

By Nancy Dunne in Washington

PROTECTIONIST forces have failed to get the two-thirds vote necessary to override a presidential veto of a textile and apparel quota bill. But 10 more votes in favour would have turned the tide - and reduced the chances of the Uruguay Round reaching a successful conclusion.

Arguing against the override before voting on Wednesday night, Mr Bob Michel, the Republican minority leader, warned the legislation would violate 35 bilateral pacts and two multilateral agreements while "totally undermining" the US position in the round.

"We can hardly ask with any credibility other nations to lower their barriers when we impose additional barriers of our own," he said.

While Mr Michel and the president prevailed, the 275-153 vote in favour of protection sends a clear message to the negotiators in Geneva that a powerful coalition of industry, farm and environmental interests - is ready to oppose the ambitious trade liberalisation talks.

Spurred by the weakening US economy, opposition to trade liberalisation has begun intensify. Congresswoman Marilyn Lloyd, a Tennessee Democrat, bitterly denounced President Bush's veto message that the problems the textile bill was intended to address do not exist.

"Some of the problems that do not exist are the loss of hundreds of thousands of jobs, the erosion of our manufacturing base and the slowing of our economy," she said.

The administration's latest agricultural proposal tabled this week, has drawn heavy fire from the cotton, dairy, peanut and sweetener industries. In a detailed letter to Mrs Carla Hills, the US trade representative, they complained that the administration had not consulted them.

"We fear now that the modified goal of only a partial rollback of barriers, as well as the methods being considered to achieve this goal, could prove damaging for us and for American consumers," the letter

said. The dissatisfaction is such that Senator Tom Daschle, a South Dakota Democrat, has begun to consult colleagues about a bill to withdraw or "amend" the "fast-track" negotiating approval, granted in 1988 and seen as vital in getting congressional approval for legislation implementing a Gatt agreement.

Increasingly, a round achieving "a modest result" seems more likely to be acceptable all around. Mr Joseph Greenwald, a trade consultant and former US ambassador to the EC, has been arguing this case to administration officials.

Business views will exert a heavy influence on Congress, and what business wants most is an intellectual property code with high standards and effective enforcement mechanisms. It wants principles outlined for trade in services, but it has "scaled down" its expectations for trade in investment rules, according to Mr Greenwald.

Mr Mark Ritchie, president of the Institute for Agriculture and Trade Policy in Minnesota, has devoted the past 3 1/2 years to defeating the administration's goal of eradicating all trade-distorting farm subsidies. He is concerned that the round will collapse.

"We are trying to figure out how to get this thing back on track," he said. "We do need multilateral trade rules."

US threats to terminate its textile-trade pact with Macao, following accusations that local garment producers violated key labelling rules, pose a grave threat to the Portuguese colony's chief export industry, officials say. AP-DJ reports from Hong Kong.

US customs officials warned last month they would end the agreement after inspectors claimed that 41 producers in Macao have labelled Chinese-made sweaters and other knitwear with tags indicating they were produced in the colony. A spokesman at the US Consulate in Hong Kong said the bilateral trade pact, which had been scheduled to expire at the end of 1991, could only be saved if Macao can correct the problem.

## US critical over Kansai bids

By Robert Thomson in Tokyo

BIDDING for construction of the passenger terminal building at the controversial Y1,000bn (\$7.68bn) Kansai International Airport opened yesterday, as Washington intensified criticism of the handling of foreign bids for a people-mover system at the airport.

The airport, under construction on a man-made island in Osaka Bay, has become the site of continuing conflict between Washington and Tokyo over the access of foreign companies to large Japanese projects and alleged bid-rigging by Japanese companies.

Mr Kibun Muto, Japan's trade minister, was told by Mr

James Baker, the secretary of state, in Washington this week that the US wants a formal inquiry into why a Japanese company, Nigata Engineering, won the people-mover contract ahead of AEG Westinghouse, the US company.

Japanese officials had suggested that the airport would be a symbol of the country's openness to foreign companies, and Washington played a role in convincing Tokyo to accept the ambitious plans of Osaka officials to build three runways at what will be Japan's first 24-hour airport.

The dispute over the ground transport system contract has shaken that spirit of co-operation,

and put extra pressure on Japanese officials to look favourably on US bids for the terminal complex, which will have a floor space of 31.1 hectares and is likely to cost about Y150bn.

Kansai International Airport Company (KIAC) argues that the contract for the people-mover system was awarded on merit to Nigata Engineering, while Washington claims that AEG Westinghouse's expertise was not properly considered by the assessors.

The airport is due to open in March 1993, but Japanese contractors have suggested this week that the project is at least a year behind schedule.

## Finnish bank reveals Soviet debt

By Enrique Tessier in Helsinki

THE BANK of Finland has published for the first time the total debt owed by the Soviet Union to Finland, which amounts to FM7.2bn (\$1.96bn). This debt not only includes long-term export credits, but various types of claims and credits owed by the Soviet Union to Finland.

Of the total owed by Moscow, some FM4bn is made up of hard-currency claims and credits given by Finnish banks and their subsidiaries in Europe. Another FM2.4bn are long-term export credits which can be paid through the clearing system.

Under FM700m of the total owed is made up of payment

delays. Mr Jouko Rautava, a Bank of Finland official, is pessimistic about Finland getting paid back hard currency debts. He maintains that most of the hard-currency debts are owed by Soviet companies rather than by the central government.

"No matter what type of trade arrangement we conclude with the USSR this year, trade levels will see a drop (in 1991)," he added.

Both Helsinki and Moscow have been carrying out negotiations over the future of long-standing Finnish-Soviet semi-barter bilateral trade where the Soviets swap oil for Finnish manufactured goods.

Even if Finland is hopeful about getting from the Soviet Union a two to five-year grace period before switching trade to hard currency, analysts believe that it is doubtful whether Moscow has the means or the will to carry out semi-barter trade with the Finns in the future.

The total Soviet debt to Finland has grown to \$2bn the Bank of Finland said yesterday.

● Karl Holopainen, Director of the Department of Soviet Trade at the central bank said, the debt "was nothing out of the ordinary." AP-DJ reports from Helsinki.



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## Japanese steelmakers resume Soviet shipments

MAJOR Japanese steelmakers

have since the beginning of October resumed steel pipe production and shipments to Soviet buyers, which had been suspended early this year for non-payment, according to industry sources. AP-DJ reports from Tokyo.

Payment to large Japanese trading houses has been trickling in since spring, and recently has picked up considerably. Mr Hisashi Miyake, executive director of the Kozai Club (Japan Steel Exporters' Association), said earlier this month. According to industry officials, Soviet buyers have settled about \$200m in arrears, which had totalled

roughly \$600m at the end of last month.

Of the amount contracted during the April to June period, totalling roughly 400,000 tonnes, it was estimated that the suspension restricted about 130,000 tons.

Sumitomo Metal Industries, one of the top three Japanese integrated steelmakers, has resumed production of mainly seamless pipes contracted for export to the Soviet Union, to reach about 12,000 tons, a company spokesman said yesterday. Other makers including Nippon Steel, the world's largest steelmaker, also confirmed that they had resumed production.

## Davy McKee wins \$100m Bethlehem Steel order

By Charles Leadbeater, Industrial Editor

THE DAVY Corporation, the British engineering group, has won a contract for one of the most significant single investments by a US steel maker in recent years.

Davy McKee Corporation, the US subsidiary of the British group, has won an order worth more than \$100m (\$50.7m) to design and manufacture two hot dip galvanising lines for Bethlehem Steel, the US steel producer.

Mr John Kelman, Davy McKee Corporation's president, said the contract showed that investment by the US steel industry was still strong in spite of the sharp weakening of steel prices in recent months and the fall in demand from the construction and automotive industries.

Many analysts expect the weakening market and falling

prices to eat into steel companies' balance sheets, as they also need to invest to meet tougher environmental regulations and fiercer foreign competition, once the US system of voluntary import restraints comes to an end.

Davy Corporation plants in Poole, Hampshire, in the UK and its French subsidiary Cledim will be involved in the contract to provide Bethlehem's Burns Harbour plant in Indiana and Sparrows Point, Maryland, with a galvanising line each. The lines will be installed in 18 months. Davy McKee has organised financing for the deal with a consortium of Japanese trading houses.

Davy McKee is bidding to supply galvanising lines to the joint ventures between USX and Kobe Steel and Armaco and Kawasaki Steel.

## Western investment in Hungarian ventures grows

By Nicholas Denton in Budapest

A SERIES of medium-sized joint-venture agreements has marked a speed-up in the pace of western investment in Hungary.

Two Italian state-owned companies, ILVA, the steel maker, and Ansaldo, the electrical engineering arm of Finmeccanica, this week finalise joint ventures with Hungarian state enterprises.

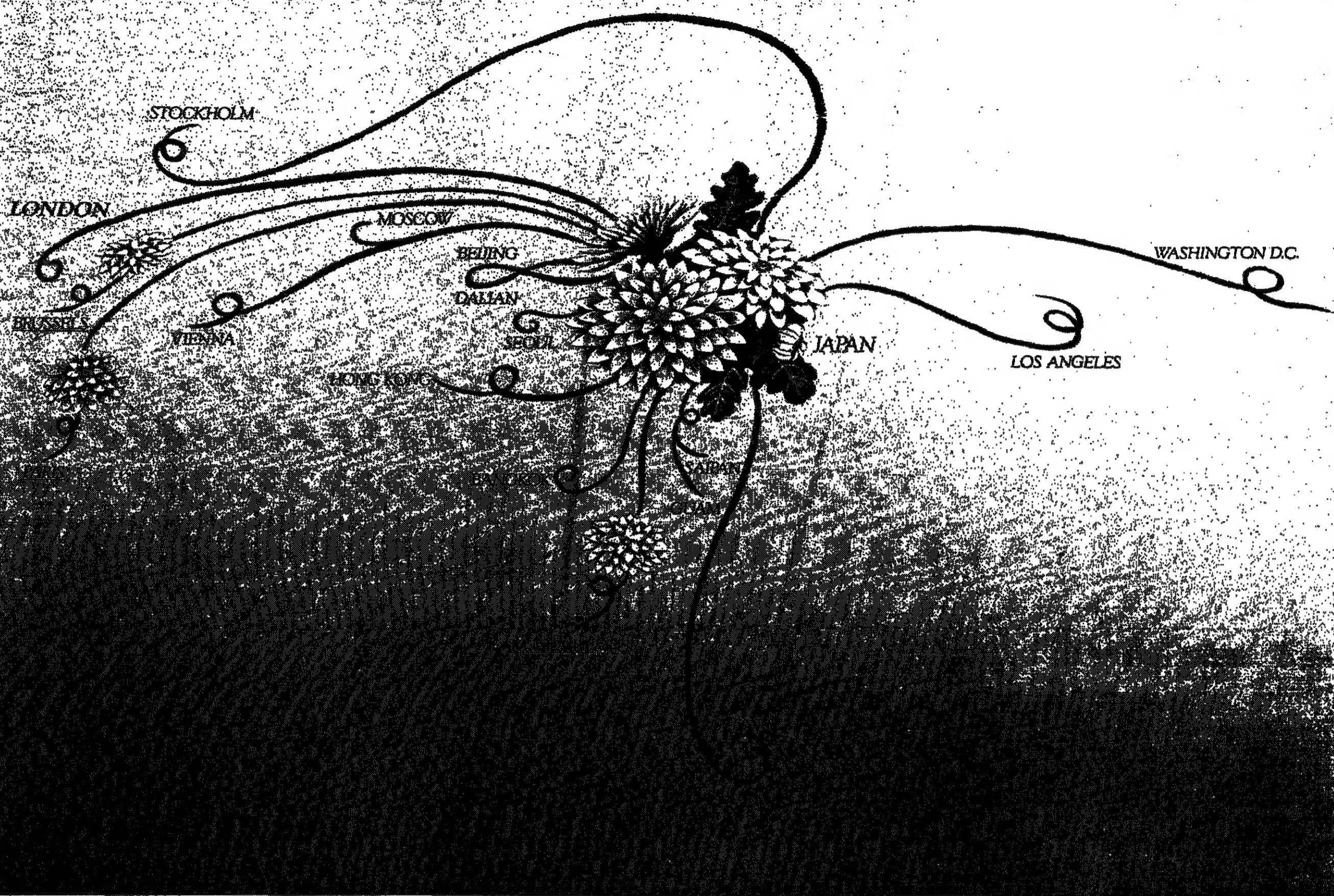
ILVA is to pay Lit.7bn (\$2.6m) for 51 per cent of a joint venture with Salgotarjan Iron and Steel Works. Under an agreement to be signed between Ansaldo and Ganz Electrical Works, Ansaldo will

take 51 per cent of Ganz-Ansaldo, the new joint venture.

Obstacles to two other big foreign investments in Hungary have been removed in the past few days. The Hungarian government has conceded the 10-year tax concession which Suzuki, the Japanese car maker, was demanding for its participation in the Autocorner car plant joint venture, and Hungaria-Oberal, a joint venture between Oberal, the Indian hotel group, and state-owned Hungariahotels, is to take possession of a Budapest site, clearing the way for an investment of \$60m in a new hotel.



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## INTERNATIONAL NEWS

## Investigation at Sumitomo after illegal loans claim

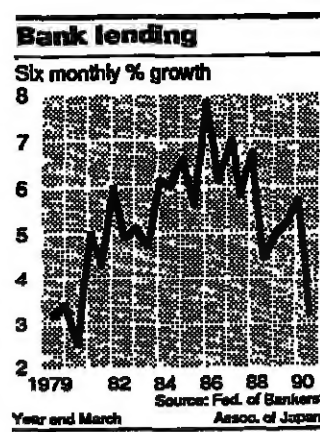
By Stefan Wagstyl in Tokyo

THE Japanese Ministry of Finance has started an investigation of Sumitomo Bank, the leading commercial bank which has been hit by a scandal involving alleged illegal loans and by reports of financial difficulties at Itohan, a trading and property company. Sumitomo Bank denied press reports that the investigation would focus on the bank's connections with Mr. Itohan, the stock market investor at the centre of the illegal loans affair, or on Itohan.

The bank said yesterday the investigation was a routine audit and the ministry was also planning to examine the operations of Dai-ichi Kangyo Bank, another top bank at the same time. However, there are signs the ministry is putting a high priority on the audit and planning to complete it more quickly than similar reports in the past.

Japanese bankers say the authorities may seek to make an example of Sumitomo in their efforts to slow down the growth of the money supply, which spiralled during the years of cheap credit in the late 1980s. The Bank of Japan, in particular, is anxious to prevent any resurgence of lending for speculative investment in land and stocks.

Sumitomo, the biggest profit-maker among Japanese banks, pursued a policy of expansion under Mr. Ichiro Isoda, the chairman who on Sunday announced his intention to resign. He said he would quit



Figures published this week by the Federation of Bankers Associations of Japan indicate that the Bank of Japan's efforts to restrict lending growth are having an effect, Stefan Wagstyl writes. Loans from the top 13 banks grew by just 3.12 per cent in the six months to the end of September, the slowest six-month increase in 10 years. The figure for Sumitomo was the highest - 4.18 per cent (4.57bn) - against 4.18bn for Dai-ichi Kangyo Bank.

to take responsibility for the alleged involvement of a manager in an illegal scheme to solicit funds from clients and lend them to stock speculators, including Mr. Isoda.

However, there is a growing

suspicion in Tokyo that Mr. Isoda's resignation has at least as much to do with problems at Itohan, which has debts of 11,300bn (53.03bn). Sumitomo has had close links with Itohan since a rescue in the 1970s. Thirteen out of 47 senior Itohan executives came from Sumitomo, many of them chosen by Mr. Isoda.

Meanwhile, at the first day of Mr. Kotani's trial yesterday on stock manipulation charges, the prosecution alleged that the funds used for a ¥31bn transaction at the centre of the case came from Sanwa Bank.

According to the prosecution, Mr. Kotani, head of Koshin, a speculative investment group, drove up the share price of Fujita Tourist Enterprise, a leisure group, in April to sell a 6m block of stock at an inflated price of ¥31bn to Tobishima Lease, an affiliate of Tobishima Construction.

Tobishima Lease used money borrowed from Sanwa Bank to fund the purchase, it was claimed. Mr. Kotani sold the stock in order to repay loans taken out to finance a previous stock operation - the controversial takeover of Kokusai Kogyo, an aerial survey company.

Mr. Kotani has pleaded not guilty to stock manipulation. Sanwa Bank said yesterday it had never had a banking relationship with either Mr. Kotani or Koshin. It lent money to Tobishima Lease for working capital, but did not know to what use its funds were put.

## Jewish lobby set to give Bush a rough ride

By Lionel Barber in Washington

THE BUSH administration's decision to sponsor a United Nations resolution condemning Israel for excessive use of force in Jerusalem has unleashed a torrent of criticism among the American Jewish community.

Biased, unwarranted, and hypocritical was the verdict yesterday. The American Jewish Congress accused President Bush of "caving in to the political needs of our new-found Arab allies, including practitioners of terrorism and human rights violators such as Syria".

The depth of outrage goes beyond the hostility Jewish groups have always felt towards the UN - often a forum for anti-Zionist sentiment. Far more important is the unease about strains on the US-Israeli relationship caused by Washington's need to maintain its coalition of



Arab states against Iraq.

Until this week, most of the fears and doubts among American Jews remained hidden from public view - with the exception of a well-organised lobbying effort against the administration's planned \$200m arms sale to Saudi Arabia. The speed with which the

administration took the lead last Tuesday in preparing a UN resolution condemning Israel took everyone by surprise - not least because the last time the US censured Israel in the UN Security Council was in 1982, after the invasion of Lebanon.

US officials insist that they had to move fast in order to pre-empt a more critical UN resolution which might have forced a veto, which in turn would have alienated moderate Arab states. The explanation seems plausible, because the US deliberately leaked its decision to condemn Israel before the Security Council had a chance to vote.

As one official said: "We had to get out ahead of this thing so Saddam and the PLO wouldn't get the mileage they're looking for."

In the event, the tactical manoeuvre appears to have backfired. After spending three days trying to win support for its own resolution, the US yesterday found itself confronted with even tougher anti-Israeli language put forward by supporters of the Palestine Liberation Organisation such as Yemen. This could provoke a US veto, negating all the previous hard work.

These diplomatic machinations have attracted attention because of the troubled state of the US-Israeli relationship - the result of tensions stemming not only from the Palestinian uprising in the occupied territories but also over tactics in the Gulf crisis.

Though unspoken, the feeling among Israelis is that the US has missed its chance to launch a pre-emptive strike against

President Saddam Hussein and his military industrial complex; more broadly, there is concern about Israel's place in the administration's (admittedly sketchy) plans for a future security order in the Gulf, once the crisis is resolved.

President Bush's speech to the United Nations last month raised further doubts, because it held out the prospect of a Middle East peace conference if and when Iraq withdrew from Kuwait.

Domestic political pressures aside, the fundamentals argue in favour of Washington and Jerusalem maintaining close relations: the PLO's support of Iraq has fatally weakened its legitimacy, and the intractable nature of the Arab-Israeli dispute remains unchanged. But it will be a rough ride in the weeks ahead.

## PLO leaders seek united front in Tunis

By Lamine Andoni in Amman

PALESTINE Liberation Organisation officials meeting in Tunis believe that the killing of 19 Palestinians in Jerusalem will cement support for the leadership and drown voices within the movement which had been seeking to distance the PLO from Iraq.

The meeting of the PLO Central Council, a 100-member consultative body, focused attention on establishing the basis for an Arab initiative to link the Gulf crisis to an overall settlement of the Arab-Israeli conflict.

The PLO has been heartened by international criticism of Israel and evidence of emerging support, notably from France and the Soviet Union, for addressing broader Middle East problems as part of a settlement in the Gulf. Both Paris and Moscow have insisted, however, that any such moves would be conditional on Iraq's departure from Kuwait.

The PLO is therefore seeking to step up its campaign for the implementation of United Nations resolutions pertaining to the Palestinian problem and insisting on the despatch of a mission to Jerusalem to investigate last Monday's killings.

Palestinians have been highly critical of what they view as double standards and selectivity from Washington in applying UN resolutions, particularly after the US championed the implementation of strict resolutions against Iraq.

PLO leaders in Tunis are keeping a close watch on developments at the Security Council debate in New York and they say that the Tunis meeting will try to avoid rejectionist rhetoric and formulate a peace plan to solve all of the problems in the region.

The internal debate within the PLO is said to revolve around whether the organisation should endorse a formula that calls for a solution for the Gulf crisis first, or simultaneous procedures to tackle the Kuwaiti problem and the Israeli-Arab conflict.

PLO leaders believe that the Monday shootings have rendered more urgent the need for immediate resolutions to provide international protection of the Palestinians in the occupied territories and for prospects for an Israeli withdrawal.

Many Palestinians fear that if the international community does not move now, Israel will never be pushed into giving up Arab territories it occupied in 1967.



An Israeli soldier grabs a Palestinian by his shirt yesterday after he was arrested during a protest in Jerusalem's Old City and taken to a military vehicle.

Despite the unity of Palestinian opposition to the US military build-up in the Gulf displayed over the last two months, some voices of dissent were expected to be expressed in Tunis.

Mr. Yasser Arafat, the PLO chairman, has come under pressure from wealthy Gulf Palestinians, many of whom are closely connected to Saudi and Egyptian leaders, to distance himself from Iraq.

Mr. Arafat must also take account of more than 700,000 Palestinians who have been working in Gulf states, including

Kuwait, and upon whom many families in Jordan and the Israeli-occupied territories depend for income.

Most of the 400,000 Palestinians in Kuwait have either lost their livelihoods or been scattered. Some Gulf states have also deported Palestinians in retaliation for the PLO's support for Iraq.

Palestinians who lived in Kuwait, many for more than 20 years, have expressed mixed feelings of pride in Iraq's challenge to western interests and sadness over the destruction of Kuwait.

## India warns of austerity measures

By David Housego in New Delhi

THE Indian government has belatedly given the country the first warning of the tough measures it recognises will be needed to offset the impact of the Gulf crisis on the economy.

At a meeting of the National Development Council, the main economic policy-making institution, yesterday, Mr. V.P. Singh, prime minister, said: "A tidal wave has hit us from outside". People must be prepared for sacrifices instead of mere peripheral measures, he added.

The gravity of the situation appears to have hit the government - which has otherwise been preoccupied with a series of domestic crises and the issue of its own survival - with last week's downgrading of India's credit rating by Moody's to Baa1.

This followed the equally bleak realisation from the recent World Bank and IMF meetings in Washington that little fresh concessional aid would be available.

The Finance Ministry estimates the Gulf crisis will add \$3bn to the current account deficit of the balance of payments in a full year - with the chance of \$1.5bn of this being offset by higher exports and fewer imports.

But this still leaves a current account deficit of more than \$10bn, of which \$4bn-\$5bn remains to be financed. Increasingly, the only feasible source is conditional IMF borrowing which the government has so far strongly resisted.

Mr. Madhav Dandavate, finance minister, said: "We have to take hard measures of our own. We have to reduce consumption and imports of oil we can no longer afford."

## N Korea frees Japanese 'spies'

By Ian Rodger in Tokyo

TWO Japanese seamen returned to Tokyo yesterday after having spent seven years in captivity in North Korea on spying charges.

Their release comes only a few weeks after an unprecedented burst of unofficial diplomatic activity between Japan and North Korea aimed at clearing the way for negotiations to normalise relations.

The move appears to be part of an overall thaw in tensions in north-east Asia, following last month's decision by South Korea and the Soviet Union to establish diplomatic relations. North Korean leaders are thought to be particularly concerned about the sharp decline in Soviet economic aid.

Mr. Isamu Beniko, 60, and Mr. Yoshio Kuriura, 59, looked healthy, happy and fit as they stepped off a chartered All Nippon Airways aircraft yesterday morning at Tokyo's Haneda airport.

They were brought home by a delegation of senior politicians from the ruling Liberal Democratic Party (LDP) and

Japan Socialist Party (JSP) who have been invited to Pyongyang by the North Korean government to set the stage for establishing relations.

The alleged spying incident occurred in November, 1983, when a North Korean soldier smuggled himself into Japan aboard the Japanese cargo boat, the Number 18 Fujisan Maru. A few days later, when the boat re-entered the North Korean port of Nanpo, North Korean authorities seized Mr. Beniko, the captain, and Mr. Kuriura, the chief engineer.

Frequent attempts by the Japanese government to obtain their freedom were rebuffed by the North Koreans.

Then last month, Mr. Shin Kanemaru, a senior LDP politician, went to Pyongyang at the invitation of the North Korean government. At first, it seemed the visit would not lead to much, but when Mr. Kanemaru met the North Korean leader, Mr. Kim Il Sung, it was agreed that the two seamen should be freed, that Japan should apologise officially for its 36-year

colonial rule over the Korean peninsula and pay compensation for that period and the 45 post-war years when they had no relations.

The Kanemaru-Kim agreement upset officials in both Tokyo and Seoul, partly because Japan had agreed compensation to South Korea for the post-war period. Japanese foreign ministry officials were at pains to point out that Mr. Kanemaru did not speak for the government.

Early this week, Mr. Ichiro Ozawa, secretary-general of the LDP and Mr. Takako Doi, chairman of the JSP, both declared their eagerness to improve bilateral relations, but there was no mention in a joint memorandum about compensation for the post-war period.

North Korea has proposed opening official negotiations with Japan as early as next month. Japanese officials said the biggest obstacle to recognition had now been removed.

stential shareholding, was acting as sub-underwriter.

But Mr. Kalisher said that this point had not been raised by defence counsel earlier in the trial when Mr. Keith Holman, an executive of Wardley, the merchant bank involved in the issue, gave evidence about a soliciting call from Mr. Li.

Mr. Kalisher alleged that Mr. Li had introduced the SPS Investments point during his evidence to deflect the jury's attention from prosecution allegations that he really thought he was obtaining a "reward" for the Cathay shares being offered.

Further trial of Mr. Li and seven other defendants under a prevention of bribery ordinance is scheduled to start on February 25.

## Hunger striker Kim is defiant after Seoul talks

By John Ridding in Seoul

MR Kim Dae Jung, leader of South Korea's largest opposition party, who is engaged in a hunger strike, yesterday met leaders of the ruling Democratic Liberal Party in an attempt to break the country's political deadlock.

Officials of Mr. Kim's Party for Peace and Democracy (PPD) expressed optimism that yesterday's meeting could help narrow the differences between the two sides, which along with protests over the rushed passage of controversial legislation, have caused a boycott of parliament by the opposition.

But Mr. Kim warned the government not to underestimate his determination to continue his hunger protest until his

political demands are met.

On the fourth day of his fast, Mr. Kim said: "I have risked my life for democracy before and can do so again". He has previously survived an assassination attempt and at one time had been sentenced to death.

The PPD demands include a pledge from President Roh Tae Woo not to reform the constitution in favour of a cabinet system, implement local democracy and end military involvement in politics.

Mr. Kim said the most important issue was the full implementation of local democracy. "There is no other country which claims to be democratic and which doesn't have local democracy."

## Egypt votes on election issue

EGYPTIANS voted yesterday on whether to dissolve parliament in a referendum.

President Hosni Mubarak hailed as the dawn of a new era in Egyptian politics, Reuters reports.

Mr. Mubarak, riding a wave of popularity over his handling of the referendum last month after a court ruled the 458-seat house had been chosen under an illegal electoral law.

A "yes" vote is virtually a foregone conclusion because most political sectors want early elections under a new voting regime Mr. Mubarak has promised to introduce.

Mr. Mubarak, trying to broaden Egypt's democratic process, has said he would abolish party lists to give all candidates, including independents, a more equal chance.

## Strike leads to petrol rationing in Victoria

By Kevin Brown in Sydney

THE Australian state of Victoria introduced petrol rationing yesterday as supplies began to dry up because of a strike by drivers and maintenance workers.

The introduction of rationing caps a disastrous year for Victoria, where the economy is slowing faster than anywhere else in Australia, and taxes are set to rise sharply to finance a series of financial disasters in the state banking sector.

Mr. David White, the state Industry Minister, said motorists would be restricted to A\$20 (\$3.40) worth of petrol or liquid petroleum gas on alternate days in Melbourne, the state capital, and surrounding areas. Motorists whose number

plates end in even numbers will be allowed to make purchases only on even numbered days, and those with odd numbers will have to buy on odd-numbered days.

Buses and motorcycles will be exempted, together with police and emergency vehicles, milk delivery trucks, funeral vehicles and most public utility vehicles.

The restrictions follow industrial action by Esso workers which has cut deliveries of crude oil from Australia's Bass Strait oilfields by 40 per cent and stopped road movements of oil products and LPG. The strike is over working conditions and redundancy terms for Esso staff.

## Pakistanis see a fading light at end of the tunnel

Few believe fresh elections, if they take place, will solve the country's crisis, Christina Lamb writes

WE APOLOGISE for this temporary democratic interruption. Normal martial law will be resumed shortly; the graffiti on the Karachi wall says it all. Few in Pakistan believe that elections due in less than two weeks' time will occur, and of those who do, even fewer believe they will end the country's crisis of government.

History is not on the side of a favourable conclusion. Since 1977, Pakistan has seen three prime ministers removed by the military and 11 years of martial law. In its lifetime Pakistan has held only two free elections. For the last two days the military high command has been meeting to discuss whether to go ahead with the third.

The army's decision may be swayed by the suspension of US military and economic assistance. President George Bush failed to sign the certification due on October 1 assuring Congress that Pakistan does not possess nuclear weapons and thus preventing the release of \$564m (£368m) of a six-year package.

Every year Pakistan's suspected nuclear capability has threatened certification, but until now its strategic importance in supporting the Afghan resistance had been sufficient to bypass this.

Mr. Hussain Haqqani, the prime minister's spokesman, insists "the problem is bureaucratic not political", adding: "Pakistan is being made an easy example of to placate the anti-nuclear lobby."

But one minister admitted the US has given a clear warning that aid may be hindered unless free and fair elections go ahead on October 24. This has angered some of the hawkish lobby in the military who resent US interference.

Even if elections proceed the outlook is bleak. Illiteracy, officially 74 per cent, is rising while the birth rate, at 3.4 per cent, is one of the world's highest. There are more than 1m heroin addicts and arms are so freely available that rocket-launchers can be bought in the bazaar. The southern province of Sind is in a state of insurrection, plagued by kidnappings and ethnic violence which has caused 1,500 deaths in the last two years.

Economically the country has been badly hit by the Gulf crisis. Not only has the oil bill doubled - Pakistan was previously receiving oil at \$16 a barrel under a special deal with Kuwait - but remittances from Gulf workers, Pakistan's most profitable export, have been slashed. Mr. Ghulam Mustafa Jatoi, the caretaker prime minister, estimates that the

cost to Pakistan could be as much as \$2bn this year.

A request to donor countries for further assistance, circulated last month, received short shrift. The IMF has withheld credit since June because of failure to meet targets.

Suspension of US aid in these circumstances could be the final blow. The army believes itself to be the only institution now able to hold the country together. Rather than directly running the show, the army under General Aslam Beg prefers the role of final arbiter, pulling the strings behind the scenes and occasionally intervening to keep the politicians in line.

But in dismissing Ms Benazir Bhutto's government the army betrayed its lack of political feel. The army expected her Pakistan People's Party to crumble, discredited by its failure to deliver and by widespread rumours of corruption. But the PPP seems more comfortable back in opposition and has rallied round Ms Bhutto. Few members have deserted, despite enticements.

The corruption charges against Ms Bhutto and the arrest of her husband have backfired, creating a wave of sympathy. Mr. Iqbal Haider, the PPP's information secretary, explains:

"Whatever our sins they have been washed away by the injustice done in dismissing our government."

At the same time, Ms Bhutto's opponents in the conservative Islamic Democratic Alliance (IDA) is beset by infighting. Despite having the weight of the military, bureaucracy, press, intelligence agencies, and one political party and the majority of business behind it, the IDA has not been able to get its act together. All that holds the IDA together is hatred of Ms Bhutto, and at least four leading members covet the premiership.

The greater prospect of a PPP victory, the less likely the elections are to go ahead. The army could not let Ms Bhutto back without considerable humiliation, and fear she would seek vengeance. One hawkish corps commander said: "We can't stand her. We don't even want her in the country or the parliament." As she herself acknowledges: "You don't throw out an elected government just to let it back three months later."

The PPP has made overtures to the army in the hope of a deal. Mr. Salman Taseer, a PPP leader, said: "One thing is clear, if you want government in this country you must work with the army." But such an arrangement would leave Ms Bhutto even more tied than last time round, when

defence, foreign and economic policy were out of her control. As Mr. Taseer added: "Can you let the bear into the tent and expect to survive?"

Those in the army intent on keeping Ms Bhutto out see the only escape as a postponement of the elections. There are signs that the army has been trying to stir up trouble on the borders with India.

Few believe Gen Beg would impose martial law unless there was absolutely no alternative. A migrant from India, he has little constituency within the army, and would probably soon be ousted. Those close to him say his plan is to try out an IDA government and then, if that crumbled, as expected, step in.

Which scenario emerges, Pakistan has rarely been so depressed about its future. Even if elections go ahead it makes little difference who wins, as the large amount of money required for campaigning means candidates of both parties are totally unrepresentative of the majority. Those businessmen who can are moving abroad.

A Karachi banker said: "At least during the last martial law there was always Benazir Bhutto as the light at the end of the tunnel. Now we have tried her out and nothing improved. Ahead there is only darkness."

## Suspension of US aid adds to economic turmoil

By Christina Lamb

ALREADY in political turmoil after the dismissal of Benazir Bhutto's government, Pakistan is now facing economic crisis with the cut-off of US aid.

Just three weeks after Pakistan made an unsuccessful appeal for emergency aid to lessen the effects of the Gulf crisis, the country's largest donor has withheld \$564m (£368m) because of fears that Pakistan is making nuclear weapons.

The caretaker government in Pakistan is playing down the suspension caused by President Bush's failure to give an assurance to Congress that the nuclear programme is for peaceful purposes. A spokesman for the Pakistan government said: "This is the third time certification has been delayed. We have no reason not to expect aid to be resumed."

President Ghulam Ishaq Khan of Pakistan wrote to President Bush on Monday assuring him that the nuclear programme was peaceful and reaffirming that Pakistan was prepared to sign the non-proliferation treaty as soon as India did.

The nuclear issue is very sensitive in Pakistan and no politician can afford to accede to American requests that they be allowed to inspect the country's nuclear plant at Kahuta. Mr. Ghulam Mustafa Jatoi, the Prime Minister, said: "We would rather lose American aid than open up the plant."

Mr. Jatoi is conscious of the vulnerability of his government's position after the army backed dismissal of the government of Ms Benazir Bhutto in August. The US has played into Ms Bhutto's hands by allowing their action to be seen as a warning to Pakistan that elections scheduled for October 24 must proceed. Last month, Mr. Robert Oakley, US ambassador, said: "Pakistan needs to redress the beginnings of a slide from democracy."

Ms Bhutto's husband, Mr. Asif Ali Zardari, was released from custody yesterday until October 24, the day of the elections in which he is contesting two constituencies. He was arrested on Wednesday on charges of extortion and using influence to obtain illegal bank loans.

Handwritten text in Arabic script: "مجلس أمناء جامعة القاهرة"



It's lonely at  
the top,  
but at least  
there's  
something  
to read.

The Economist



## UK NEWS

## Cable TV given right to run local telephones

By Raymond Snoddy

THE GOVERNMENT has decided to recommend that cable television operators should have the full right to operate their own local telephone services in competition with British Telecom and Mercury Communications.

The significant boost for cable operators will come in the consultative document on the BT/Mercury duopoly review due to be published next month.

A few cable operators, such as Windsor Television, are already offering local telephony services but each deal has to be separately negotiated with either BT or Mercury, and a licence has to be granted by the Office of Telecommunications.

The big American players in the UK cable industry, including US telephone companies Pacific Teleis of California, and Nynex, the New York and New England telephone company, want the automatic right to run their own switched local services and interconnect with the BT or Mercury networks.

Control over local telephony should provide a major investment boost to cable by creating two streams of revenue: one from carrying television channels and the other from telecommunications services.

Cable franchises have now been awarded covering around two thirds of the country and reach 14.6m homes.

An investment of more than £4bn would be needed to construct the networks.

There have been signs that some of the big North American players, which have got about 95 per cent of the British cable industry, have been holding back on investment decisions until the government's position on telecommunications competition is known.

Some industry specialists believe that telephone services could eventually turn out to be more profitable to cable operators than the provision of entertainment.

Cable TV offers the government the chance to create competition to the duopoly at local level.



John Major: struck a cautious note on Britain's attitude to monetary union

## Senior Tories press for strong UK role in Europe

By Alison Smith, in Bournemouth

SENIOR conservatives yesterday outlined their hopes for Britain's future role within the European Community to the party's annual conference at Bournemouth.

In particular two cabinet ministers kept up the pressure for Britain to build on its entry into the exchange rate mechanism by emphasising the lead it could take in implementing economic and monetary union (Emu).

Meanwhile Mr Douglas Hurd, the foreign secretary, warned that there was "no future in a sulk, defeatist, fog-bound membership of the Community".

Sir Geoffrey Howe, the deputy prime minister, told a fringe meeting that "there is a legitimate monetary dimension to the EC" and reminded his audience that since 1971, Britain had reiterated that "the progressive realisation of Emu" as a goal for Europe.

And Mr David Hunt, the Welsh secretary, said Britain's ERM entry confirmed Britain's position "in the lead in the implementation of European Monetary Union".

Sir Geoffrey's speech to a Bow Group meeting also made clear his view that if a unified Germany was to remain firmly anchored in Europe, "then it follows logically that the European anchor must be stronger as well."

"Most of us can think of worse fates than being linked to, and stabilised by, one of the most successful currencies in the world. And certainly most of us would think it unwise to pass up the chance of sharing control of whatever joint arrangements may follow," he said.

Looking ahead to the 1990s on domestic issues, Sir Geoffrey said he thought they would be characterised by economic conservatism with its emphasis on sound public finances and market liberalisation, and social libertarianism with its increasing moves to provide greater choice and opportunities.

But he added that to succeed in implementing radical policies such as those in health and education, a "step-by-step" approach was necessary.

And in an attack on the

right-wing No Turning Back group, he said "no turning back" was not the same as "bash on regardless".

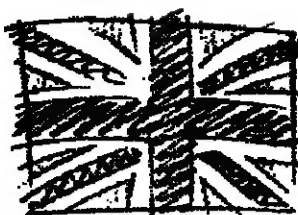
Mr Hunt told a dinner organised by the Tory Reform Group: "The challenge of the Nineties will be to develop an ever closer bond with our fellow partners in Europe."

German unification, he said, would be a "tremendous boost" to the process of forging closer links among European Community countries.

And, like Sir Geoffrey, he rejected the idea of a unified Germany as a threat to the rest of Europe. "It is only a threat to those who look back with the slogans of yesterday and the language of the past," he said. "To the rest of us it is a challenge to be welcomed."

Mr Hunt told the conference proper that Britain had to play a leading part in discussions, to help achieve a non-protective Europe which was open in its attitudes towards other countries, in the same way that it had taken a lead in the programme for completing the single market in 1992.

## BRITAIN IN BRIEF



## Brymon to switch from Amsterdam

Brymon Airways, the joint venture between British Airways and the Dutch-based AP Moller Group, is to cease operations between London City Airport and Amsterdam and reallocate the aircraft to the airline's London City-Paris route.

Brymon, which only launched its Amsterdam service in April, said it had been unable to generate the volume of business it wanted on the route.

## Lords rule on Spanish fishing

The political row that followed June's European Court ruling that a UK court can suspend an act of parliament on the grounds of its alleged incompatibility with EC law was based on a misunderstanding, the House of Lords has ruled.

The Law Lords were giving the reasons for their decision in July to allow Spanish-owned fishing vessels to resume fishing in British waters pending a further ruling by the European Court about the compatibility with EC law of the 1988 Merchant Shipping Act.

The Act was introduced by the government to end the practice of "quota hopping" under which UK fishing quotas were allegedly being plundered by Spanish-owned vessels flying the British flag.

## Ulster job laws in confusion

Northern Ireland's fair employment legislation was thrown into disarray after a tribunal ruled it was illegal

for a company to disclose information about the religion of its employees while a workers' complaint was under investigation.

The ruling by the Fair Employment Tribunal in Belfast, which was set up to handle individual complaints of discrimination, brings to a standstill work on more than 100 cases of alleged religious discrimination by Ulster companies.

## Taking coals to Newcastle

Young Group, the Newcastle-based quoted private sector coal mining specialist, is to land high quality Venezuelan coal in the UK for less than £30 a tonne and undercut local prices by at least 16 per cent.

Young hopes to exploit the UK's artificially inflated prices, where British Coal's markets are protected by royalties of 25 per cent on private sector mining companies. The new trade will follow the acquisition yesterday of an 80 per cent stake in Carboneo Naricul, a Venezuelan opencast mine, by Sanger Peak Holdings, a Young Group subsidiary in a £2.4m deal.

## OFT acts over heating groups

Sir Gordon Borrie, director general of Fair Trading, responsible for monitoring trading practices, announced that he is taking 18 suppliers of thermal insulation materials to the Restrictive Practices Court over their involvement in alleged price

fixing agreements. Investigations by the Office of Fair Trading following an anonymous complaint from within the industry in July 1988, have revealed two price fixing agreements which ran from the end of 1986.

## 300 jobless in Milton Keynes

Over 300 redundancies in the Milton Keynes area were announced by two manufacturing companies, Allen-Bradley, an industrial automation equipment producer, and aluminium processing and finishing group Acorn Exal.

## Textile industry faces problems

The problems of the textile industry are likely to intensify over the next few months because of the uncompetitively high value of the pound, according to a senior industry figure.

Mr Allan Nightingale, chairman of the Apparel Knitting and Textiles Alliance, has warned that the industry may be trapped between the parallel problems of increasing imports and falling exports at a time of static consumer demand.

## Maxwell takes Budapest stake

Mr Robert Maxwell, the UK publisher has reached agreement in principle to take a 40 per cent stake in Esti Hiriap, the evening newspaper

in Budapest, the Hungarian capital. Mr Maxwell is to become publisher of the paper and its journalists will be invited to hold shares.

## Bank favours Ecu trading

The Bank of England told authorised market makers in UK government bonds that it favoured their trading in bonds denominated in Ecu, the basket of European community currencies.

The Bank called a meeting yesterday of the 19 gilt-edged market makers over a consultative paper on its proposals. If adopted, they would allow them to trade also in bonds, short-term bills and bank certificates of deposits denominated in Ecu.

## Birmingham in £7m EIB loan

The European Investment Bank is to make a £7m loan to Euro-Hub (Birmingham) for the construction of a three storey terminal capable of handling 2.4m passengers a year at Birmingham International airport. The airport expects to handle 4.5m passengers by 1992.

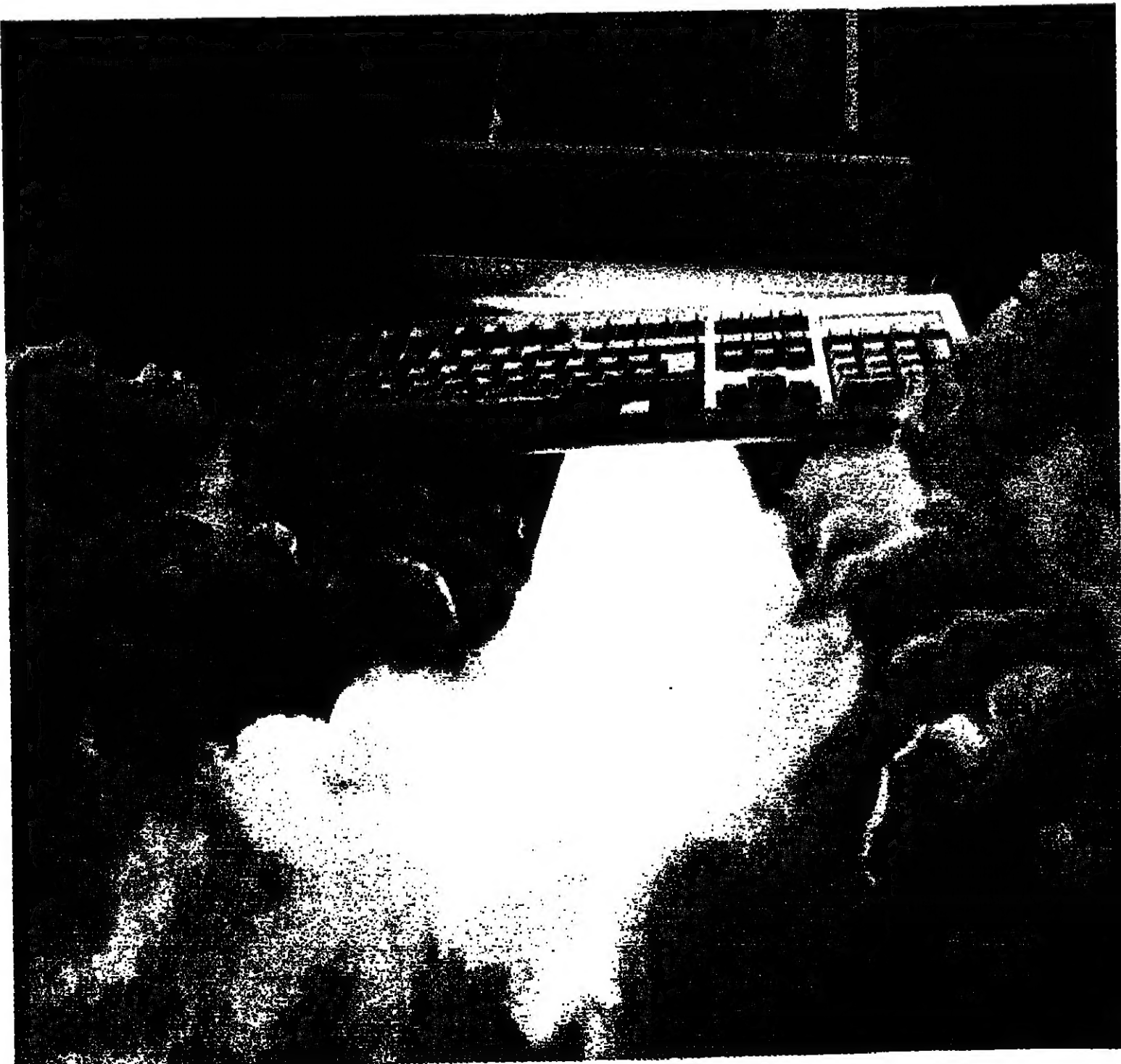
## 3m register for power shares

More than 3m people have now registered their interest in buying shares in the 12 regional electricity companies, which are due to be sold in December.



The slow-down in the UK economy and the recession in the UK new vehicle market have put Toleman Holding, the biggest UK operator of car transporters, under acute financial pressure. In response to the crisis a majority of the workforce has this week accepted a radical wages and conditions package including a 25 per cent pay cut in the last three months of the year and far-reaching changes in working practices.

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Only a few months ago, NCR stunned the computer world by launching the fastest Intel-based microcomputer on earth. Our PC 486/MC 33.

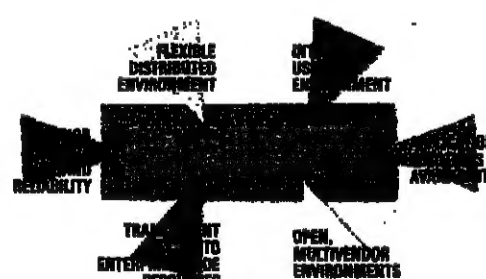
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## UK NEWS

## Economic virus threatens computing services industry

Alan Cane reports on a sector programmed for growth which is becoming worried by recent trends

GROWTH in the UK computing services industry, a bellwether of UK business activity, has come to a halt.

Employment growth in the industry was close to zero after the first two quarters of this year, and numbers are expected to show a decline in the third quarter for the first time since the early 1970s and graduate recruitment has been cut severely.

Figures to be published soon by the Computing Services Association (CSA), the trade organisation for software and services companies, show that the rate of increase in staff numbers - which in the services business is closely correlated to the growth of the industry - has been slowing since the middle of 1989.

"No matter what the government says, the country is heading into recession," the head of one software house said.

That is a dramatic turnaround for an industry which is traditionally short of experienced staff and that has often complained that its growth has been constrained by staff shortages.

Companies that are members of the CSA include software houses, systems integrators, management consultancies, maintenance and facilities management organisations.

As a group, they have been

accustomed to growth rates in excess of 20 per cent, driven by their customers' needs to install new computer systems and upgrade older ones.

So dependent are most companies on computer systems these days that any new business initiative demands a new computer system - often developed by a computing services organisation.

Now such companies are experiencing a check in growth that is wholly alien to them. Many middle managers in software and services companies have worked only against the backdrop of growth.

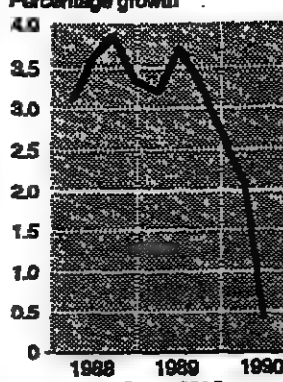
The sectors most affected include manufacturing, defence and financial services, where orders for new equipment and software have been weak since 1987.

That has hurt companies such as Reuter, Microgen and Data Logic. On the other hand, there is still growth in the market for open systems based around the fashionable Unix operating software, which makes it easier to link computers together and allows for multi-tasking operations, where customers see opportunities for installing powerful computer systems at lower prices.

The chief effect of the slowdown is a tendency among customers to delay placing contracts for anything other than

## Employment in computing services

Percentage growth



Source: CSA figures cover CSA members only (80% of industry)

the most important systems.

Services companies are just starting to feel the squeeze. The phenomenon is just beginning to make itself felt seriously among services companies.

Mr Bryan Mills, chairman of PI Holdings, a group of small computing services companies, illustrates the difficulty. "Instead of saying 'We have come back from holiday and we will be placing orders' our customers are saying 'We're back from holiday and we are going to think about orders'."

Most small computing ser-



Bryan Mills: order delays

VICES companies, Mr Mills points out, have a forward order book of only six to eight weeks, so delayed contracts can have a serious effect on the business.

"I had a worried manager on the telephone this morning saying that a deferred order meant he would be unable to deliver a planned £20,000 to the bottom line this month," he added.

The picture is complicated by structural changes in the computer sector that have exaggerated some companies' financial performance and

tended to mask the effects of the slowdown in the UK economy.

According to Mr Richard Holway, who publishes analyses of the computing services sector, profit growth from UK quoted companies has slowed from 22 per cent to just 5 per cent, although sales, buoyed by the tide of mergers and acquisitions which has swept across the sector, grew by 31 per cent.

Mr Holway says a series of poor results from computer services companies is not so far the result of a slowdown, but of ill-advised acquisitions and difficulties with large fixed-price contracts.

However, Mr Holway adds: "There is clear evidence that the sector from the second quarter of this year is in recession and that will hit future results."

Trading has become difficult even for star performers. Kewill Systems, specialising in manufacturing systems, is one of the sector's top performers, with growth in earnings per share of 35 per cent this year.

Last month the company warned of harder times ahead. Mr J. K. Overstall, Kewill's chairman, identified the beginning of April 1990 as the time that orders for larger systems in the £100,000 bracket - started to be deferred. "Of four letters of intent in April, none have been finalised," he said.

Sema Group, the Anglo-French computing services company quoted in London, sees the slowdown extending already to mainland Europe. The Benelux countries were "a hard slog" while the French market was "slowing up", according to Mr Jerry Jerram, group finance director.

Mr Jerram said the group had already taken steps to balance its costs against its income and was now broadly in balance. He did not expect an upturn in the market for at least a year.

Mr John Wilson, a main board director of the London-based systems house Data Logic, said he was expecting that 1991 would be as tough as 1990.

The company had anticipated the slowing of the economy by restructuring and focusing on areas of special expertise - mainframe applications for IBM systems, Unix systems and information engineering - where its skills are still in demand.

The next 18 months will be a testing time for most services companies but those who have been through the cycle before are philosophical.

"It is going to be tough in the short term," Mr Mills said. "But those that win through will be better placed to take advantage of the upturn when it comes."

## EC official says Britain stands alone on Emu timetable

By Peter Marsh, Economics Staff

BRITAIN was told yesterday by a senior European Commission official that it was in a minority of one in the European Community on its approach to the timetable for economic and monetary union.

The warning came from Mr Joly Dixon, an adviser on economic policy to Mr Jacques Delors, the European Commission president.

In the week that Britain joined the European Monetary System's exchange rate mechanism, which many see as the first step towards monetary union, the warning underlines the difficulties Britain may face in winning acceptance for its ideas on European Monetary Union (Emu).

Mr Dixon, speaking at a conference in London organised by Hambros Bank, said Britain was the only country among the EC's 12 members which did not want to set a date for beginning stage two on the path to Emu. Stage two, under a plan drawn up by the commission, would speed up the integration of the economies and monetary policies of the EC.

Some EC countries have proposed that stage two should begin in 1994, providing that

economic conditions in individual nations show signs of convergence. Britain, however, argues that differences in the nations' economies make such a discussion inappropriate.

Sir Terence Burns, chief economic adviser at the Treasury, told the London conference that he could not say whether Britain was the only EC nation to take this line. "I have the impression that there is a little more general scepticism about fixing the date. But I cannot speak for the other countries."

Mr Dixon also criticised Britain's proposals for a new European currency - the so-called hard Ecu that would be based on the existing Ecu, a national monetary unit linked to the different weightings of a basket of European currencies.

Mr Dixon said it would create uncertainty and instability. He supported gradual moves to institute a hard Ecu, but this would take several years: "Why upset the apple cart by moving off in a different way?"

Britain is trying to win European support for its Ecu proposals ahead of an intergovernmental conference in December that will debate the next steps towards EMU.

## Privatised industries put lowest priority on customer service

By John Authors

CUSTOMER service and product quality are put at the bottom of their list of priorities by senior managers in newly privatised UK industries, according to a report published yesterday. Instead, the greatest short-term need is identified as "culture change".

Researchers from United Research, a management consultancy, and the Centre for Business Strategy at London Business School, interviewed 58 chairmen and chief executives of companies privatised since 1979, or soon to be privatised. They included British Airways, British Telecom, PowerGen and the 10 former water authorities.

When asked what priorities most concerned them in the short term, "culture change", roughly defined as "getting the company used to how things are done in a business culture", came top, mentioned by 51 per cent. Issues such as regulation, company structure, and management also ranked highly.

But only 27 per cent mentioned product quality, while customer service came bottom of the list with 18 per cent.

Sir Peter Walker, chairman of the governing body of the LBS and a former chairman of BP, commented: "I'm not saying they've got their priorities wrong. If they persisted in these priorities for any length of time that would be the wrong balance. But you have to embark on that change first."

United Research pointed out that this was probably only a short-term phenomenon, caused by the difficulty of overcoming entrenched attitudes after privatisation.

However, in a survey of longer term aims, directors named customer service and quality as their top priorities.

Virtually all the directors agreed that privatisation was a "crucial necessity" for state-

## Priorities after privatisation

Response to question: What are your personal concerns following privatisation?

Culture change

Competition

Regulation

Company structure

Management

Productivity

Investment

Customer service

Product quality

0 20% 40% 60% 80%

owned companies, but the transitional period could be difficult and dangerous.

Customer expectations were heightened, and the City of London acted as a harder taskmaster than the government, the survey found.

But directors still welcomed the move away from the government administration's "civil service mentality" and the shift to the City of London's swifter decision-making.

Commenting on the initial low placing of customer satisfaction, Mr Alan Evans, of United Research, said: "The City must bear some of the blame for that because it does not seem to value investment which gets long-term customer improvements as much as it does the bottom line results."

The report also found that performance related pay, at all levels of the workforce, is used much more widely in the larger companies since privatisation.

Privatisation - Implications for Cultural Change, United Research, 11-14 Grafton Street, London W1X 3LA. Available on request from Mr Alan Evans.

## Union votes for ballot on pits overtime ban

By John Gapper, Labour Editor

ABOUT 55,000 miners are to be balloted within three weeks on a full overtime ban in order to force wage talks.

Leaders of the National Union of Mineworkers said a ban could cut deep-mined coal output by over a third.

A pithead ballot is to be held by the NUM after a 75 per cent vote in favour at a delegates conference yesterday. The move was opposed only by the union's non-manual section and the North Wales, South Wales, Derbyshire and Scotland areas.

Despite the majority for a ban to force British Coal to negotiate with the union, some NUM leaders doubt whether miners will support action which could cut the 37 per cent of wages earned in overtime and productivity bonuses.

The last NUM industrial action was a limited overtime ban in 1987.

Mr Arthur Scargill, NUM president, said the union was willing to accept ad hoc national talks with British Coal if the corporation refused a new wage forum. It currently negotiates only with the Union of Democratic Mineworkers.

"I think most people would

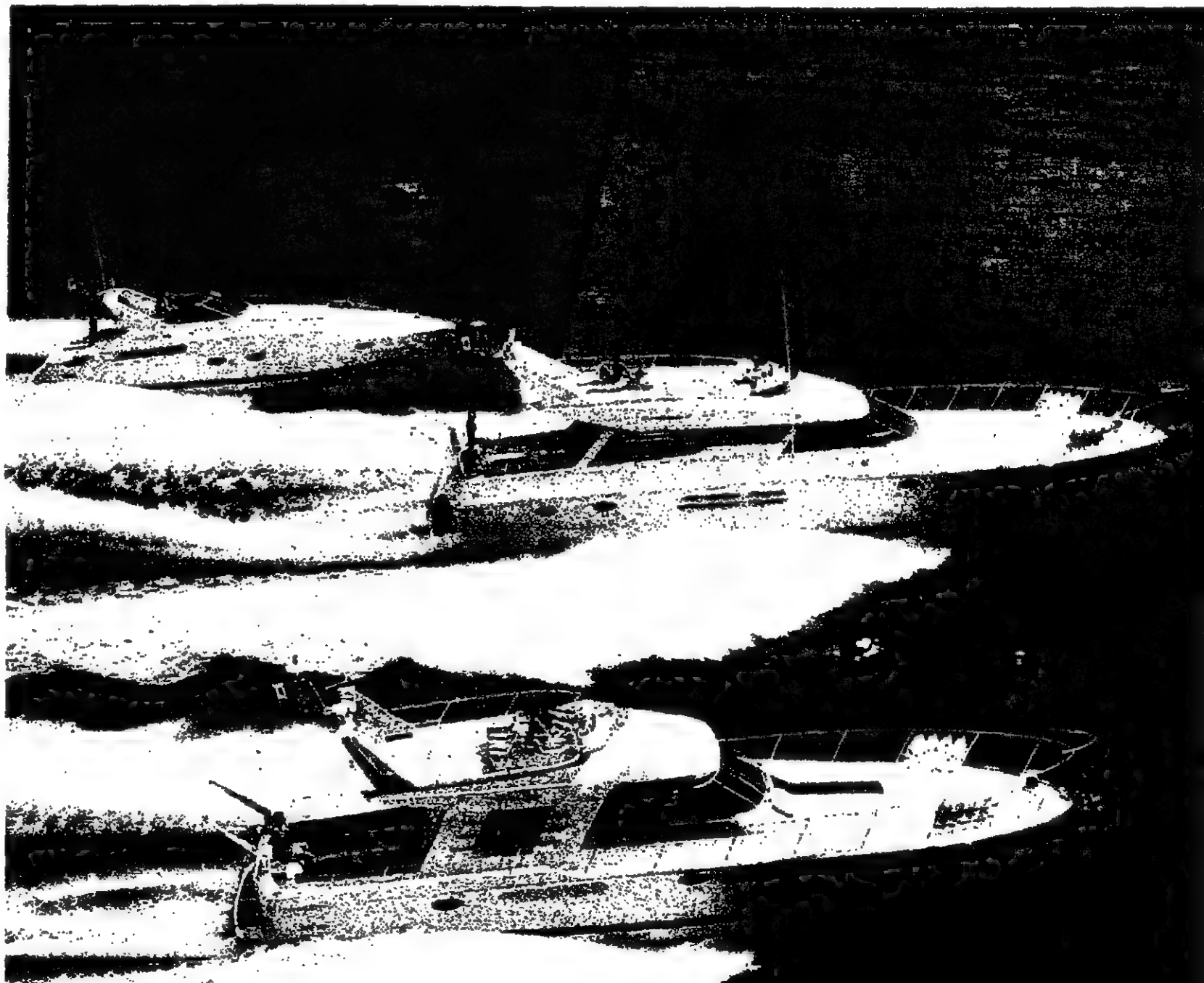
accept it is not a ridiculous position to want to sit down with our employer and negotiate wages," he said. He hoped industrial action could be avoided by a shift in British Coal's position.

Mr Scargill said he believed more than 30 per cent of deep-mined coal output - which currently stands at 75m tonnes a year - could be affected by a full overtime ban. Much essential maintenance work is done in overtime hours.

The average wage of face-trained miners in April was £210.90, of which £43.90 came directly from overtime and £70.90 from productivity bonuses which depend on overtime working. Miners worked an average of 5.2 hours overtime a week.

The motion calling for a full overtime ban with safety cover was proposed by the Yorkshire area and backed by a majority of 47,000 to 17,000.

British Coal says it will only negotiate if the union accepts the "majority-minority" concept, under which the wages of NUM members at pits where the union is in a minority would be negotiated with the UDM.



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## MANAGEMENT

## Report and accounts

## The image reflected has made distortions

David Waller on an experiment to test whether an alternative presentation would result in a more 'true and fair view'

In BTR's most recent annual report, Sir Owen Green, the company's chairman, drew attention to the huge gap between the valuation accorded to the company and its value as indicated by its balance sheet assets.

"The book value of shareholders' funds has risen to £1.6bn," Sir Owen, a chartered accountant, writes. "This compares with a market value of shares and warrants at the year end, in excess of £8bn."

The gap has narrowed since December 31, not least because the stock market has fallen by 20 per cent in the meantime. Nevertheless, a problem remains, not just for BTR but for the British quoted company sector as a whole: that of defining what a set of accounts is supposed to achieve.

Why do balance sheets not give a more realistic indication of the company's value? Are the numbers directed towards the sophisticated professional investor or the private client, or both? Should the figures concern themselves just with the past, or should they give a clue as to the future?

The accounting profession has been around for well over a century, but still there are no universally accepted answers to these questions. Two years ago, the Research Committee of the Institute of Chartered Accountants in Scotland produced a document in a radical attempt to answer some of these questions.

As can be easily gathered from the title of their publication - Making Corporate Reports Valuable - the Scottish accountants started with the premise that company accounts were not as useful as they could be.

The specific shortcomings they identified were that: accounts adhered to legal form rather than economic substance; they used measures of cost rather than value; concentrated on the past rather than the future and were preoccupied with profit rather

than the total wealth of the business.

Furthermore, the accountants identified a gulf between the sort of information used by management in the running of the business and the data released to external investors, analysts and other users of accounts. In principle, they said, the information required by third party users of accounts was the same in kind, if not in volume, as that used by management.

These were the principles: there were also some practical suggestions. Technical jargon should be abandoned, they argued; corporate reports should contain a summary of accounting objectives; the emphasis on prudence required under UK company law should be dropped in favour of experimentation; like Sir Owen Green, managers should comment on the difference between market value and balance sheet numbers, and explain that difference if at all possible.

The most radical suggestion, perhaps, was that the balance sheet should be dropped altogether, to be replaced by a statement showing all the changes in a company's wealth: in the extent to which assets had grown in value as well as the increase to shareholders' funds represented by this year's profit after tax and dividend.

In the absence of any real examples, it has been easy for more hidebound accountants to pooch-pooch these ideas as theoretical nonsense. Last month, however, the same group of Scottish accountants produced a second document: the annual report of Melody plc, ostensibly a musical instrument manufacturer and wholesaler but in reality a real-life (but unidentified) subsidiary of Grampian Holdings, a quoted Scottish industrial group.

The document shows how the ideas contained within Making Corporate Reports Valuable work when applied to a real company. It was put

together over the course of several weeks this summer.

To anyone remotely familiar with annual reports, the Melody document will appear very strange. The textual parts are written in easily comprehensible English; the numerical parts do not balance, there is no reference to auditors, only an unknown type of professional assessor. There are several paragraphs spelling out that the responsibility for the figures rests with the directors, not the assessors.

"The directors have a further duty to ensure that the financial statements present a reasonable view of the operations, distributions, cash flows, value added and changes in financial wealth during 1989," the document declares, in language which will be utterly unfamiliar to anyone reading BTR's annual report, for example.

The Statement of Changes in Financial Wealth is not found elsewhere; its sections include "financial wealth generated by operations" and an adjustment in financial wealth caused by the net decrease in the value of fixed assets. There is an operations statement, the bottom line of which is not profit but financial wealth.

Other innovations include a statement of assets and liabilities and columns of figures allowing the reader to make comparisons between budgeted increases in financial wealth and what actually happened. All assets are there at their market value; there is commentary by the directors on the difference between the budget and actual performance.

The difference between the (hypothetical) market value of the company and the financial wealth is explained in what, it could be argued, is the best exposition of the meaning of "goodwill" to be found in the annual report of any UK company, real or imaginary, as follows:

"The market capitalisation of the company reflects a view of the expected future wealth



to be generated by the operations of the company... we have our established reputation for quality, our brand name, the quality and expertise of our management and staff, specialised equipment and a well-located factory, which are extremely valuable assets to the company in terms of their potential to generate cash flow.

The report includes an interview with David McGibbon, finance director of Grampian Holdings, in which he talks about the benefits and problems of applying the Scots accountants' proposals. He expresses enthusiasm for a cash flow statement (which he found much more useful than the traditional Source and Application of Funds Statement), but is sceptical about other aspects of the experiment.

He says that he can see no reason why company directors should publicly reflect on the value accorded to the company by the market; that is the market's business, he says. He is opposed to the publication of financial forecasts, saying they are for internal use only, and objects to detailed disclosure of profits by business segment, arguing that it would be helpful to competitors.

On balance, McGibbon thinks it was a worthwhile exercise, although he predicts that the costs of implementing the package of recommendations as a whole would outweigh the benefits to users of the accounts. The biggest cost would be that of valuing all the important assets on a net realisable basis.

Melody is a small company (financial wealth generated by operations was only £310,000), but the questions raised by the report and the commentary on it are stimulating and provocative. Next, the Scottish accountants want to try out the formula on a large company. This would be more complicated and costly than for a musical instrument manufacturer, but extremely valuable, none the less.

Given Sir Owen Green's interest in this subject, BTR would make an ideal candidate for the next stage in the experiment.

**Making Corporate Reports Valuable**, published by the Institute of Chartered Accountants of Scotland/Kogan Page, price £10.95; Melody plc, price £3. Both available from The Publications Department, Institute of Chartered Accountants of Scotland, 27 Queen Street, Edinburgh EH2 1LA.

John Lloyd continues the series on east European companies with potential by examining the fundamental strengths of the Czechoslovakian aircraft group, Aero

## Isolated - but with a good engineering base

The Czechoslovak Aero group embodies the cream of the country's engineering skill. Zdenek Horcik, its director, thinks so anyway, and it is clear enough why he does so. In part it is because the company has created an engineering and technical tradition which has seen it turn out some world-class military and civil aircraft since the 1920s - including the pride of the mid-1920s, the Avia BH-21, which "Red Devil" Captain Malokovsky spun and looped above the delighted crowds at air displays in Czechoslovakia and abroad - becoming the founding member of a school of Czechoslovak aerobatics.

In part also it is because of the continuing strength of the group, which exports over 90 per cent of its aircraft, and gives work to 23,000 people in plants all over the Czech lands of Bohemia and Moravia.

But Horcik is conscious of the country's backwardness and he fears for the future. He says, self-deprecatingly and a little sadly, that "We badly need the new developments. We have read the literature on technological innovation, but we were not able to see it for ourselves."

Like so much else in Czechoslovakia, the former political monopoly of the Communist Party imposed a degree of isolation which hurt, and increasingly hurt, the most advanced sectors of its sophisticated engineering base.

The wonder is not that that base lags behind; it is that it has remained so relatively advanced. Its infrastructure, so good, its skills and even its work habits relatively to other central/East European countries) unimpaired.

In his head office which, like most Czechoslovak head offices looks like a block of cheap flats, with gauze curtains strung across the windows, Horcik and his colleagues reveal themselves as both proud and fearful, willing to change but puzzled

as to how, as well as conscious of their inexperience in doing so.

In their Communist period, just past, they had in one sense a rather good life; their aircraft - the L-410 small passenger aircraft, the Z142 trainer, the Z37T crop duster and the Z50LS aerobatic model - all succeeded in the Soviet market, with others easily exportable to other Comecon and Third World countries. But many of these deals were part of barter arrangements.

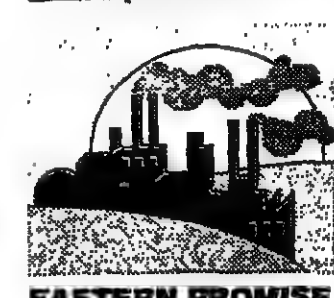
From the late 1940s Czechoslovakia was the engineering king of Comecon; it could be and was rather snobbish about its comrades, but its better productivity and technology helped it to establish a living standard markedly above theirs.

However, this state of affairs depended on Comecon,

probably continue to supply around 6m tonnes of oil to Czechoslovakia next year (down from over double that) and it is generally expected that it will take Czech products in return. Getting products on to this list is the all-important issue.

The Aero enterprise groups together some 15 companies, of which the prime contractors Aero Vodochova, Let and Technostroj Radotin - put the finished aircraft together. Others make hydraulics, engines, avionics and seats. Some Austrian and British interest has been shown in Motorjet, the engine company, but Horcik appears neither over-enthusiastic nor hurried. "We must have our own plan before we go to a foreign partner," he says.

Yet on the face of it, the company looks like a good



EASTERN PROMISE

and in particular Soviet, markets remaining stable and they are now falling apart rapidly.

By switching to hard currency trading from next year, the Soviet Union has signalled that it will no longer automatically exchange energy for products in a complex series of barter deals; instead, it will pick and choose among western as well as east European suppliers.

Aero, however, can count on continuing contracts; Horcik says that under next year's trade plan with the Soviet Union he expects much of his output still to find Soviet buyers.

That will depend on how much better with Comecon remains; the USSR will

"We badly need the new developments. We have read the literature on technological innovation, but we were not able to see it for ourselves"

prospective partner. It claims a 20 per cent surplus on a 50m crown turnover (£100m); its management is decentralised; its aircraft sell well in the Soviet Union and the third world, and to a small extent in the west.

"We would be interested in foreign participation," says Horcik. "Above all we need marketing expertise. But this is not the car business. We sell not so much to customers as to governments. We still need our government to understand and to help us."

Like much of Czechoslovak industry, Aero is reluctant - for good as well as bad reasons - to let go of its past. Previous articles in this series appeared on September 26 and October 1.

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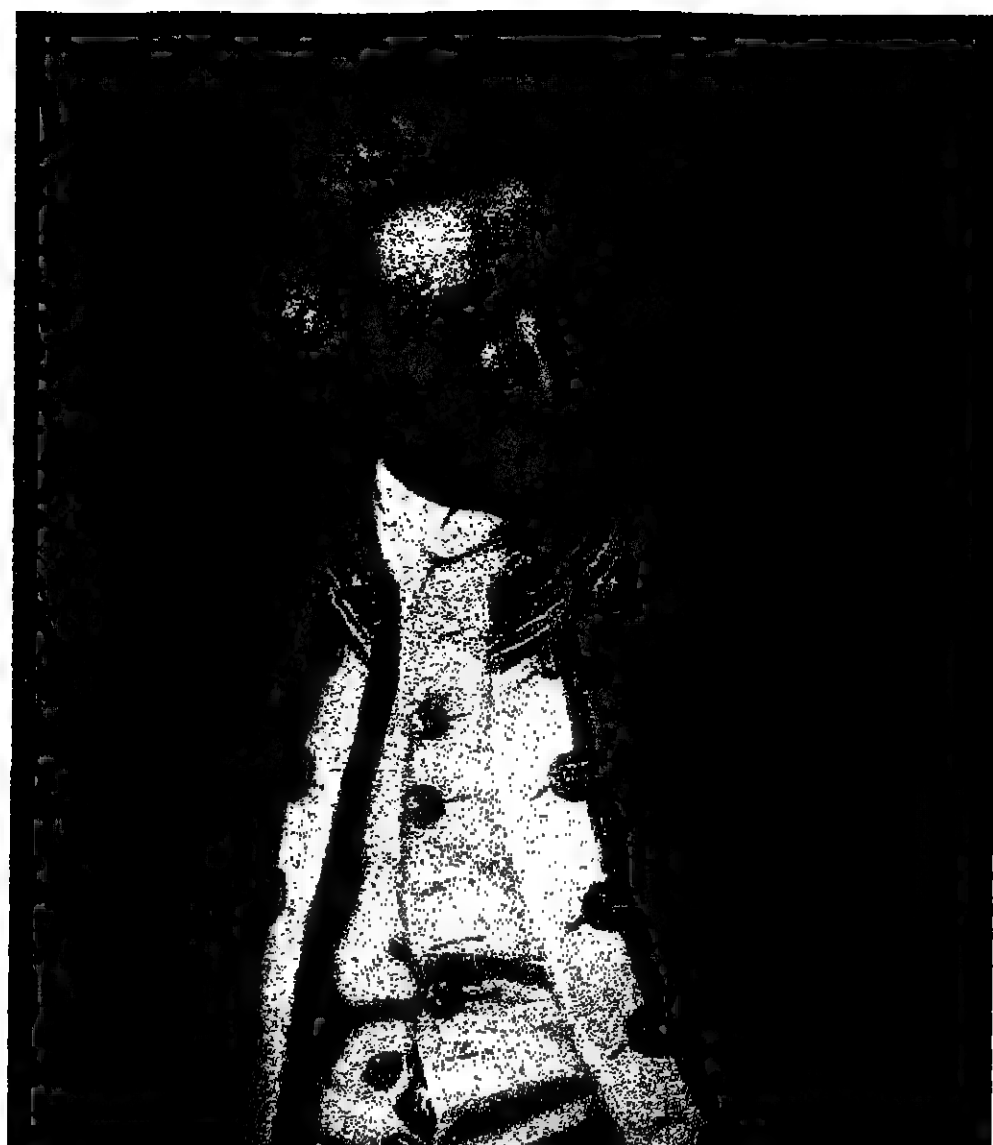
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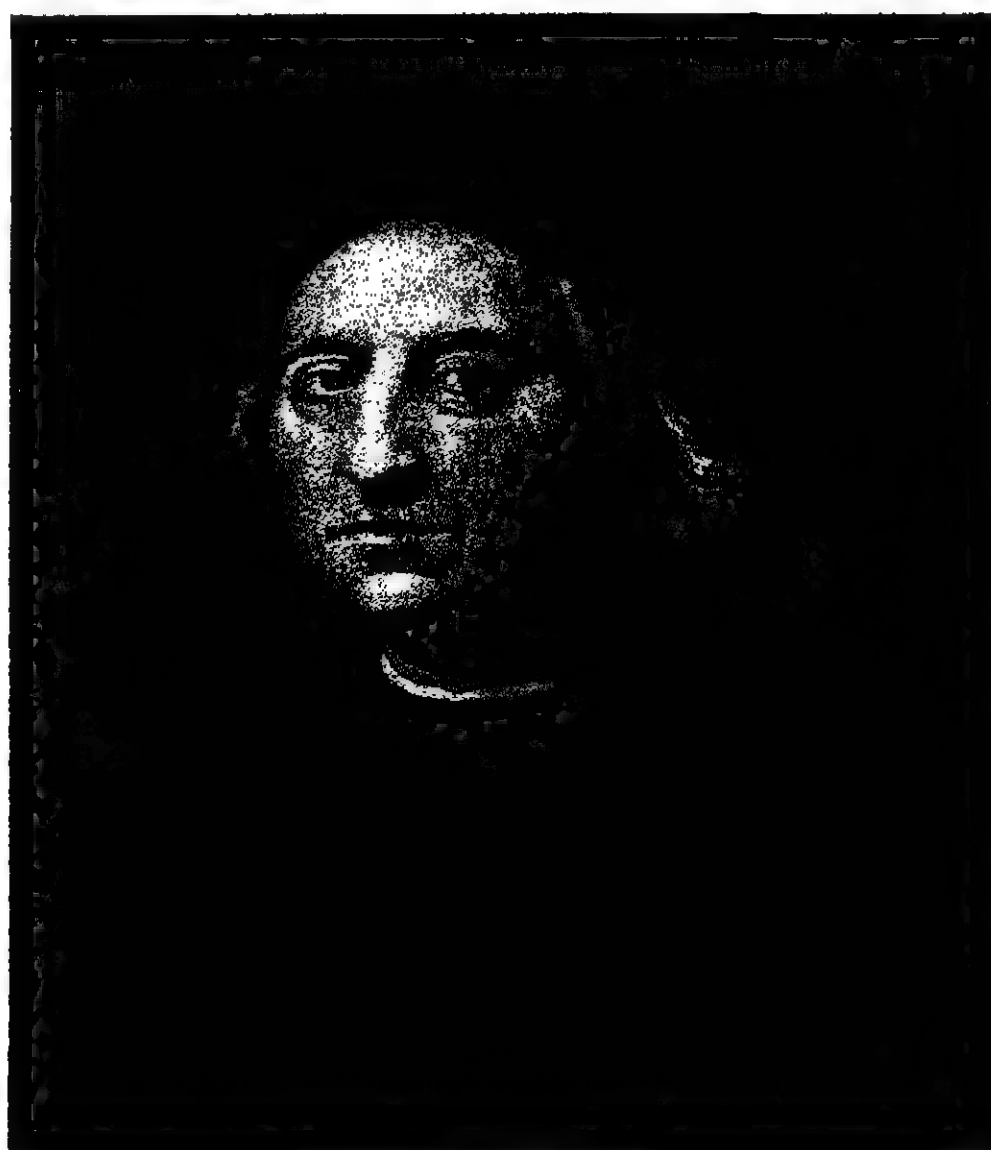
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**COLUMBUS 1992:  
THE PROTAGONISTS OF THE SEA MEET IN GENOA.**



## THE PROPERTY MARKET

THE EVENTS of last Friday cut through the clouds of misery engulfing the property market like a shaft of light. It dispersed some of the gloom, it gave new hope to the dispirited - and it illuminated even more clearly the sector's fundamental problems.

The picture it presented was that the cut in base rates and entry into the exchange rate mechanism (ERM) of the European Monetary System may help to stabilise the most jittery parts of the market, but is unlikely to make a significant difference to the speed of the industry's recovery.

The complexity of the issues was reflected in the gyrations of share prices. At first, the property sector - easily identified as domestic and highly geared - outperformed the rest of the market. However, on Tuesday, a sober assessment of the implications sent the property market down faster than other shares.

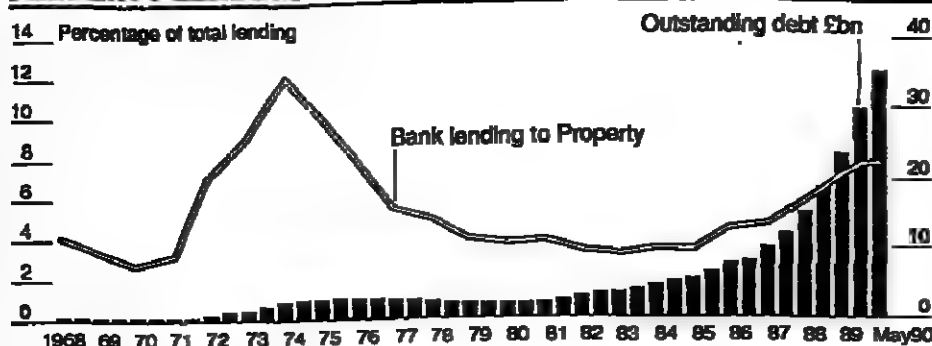
The highly-g geared developers were flung into the limelight. By Monday, nine out of 10 of the top performing shares - with rises between 27 per cent and 75 per cent - were companies where interest costs exceeded rental income.

The market sees the future of

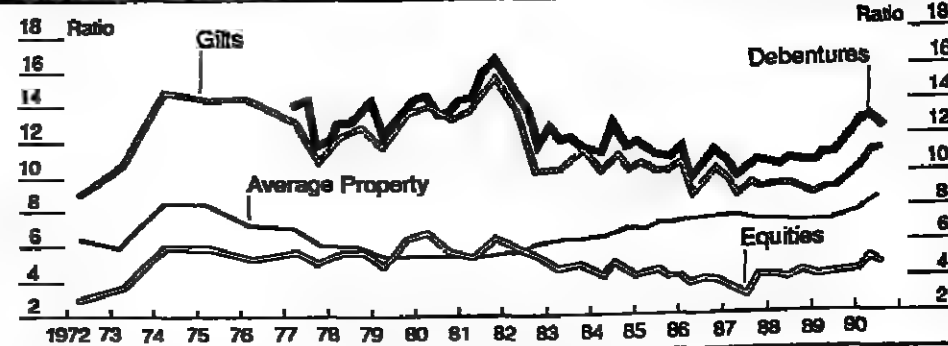
RENTAL GROWTH (%)				
	Industrial	Office	Industrial	All
Year to Aug 1990	7.6	9.7	14.5	9.7
Quarter to Aug 1990	1.4	0.5	1.9	1.2
Quarter to Aug 1990	1.4	0.5	1.9	1.2
Month of Aug 1990	0.3	0.2	0.5	0.3

Investment Property Database

## PROPERTY LENDING



## PROPERTY YIELDS



## ERM shines light on sector problems

By Vanessa Houlder

These companies in terms of life and death. With the collapse of Rockfort, Broadwell Land and Citygrove fresh in people's minds, the industry has been bracing itself for another spate of receiverships among developers. Repercussions are still expected from the September quarter day, when companies had to meet bank interest bills. A 1 per cent reduction in base rates will not, in itself, make a significant impact on these companies' finances. "It amounts to just a 5 per cent reduction in interest costs. When translated into increased cash flow it will not make much difference," says Ken Caesar, head of corporate recovery at Richard Ellis.

None the less, there may be a psychological effect. "Friday afternoon was a watershed," says Stephen Miles-Brown of Knight Frank Rutley's corporate recovery unit. He

reckons that after months without any sign of improvement on the horizon, the prospect of declining interest rates is giving banks the confidence to support troubled companies. Most observers agree, but also acknowledge the risk that bankers will demand their money back at the first sign of improvement.

The significance of ERM and lower base rates for the property market as a whole is far from clear cut. The potential benefits concern: ● Investment from overseas. In the view of Richard Ellis, entry into the ERM will encourage more investment from European and Scandinavian investors. Even strong supporters of the market, such as the Dutch and Swedes, have been deterred by losses directly attributable to fluctuations in the exchange rate. French, German and Italian investors stayed out of the market for the same reason.

Not everyone is convinced. In the view of Alec Palmer of Kleinwort Benson Securities these factors may be outstripped by the problems of Japanese and Scandinavian buyers (many of whom bought at the top of the market on bank borrowings).

● Tenant demand. Companies do not move premises in times of uncertainty, so demand could be fuelled by membership of the ERM increased business confidence. That possibility, however, is tempered by the risk of increased unemployment. If sterling proves to be overvalued, this could have a significant effect on the industrial sector, to judge by the experience of the early 1980s when rising unemployment was the chief cause of the depression in the property market.

In a downturn, it takes time for increased tenant demand to mop up surplus space and so feed through to a revival of rents. Looking at past performance, the property sec-

tor lags an economic recovery by 18 months," says Marc Gilbard of Country NatWest.

This time round, the problem may take longer to ease in some markets. There is, for example, a vast oversupply in London office space, which may take years to clear. "The main problem with the sector is not high interest rates but oversupply. That is not going to go away," says Carl Gough of Phillips & Drew.

● Yields. Over the past year the Hillier Parker Average yield has increased from 7.3 per cent to an all-time high of 8.7 per cent. As interest rates and gilt yields come down, the yields available on property will look anomalously high. "We are buying prime provincial property at 8.8 per cent," says David Hunter of Scottish Amicable. "We are not far off the point where gilt yields are less than property yields." "It is almost inconceivable

to see why yields should go up if property is showing long-term growth and is yielding as much as fixed interest instruments," says Gareth Evans of Charterhouse.

But how much difference will this make to the market's most fundamental problem: the reluctance of all but a handful of institutions to put more money into property?

It is unlikely to show any immediate impact, as the institutions have already allocated cash for the last quarter. However, the start of next year will see a gradual return of buying interest, in the view of Gareth Evans of Charterhouse.

Others disagree. David Double of Friends Provident thinks that the improvement in sentiment will bring just one or two institutions back to the market. "I don't think people will change their policy overnight. There is still some disquiet about oversupply."

At the heart of the issue is the

question of the long-term intentions of the institutions. After a period of little investment, it is generally assumed that pension funds and life funds have an appetite to increase their weightings in direct property.

But research by Investment Property Databank suggests that there is little pressure on funds to increase their net property investment to maintain the desired weightings of property in their funds. Conditions have changed since the 1960s and 1970s when property was the "third asset" in institutional portfolios, providing long-term security and inflation hedging. In the course of the 1980s, the rise in equities helped institutions reduce the proportion of property in their portfolios from 18 per cent of assets to 11 per cent.

Some of the slack has been taken up by overseas investors, particularly those from Japan and Scandinavia. None the less, there is an awful gap between the amount of debt and available new equity in the marketplace. According to the Investment Property Databank, bank loans advanced to the property sector are equivalent to about half the total value of institutional property holdings. At the current rate of progress that debt is equivalent to 26 years' worth of net investment by the institutions.

In the end, banks will probably be forced to restructure much of the mountain of short-term debt into long-term debt. That will mean that property investments are valued in relation to the cost of long-term money. As a result, much depends on whether the exchange rate mechanism reduces long-term rates.

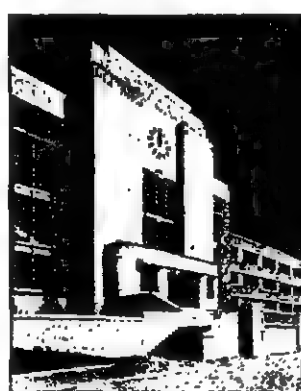
This week's events have had a psychological rather than a real effect on the property market. As Carl Gough puts it: "There is light at the end of the tunnel - for those with a powerful pair of binoculars."

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Names of Executors: Arthur Graham Sugden, Timothy Volman  
Name and Address of person to whom notice of claims are to be given: J.H. Milner & Son, 46 Park Place, Leeds LS1 3LD  
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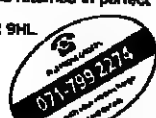
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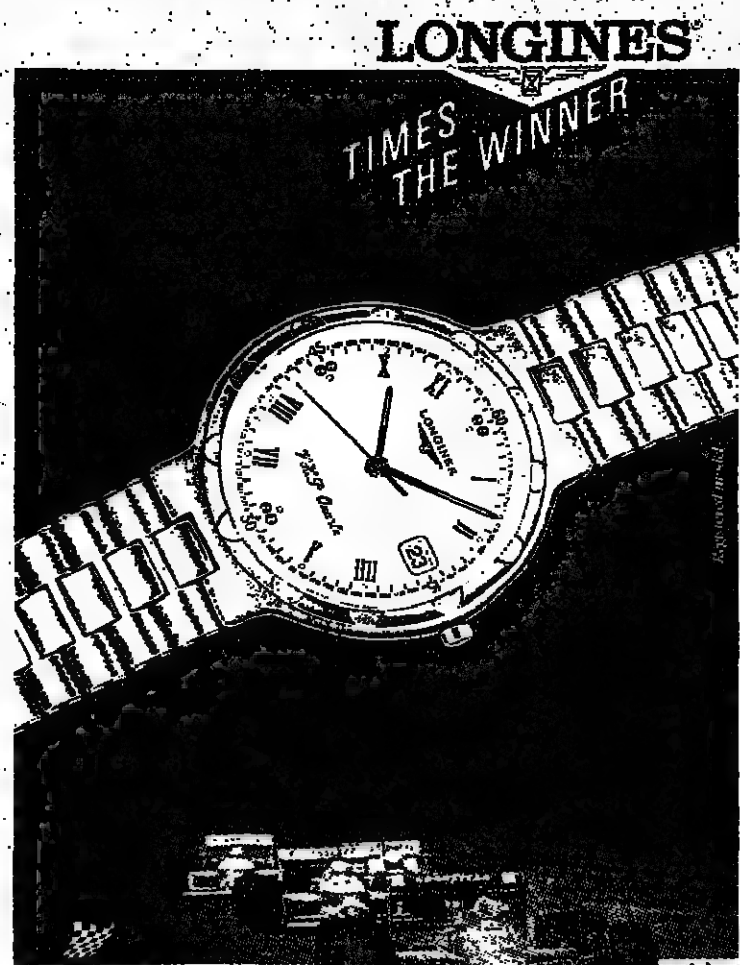
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### CORRECTION NOTICE

PLEASE NOTE THAT THE TEL. NO OF SAINT GOBAIN (which appeared on p.28, [p.27 in International Edition]) on Wed. 10th October should read (33) (1) 47 62 33 33 and not (33) (1) 47 82 33 33

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- (c) Distribution representing interest: US\$0.77
- (d) Distribution representing interest: US\$0.77
- (e) Distribution representing interest: US\$0.77
- (f) Distribution representing interest: US\$0.77
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FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

## Arts Week

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12 13 14 15 16 17 18

### THEATRE

#### London

Jeffrey Bernard is Unwell (Apollo). James Boleyn is the alcoholic journalist in Keith Waterhouse's fine play. Ned Sherrin directs. (487 2883). Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garnett's 1955 novel. Well directed by Trevor Nunn. (839 5972). Burn This (Lyric). Bristling performance from John Malkovich and Juliet Stevenson in Lanford Wilson's play about the mismatch of opposites (437 3836). Absurd Person Singular (Whitehall). Revival of early Ayrckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over three years. (071 867 1119).

#### New York

Falsettoland (Lucille Lortel). It will be known as the musical about AIDS but it goes much further than that, showing the effect on a larger circle of people, who include a boy having a Bar Mitzvah and his parents, all three of them (974 5703). Cats (Winter Garden). Still a sell-out. Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically fine (239 6992). Les Misérables (Broadway). The magnificent spectacle of Louis Lomax's production of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (239 6250). Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunt-

ing melodies in this transfer from London (239 6200). Gypsy (St James). This 30th anniversary production is a reminder of the heyday of the American musical. (246 0102). Washington Playbox of the Western World (Eisenhower). Abbey Theatre company brings what the Americans want to see: a confirmation of the Irish as unscrupulous charmers. Ends Oct 21.

#### Chicago

The Goodman (Goodman). The Goodman opens its new season with a revival of vintage O'Neill starring film actor Brian Dennehy. Ends Nov 4 (443 3800).

#### Tokyo

Kabuki. Kabuki-za (541 3131) this month features two actors who have attracted new audiences to kabuki. The star of the 11am show, Ennosaka, specialises in quick-change routines and spectacular stage effects. At 4.30pm the gifted onnagata (specialist in female roles), Tamazaburo, stars in a love story about a priest and a geisha. Meanwhile, at the National Theatre (265 7411), the rarely-performed *Kagemusha Saï Inafuji* is being given (performances times vary). Both theatres have excellent earphone guide in English and English-language programmes.

Noh. A double bill of the noh play *Yamashiro* (The Old Woman of the Hills) and a kyogen comic interlude. Wednesday only at 10.30am. National Noh Theatre (047 22 5587). Other noh theatres are open only at weekends. Check local press for details. The English Shakespeare Company. Michael Pennington leads the cast in *Coriolanus* and *The Winter's Tale* (in repertory). Tokyo Globe Theatre (060 1151). Phantom of the Opera (In Japanese). This highly successful production is a carbon copy of the London original, with the added advantage that one can ignore the banal lyrics, since they are in Japanese. Shimbashi Eijuh Theatre (797 9201). Fiddler on the Roof (In English). Topol once again takes the lead role in the musical that made him famous 20 years ago. Kan' Hoken Hall, Gotanda (477 7638).

### MUSIC

#### London

Royal Philharmonic Orchestra conducted by Nicholas Cleobury, with Steven Isserlis (cello) and David Threlkeld (violin). Royal Festival Hall (Mon) (071-928 8900). English Chamber Orchestra conducted by Matthew Best, with chorus and soloists. Handel and Haydn. Queen Elizabeth Hall (Wed) (071 938 8900).

#### Paris

Orchestre Philharmonique de Radio France conducted by Marcel Janon, with Evelyn Whang (violin). Dutilleul, Bartok, Schumann (Tue). Bastille Opera (42302308). Ensemble Orchestral de Paris conducted by Armand Combarieu, with vocal ensemble Audite Nova conducted by Jean Sourisse. Mozart's *Idomeneo* in concert version (Tue), Salle Pleyel (46538672). Ensemble Intercontemporain conducted by Pierre Boulez. Stravinsky, Berlioz, Fernandou, Schoenberg (Tue), Chatelet (46538672).

#### Amsterdam

Royal Concertgebouw Orchestra conducted by Bernard Haitink, with Arleen Auger (soprano), Wagner, Diepenbrock, Brahms (Fri, Sun matinee), Concertgebouw (718 345). Christian Bor (violin) and Rina de Waal (piano), Concertgebouw (718 345). Amsterdam Bach Soloists with Paul Verhey (flute), Thomas Hengelbrock conducting (Tue), Concertgebouw (718 345). Melus Quartet, Hindemith, Mozart, Janacek (Wed), Concertgebouw (718 345).

#### Brussels

Aglian National Orchestra conducted by Ronald Zollman with Mstislav Rostropovich (cello) playing Beethoven, Shostakovich and Van Rossum (Sat). Palais des Beaux-Arts. Liège Philharmonic Orchestra conducted by Pierre Bartholomew with Jose van Dam (bass) and other soloists performing Franck's *Les Beaux-Arts*. Palais des Beaux-Arts.

#### Madrid

National Orchestra conducted by Garcia Navarro. Schumann, Turina, Falla (Fri). Auditorio Nacional de Musica (8337 01 00). Margaret Price (soprano), accompanied by Graham Johnson (piano), sings works by Schubert, Schumann and Brahms (Tue). Auditorio Nacional de Musica (8337 01 00).

#### Milan

Gennady Rozdetsvensky conducting two Ravel cantatas with soprano Mariana Nicolesco. Honegger's *Pacific 231*, Haydn and Cello (Fri, Sat). Also a recital by baritone Hermann Frey, singing Mozart, Schubert, Beethoven, Strauss and Mahler (Sun). Teatro Alla Scala (60 81 26).

#### Rome

Yefim Bronfman (piano) playing Tchaikovsky, Prokofiev and Brahms (Thu). Teatro Olimpico (389904).

#### New York

Moscow Soloists of the USSR conducted by Yuri Bashmet. Hindemith, Britten, Shostakovich, and Cello (Mon). Carnegie Hall (247 7400). Vladimir Viardo piano recital. Masterpieces of the Russian keyboard literature (Mon). Alice Tully Hall, Lincoln Center. (574 8700). Curtis Institute Symphony conducted by Otto Werner Mueller with Isaac Stern (violin), Haydn, Hindemith, Beethoven (Tue). Carnegie Hall (247 7400). Concert Royal Baroque Orchestra conducted by James Richman with Suzanne Peck (soprano), Howard Crook (tenor), Nathaniel Watson (bass-baritone), Rameau (Wed, Thur). Merkin Hall (382 8719). Pittsburgh Symphony conducted by Lorin Maazel with James Galway (flute), Wagner, Neikrug (Wed). Avery Fisher Hall, Lincoln Center (674 8770).

#### Washington

National Symphony Pops Concert conducted by Victor Borge. mixed programme (Thu). Concert Hall, Kennedy Center (467 9300).

#### Chicago

Chicago Symphony Orchestra conducted by Sir Georg Solti. Debussy, Shostakovich (Wed), Michael Morgan conducting. Still, Strauss, Diamond, Dvorak (Thu). Orchestra Hall (438 3322).

#### Tokyo

The Madrigal Chorus conducted by Martin Crestani. Suntory Hall (Mon) (750 5400). Carlo Bergonzoli with Vincenzo Scarlata. Tenor arias, etc. Shinjuku Bunka Centre (Tues) (5485 1515). Tonhalle Orchestra, Zurich, conducted by Hiroshi Wakasugi. Beethoven. Suntory Hall (Mon) (886 5599).

### EXHIBITIONS

#### London

Royal Academy of Arts. Monet in the 90s: The Series Paintings. The long-awaited blockbuster exhibition has opened in London and is a must for art lovers. The exhibition is a celebration of the artist's multiple vision. Burlington House, Piccadilly (287 9579). Hayward Gallery. Eduardo Chillida. Major retrospective of the Spanish sculptor (381 0127).

#### Paris

Carte musées et monuments sold in museums and metro stations enable visitors to avoid queues at 60 museums and monuments, including the Louvre, Musée d'Orsay and Versailles. Marmottan's Monets. For lovers of Impressionism, the Musée Marmottan is a must. A charming town house set in greenery, it houses an important collection of paintings and drawings by Claude Monet and his friends. Musée Marmottan, 2 rue Louis-Solli, closed Mondays. Musée des Arts Décoratifs. Panoramic view of the city and the history of the decorative arts. An endless choice of subjects and locations for the bored wealthy French bourgeois of the 19th century. Musée des Arts Décoratifs, 107, rue de Rivoli (4268214), closed Mon, Tue. Grand Palais. Biennale Internationale des Antiquaires. Under the sign of Love in Art, 150 antique dealers, both French and foreign, cover a wide range of periods and styles and present their prestigious exhibits in a *mise en scene* evoking the splendour of the 18th century. Ends October 7. Louvre. Euphronia. Some 80 objects, craters, amphoras and bowls testify to the art of Euphronia, painter and potter in the 6th century BC in Athens, in mastering the technique of red figures on black background. Open all days from 12 am to 10 pm, except Tuesdays. (4025166). Deceit and Deceit. There are two or three, but the specialty of this small left-bank gallery remain drawings by the Ecole de Barbizon. Freyssier, 131, rue du Fig. St Honoré (2855881). Galerie du Carroussel. 19th century French masters. There are some remarkable small bronzes by Desnos and Daubigny. There are two or three, but the specialty of this small left-bank gallery remain drawings by the Ecole de Barbizon. Freyssier, 131, rue du Fig. St Honoré (2855881).

#### Madrid

Fundación Juan Marcha. Carr, Andy Warhol's unfinished series of car drawings and paintings, commenced by Dalí-Benz on the centenary of the invention of the automobile, are now on view at the foundation on loan from Dalí-Benz in Stuttgart. Ends January. Museo Español de Arte Contemporáneo. Domestic Scenes. Everyday images of life in Spanish homes seen through the works of a wide range of top rate artists over a 500-year period. Starting with old masters such as Zurbarán, Velázquez, Murillo and Goya, through Sorolla and Casás, moving on to Picasso and Dalí, and ending with contemporary A. López and Barceló. Ends December 31.

#### Barcelona

Fundación Miro. Joseph Henry. Some 130 drawings on the theme of oriental philosophy. Closed Mondays. Ends November 18.

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Palazzo degli Esposizioni. Norman Rockwell. Oil, watercolour and sketches from the years 1915 to 1972 by a remarkable artist, who for over 40 years designed the front cover of the high-struck Saturday Evening Post (over 3m copies in the early 1950s), whose name has become synonymous with an ultra-realistic style mixed with nostalgia. Ends November 11.

#### Venice

Palazzo Grassi. From Ven Gogh to Picasso - from Kandinsky to Pollock. Opening with Picasso's 1931 Woman with Yellow Hair and closing with Fernand Léger's 1950 Builders with Rope, this exhibition provides a truly delightful center through modern art from the late 19th onwards. Much of the pleasure of the exhibition comes from its sensitive layout by the architect, Gae Aulenti. Ends December 2.

#### Bologna

Pinacoteca Nazionale. Giuseppe Maria Crespi (1685-1747). Over 100 works by a late-Rococo baroque painter, born in Bologna, whose works are now considered on a par with his distinguished predecessor, Guido Reni. Crespi's lavish and sensuous style owes much to Titian and Veronese, while his tendency to miniaturize the figures foreshadows the delicate works of Peter Verelst, Longhi, and the dramatic use of light and shade is not unlike that of Goya. 80 years later.

#### Düsseldorf

Kunstmuseum, Ehrenhof 5. Conrad Felixmüller. Around 80 paintings, 80 watercolours, drawings, 40 prints as well as five plastics by the expressionist painter are on display until October 28. Kunstmuseum, Ehrenhof 5. Conrad Felixmüller. Around 80 paintings, 80 watercolours, drawings, 40 prints as well as five plastics by the expressionist painter are on display. Until October 28.

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Albertinum, Georg-Preis-Platz 1. Some 350 works by 170 artists who were expelled by East Germany during 1949-1989. This presentation aims to explain the difficulties of working under the communist dictatorship. Ends December 2.

#### Hannover

Springer Museum. Käthe Kollwitz (1867-1945). Eleven plastics, 70 paintings, 70 prints of the politically radical artist are to be seen until October 28.

#### Essen

Museum Folkwang. Vincent Van Gogh and Modern Art. On the 100th anniversary of Van Gogh's death, this exhibition aims to display his influence on European modern art. With 90 of his own paintings and 120 by other

### Musee d'Art Moderne, Place Ro-

ya. The Goldschmidt Collection of Modern paintings recently left to the museum is on view in its entirety for the first time. Works by Braque, Chagall, Hockney, Klee, Miro and others. Closed Mondays. Galerie de la CIGER. The Belgian Dynasty and Belgium's Cultural Development, a show that marks the 40th Anniversary of King Soudou's accession. Musées Royaux d'Art et d'Histoire. Inca-Peru. An exhibition that traces the evolution and decline of the Inca culture through 450 artefacts. Closed Monday, ends December 31.

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art in the period 1890-1914. Among the other artists are Matisse, Derain, de Valence, Picasso, Kirchner. The exhibition moves to Amsterdam in Nov. Ends Nov 4. Goethestrasse 41/230, Essen 1. Villa Hugel 15. St Petersburg around 1900. With 555 pieces on loan from Leningrad's state Hermitage Museum, the exhibition details the developments of Russia from a great empire to a European power. St Petersburg was the residence of Peter the Great and acted as an intermediary between east and west. The exhibition covers the period from the 18th to the 19th century of Tsars Paul I (1796-1801) and Alexander I (1801-1825) in its role as the political, intellectual and economic centre of Russia. This unique show gives a clear, varied view of the historical importance of the period of the Great and acted as an intermediary between east and west. 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## ARTS

## Dutch exiles return home

Patricia Morison visits an exhibition in The Hague

Seventy ravishing Dutch exiles have returned to the Old Country for *Great Dutch Paintings from America*, at the Mauritshuis in The Hague until January 13. They have been allowed to usurp the permanent collection of the Mauritshuis, the elegant 17th-century townhouse which is one of the most pleasing galleries in the world. However, the exchange is a fair one, with four Rembrandt portraits, an arresting self-portrait by Matthias Swerts, and enchanting paintings by de Hooch, Hobbema, Frans van Mieris, Ruisdael, and many others. The exhibition is sponsored by the Royal Dutch Petroleum Company, which is celebrating its centenary.

This exhibition focuses on American taste for Dutch art, which ran strong and deep from the early 19th century. It possibly had something to do with admiration for Dutch republicanism, and the appeal of an art which apparently celebrated bourgeois virtues of plain living and godliness. Young ladies writing letters and the kitchen-maids plucking ducks used to look like examples of feminine industry. Now we learn to see the letters as self-indulgence and the fowls as symbol of pleasure rather than those of plain Dutch cooking.

For whatever reason, huge shoals of Dutch art have been netted by American collectors. As well as the major galleries, lovely and unfamiliar masterpieces have been loaned from places like Champaign, Toledo, Coral Gables and Providence. If you are Dutch it could be a touch melancholic to contemplate the huge shoals of 17th-century Old Masters which American collectors netted. But most of the paintings left Holland long ago, and in many cases have not been seen there for two centuries.

The arresting work we see at the top of the stairs is Rembrandt's portrait of Joris de Caullery, a swarthy young patriot dressed as an officer of The Hague's militia. Joris is now in the museum in San Francisco, but in 1890 Abraham Bredius, director of the Mauritshuis, wanted desperately to save Joris for the nation. There were, he pleaded, only 21 Rembrandts left in Holland. But he lost, outbid ten times over by Charles Yerkes, the Chicago "Trolley Car King".

To the resentment of Bredius and others, "the yellow menace" had triumphed once again. That "menace" was American gold, which in the Gilded Age of American collecting before income tax and the First World War saw the creation of the great collections. The Dutch heritage lobby founded the Rembrandt Society to stem the continuing flow of art out of the country. Sometimes they won, as when it saved Vermeer's "Kitchen Maid" now in the Rijksmuseum; generally it lost.

If you want to follow the saleroom sleuthing and the peregrinations of the pictures, buy the catalogue which is rather verbose but absorbing. It is a splendid inducement to visit little-known American galleries. How I envy those who have made their pilgrimage to the Bob Jones collection of Sacred Art in South Carolina, where religious music plays to enhance the message.

Anyone interested in that endangered species, the "insanely rich" American collector, will also enjoy the catalogue. J. F. Morgan, Wilbur Mellon, Widener, they are all here. John Ringling, who owned circuses, would tour the continent looking at the same time for tiger-trainers and Old Masters. Yerkes, the sometime embezzler, offered [dollars] to buy Trajan's Column in Rome. Widener

and Walters bought a packet of fakes, which experts like Bredius seized on as proof that the newcomers were unworthy of their purchases. These secretive millionaires, they complained, kept their treasures locked away. It was exactly the cry of the British press two years ago, when the unassuming Japanese collectors were sweeping the board.

But who owned what, and when, is not really the point of this exhibition, one so full of fine paintings you need a week to enjoy it to the full. Two self-portraits stay in the mind. Gerrit Dou at 50 stands in his fur hat in a loggia, behind him the monumental gaze of Leyden. He is the urban gentleman, while the eccentric Michael Swerts shows himself holding his brushes and beret, in front of a romantic Italian landscape.

A wonderful Aart de Gelder shows Esther working with her uncle Mordecai on the second Purim letter. Rembrandt's last pupil has shown Esther richly dressed, in smouldering crimson glowing with gold. But she is an empty-headed fashion plate, for thanks partly to our low vantage point of the pair, de Gelder wonderfully suggests and atmosphere of tense, intellectual involvement.

The exhibition is strong on the Italianate Dutch masters, some of them allowed to leave Holland by the Rembrandt Society because they were considered not "properly" Dutch. There is a ripe Homothorpe of a lady advertising herself and Baburen's "Procession", a work which Vermeer owned and put in the background of his "Lady at the Virginal" in the National Gallery. One of the most delicious images of the exhibition is "A Moor Offering a Parrot to A Lady", by Nicolas Berchem, in the Wadsworth Atheneum at Hartford.

A dazzlingly dressed lady in azure



'Young Woman holding a Medallion' by Gerrit van Honthorst

silk is confronted by an equally elegant blackamoor who, the catalogue notes apologetically, in the 17th century would have been seen as thoroughly lecherous. He implores her to take the scarlet parrot from his fin-ger. Will she take it? Her servant

seems to suggest she should, while the musicians play and Venus on her pillar gazes demurely down. It is a lovely work in a show not to be missed. It travels to the Fine Arts Museum of San Francisco (16 February to 5 May, 1991).

## Paul Taylor

LYON BIENNALE

The contrast between light and darkness, between good and evil, is central to Paul Taylor's creativity. His dance pieces have, for many years, exposed the angelic and the bestial in man, contrasted the beatific and the brutal in society. We have but to think of the early *Auricle and Scudorama*, and the more recent *Last Look* and *Mercutio's Tiddlers*, to see how this polarity has constantly marked Taylor's work.

At the Lyon Biennale, the culminating performances were given by the Taylor company at the end of last week, with Taylor's newest piece - *Of bright and blue birds and the gala sun* - receiving its European premiere. This evening-long allegory (so the programme describes it) swings pendulum-like between the fair and the foul and ultimately, I suppose, between Heaven and Hell. A first view - misty behind a scrim and like a distant and altering vision - is of a world of blessed peace and joy. Taylor's title comes from a poem by Wallace Stevens, but the cast list is preceded by Blake's poem *Ah Sunflower weary of time with its reference to "that sweet golden clime/Where the traveller's journey is done"*. We see a small flight of steps, a huge curved silver fish skied above, and Elie Chab as observer/guardian at this gate, with Joso Mauricio as attendant figures. The cast, in vaguely medieval dress, spring and sport with Taylorian serenity and joy, but they quit this Eden as their movement seems galvanised by anxiety. It is as if too many volts were shot through them, their limbs twisting and jiggling with uncontrolled frenzy. (This section was seen three years ago as a separate piece, *Szy-zzygy*).

The sense of a journey between extremes of serenity and degradation continues as a state of grace resurges itself and then, in the second part of

the evening, we make what seems a decent exit to hell. Here Chab becomes master of diabolic revels, but at the last, moral and physical order is restored and the cast are seen as a community of happy souls. The trick, Taylor's signature, is that Maurice - who has been the acolyte of whatever power dominates each section - is seen in the closing moments as reluctant to abandon those attitudes which identify the best in man. The old Adam is not easily to be saved.

If the general plan of Taylor's work is clear to understand, the more precise details are ambiguous, and an audience is free to interpret the action as it will. Impeccably danced, shot through with felicitous choreographic images, *Of bright and blue birds* seems a culminating statement about themes that have long concerned Taylor. His view may no longer be fresh, but the formula continues effective, and we are touched by the artless directness as well as the artful sophistication of his language. Excellent design by Santo Loquasto; an effective new score by Donald York; fine performances by the entire cast.

About the Lyon Biennale itself I record that this year's celebrations, dedicated to American Dance, united many of the greatest figures in the field. For Guy Darnet, director of the Biennale as of Lyon's Maison de la Danse, it is a triumph, and for Lyon it is an assertion of the city's real significance in the dance world. For the regional and municipal sponsors and the commercial benefactors - who provided more than £1.5m - the reward is a festival of unique international importance, attended by 75,000 spectators. It is, in every sense, a magnificent achievement.

Clement Crisp

## Mad Forest

ROYAL COURT

Possibly Caryl Churchill's reputation as a playwright will recover after this performance of *Mad Forest* at the Royal Court. It is also possible that it seemed a much better text when it was first performed in the middle of this year shortly after the Romanian elections. But Ms Churchill has left herself with a good deal to live down.

*Mad Forest* is about the Romanian tyranny of Nicolae Ceausescu, its overthrow last December and the subsequent confusion. The first two acts are mainly documentary. They show the Romanian people suffering from a mixture of food shortages and fear. There is then the exhilaration at the popular uprising. In what seems to be the ultimate in condescension, the characters here speak their lines in some kind of broken English.

The rest of the play is about the reaction and the uncertainty as to what really happened between December 21, when the uprising began, and December 22 when it looked as if a more orthodox communist dictatorship was fighting back. "Was it a push or a revolution?" as one of the characters asks. By this time they are talking something like normal English. The play ends with a bizarre ceremony where prejudices between the Romanians and the Hungarian minority in their midst seem to be as central as anything else.

There is some mild Schadenfreude in watching the British left attack east European dictatorships now that they have been overthrown. But that is a minor point. The main question is whether what

results is much use as a play. Inevitably there will be comparisons between Ms Churchill's effort and *Moscow Gold* by Tati Ali and Howard Brenton performed by the Royal Shakespeare Company at the Barbican. The latter is about Mikhail Gorbachev's attempt at peaceful revolution in the Soviet Union.

The differences are as follows. The Ali/Brenton script is on the whole rather well researched. That matters because it shows how the past helps to explain the present. Also, the Royal Shakespeare production pulls out all the theatrical stops. The key actors look like the characters they are performing: Gorbachev and Boris Yeltsin, for example. They make it real and they show that it makes it. It is, after all, rather a good story, the outcome of which is unknown.

Moreover, the RSC production uses imagination. If the authors want to make something up, they do it unashamedly - like bringing in Lenin. They use the stage and all its devices, and they make jokes. By the end of *Moscow Gold* you have not only enjoyed yourself in the theatre; you have been through an intelligent romp around what Gorbachev is trying to do. The play also has a clever ending.

*Mad Forest*, by contrast, is flat. It cannot even make much theatre out of the execution of the Ceausescus. There are no jokes, no imagination and no intellectual content. The director is by Mark Wing-Devey.

Malcolm Rutherford

## International Poetry on the South Bank

The two Californians seated behind me in the Purcell Room were debating the matter before the first poet came on stage. He: "It's not the same thing, is it?"

She: "Of course not. The prose writer has up to a thousand pages to say it, whereas a poet's got to say it in a few lines..."

This is one of the reasons that people are afraid to read 20th century poetry. It is too compact, too intense, too unassuming. It never allows you to relax into it. It seems to be a cerebral pact between the poet and a small, devoted audience of initiates; and the understanding and, god forbid, the enjoyment of poetry can only be the consequence of strenuous intellectual effort. But need that be so?

One of the best ways of testing that notion - and giving poetry back its human face - is by listening to it being read by the poets themselves. And the South Bank Festival of International Poetry enabled us to do just that last week. The poets, who had come from all over the world, included Derek Walcott from St. Lucia, Joseph Brodsky (late of Leningrad), Diodoro from China, Bojovic from Serbia, and the great Polish poet Czeslaw Milosz, a perpetual émigré who has spent the last 30 years in California.

The message of the festival - as proclaimed on the backdrop to the podium, a

massive, fissured globe encircled by the poets' names - seemed to suggest that we were not only witnessing the international brotherhood of poetry, but testifying to its political importance as well. "Poetry is dangerous," the slogans read. "It confronts the truth... asks awkward questions."

The poets from Eastern Europe there who read, all represented in Penguin's new *Child of Europe* anthology, would have been the first to agree. For them, the writing and the publishing of poetry have indeed been dangerous activities, acts of conscience perpetrated in defiance of the state, punished at best by non-publication and at worst by incarceration. The best of these were the laconic, gently incisive poems of Tomas Venclova, who was imprisoned during the period of martial law - a time "many centuries ago and yesterday", as he so memorably put it - and is now a Polish diplomat in Stockholm, still swearing a fidelity of sorts to President Jaruzelski.

The best attended reading of the Festival - and the culminating event of the Poetry Book Society's International Day - was that of Joseph Brodsky and Derek Walcott. This was an extraordinary, flawed occasion. Brodsky looked and sounded exhausted. He read his own difficult English translations of his Russian poetry so quickly that every third word

was lost to us; and the Russian versions that followed thundered down upon our heads like breakers, pummeling the audience into submission.

Walcott read for half an hour from his new, book-length poem, *Omeros*, the longest narrative poem to have been published in many years. The poem's principal protagonists are St. Lucian fishermen who bear the names Hector and Achilles, and the poem explores, amongst other things, the reason for their Homeric identities. In the visionary section that Walcott read, Achilles is drawn across the Atlantic in his frail progue by a sea swift back to his roots in Africa, where he meets his father who questions him about his identity. As all of Walcott's poetry, the visual, tactile qualities of that they island in the Caribbean - its vegetation, its people, its timeless way of life - are evoked with an extraordinary sureness of touch.

Walcott's reading was grave, sombre, almost magisterial; Paul Muldoon's, the previous evening, on the other hand, had been almost effortlessly entertaining - in spite of the fact that the poem he read from his new collection, *Mercutio*, proved to be an infuriating intellectual tease. But there was no denying the human face of poetry on this delightful night.

Michael Glover

## Teresa Berganza

COVENT GARDEN

Wednesday's recital started an hour late - there had been an accident to the piano on the stage. One went in feeling grumpy and came out an hour and a half later (encores included: rather skimpy rations) floating on a cloud of happiness. That's one small barometer measurement of Miss Berganza's achievement as a recitalist.

Singing the vocal selections of the international public for more than 30 years, she looks and, more important, sounds wonderful. The core of that exquisitely fine light-lyric mezzo-soprano voice is preserved - unscored on its surface, untainted in its substance, not large but as effortless as ever (even in Covent Garden's rectal-unfriendly acoustics) in floating a pure, steady legato line. She knows what it can no longer do (sustain notes high above

the staff, for instance), and concentrates with supreme economy and poise on what it can.

For Miss Berganza commands, in other words, that distillation of communicative skills, that wisdom in knowing exactly how and where to point up or flick past details, that is the essential reward of the Festival. In the first half of the concert, with (rather slight) arias by Scarlatti and Sor to begin with and Rossini's *Regata veneziana* to close, the pleasures came gently - supple melodic lines and floridly ornamented ones graciously unrolled, a range of ochre-elm tones revealed, wit and charm smilingly touched in Miss Berganza's pianist, Juan Antonio Alvarez Parejo, made here a too modest showing, competent but faceless.

Max Loppert

## ARTS GUIDE

## OPERA AND BALLET

## London

Royal Opera, Covent Garden. Verdi's *Azilia*, one of the most exciting of his early-period operas, receives its first ever production at Covent Garden. Edward Downes conducts and the production is by Elijah Moshinsky. Further performances of the dismal new production of *Siegfried*, latest instalment in the Götter-Friedrich "time-tunnel" production of Wagner's Ring.

English National Opera, Col-

seum. More performances of the elegant, boldly Expressionist new production of *Wozzeck*, staged by David Pountney, with Donald Maxwell in the title role; and of *The Magic Flute* in Nicholas Hynes's fresh and uncluttered production.

Paris. Théâtre de la Ville. Two last evenings of Angelika Freilja's premiere of *Amer America*, where eight dancers enact the hopes of the American dream of immigrants set against the harshness of reality (47-4727). Opéra, Palais Garnier. *Sorée*

Serge Lifar. The first programme of *Suite en blanc*, later in Leon Kovalyuk's production. *Yves* follows by the second programme of *Suite en blanc*, *Leve, Rome* and *Juliette* and *Juliette* (47-4737).

Munich. Grisey Royal. Maurice Béjart and The Ballet Lausanne in *Pyramide*.

Antwerp. Koninklijke Vlaamse Opera. The Royal Vlaamse Opera in *Richard Strauss's Elektra*, conducted by Stefan Soltes.

American Ballet. The National Ballet with *Under My Feet* (Van Dantzig/Schubert), *Pyrrhic Dances II* (Van Schayk) and a new ballet by Jan Lankens, *The Netherlands Opera in Mozart's Entführung aus dem Serail*, directed by Helmut Pollitz. Netherlands Chamber Orchestra is conducted by Hartmut Haenchen. (355 455).

The Hague. AT&T Deutscher. Netherlands Dans Theater in *La Cathédrale engloutie* (Kyllian/Dubussy) and the world premiere of new ballets by Philip Taylor and Jean-Christophe Maillot (360 463).

Circus Theatre. Moscow State Ballet Theatre with *Creation of the World* (Sav and Romo) and *Juliet* (Kasskina/Prokofiev) (355 8800).

Madrid. American Ballet Theatre. This acclaimed US company, now on

a world tour, stops in Spain for this year's Madrid autumn festival. The new *Salome* in Peter H. Weigel's production has Catherine Malafano outstanding in the title role, Horst Heistermann (Herodias) and Simon Eder (Jochanaan). The British choreographer Christopher Bruce makes his debut with two ballets *Desire/The Dream is Over*, danced to music by John Lennon and Philip Chamberlain. *Die Zauberei* features Angelika Lutz making her debut as Queen of the Night. *Arabella* returns, conducted by Giuseppe Sinopoli with Lucia Popp in the title role. *Zar und Zimmermann* rounds off the week.

Berlin. Opera. *Der Barbier von Sevilla* is a well done repertoire performance. The new *Salome* in Peter H. Weigel's production has Catherine Malafano outstanding in the title role, Horst Heistermann (Herodias) and Simon Eder (Jochanaan). The British choreographer Christopher Bruce makes his debut with two ballets *Desire/The Dream is Over*, danced to music by John Lennon and Philip Chamberlain. *Die Zauberei* features Angelika Lutz making her debut as Queen of the Night. *Arabella* returns, conducted by Giuseppe Sinopoli with Lucia Popp in the title role. *Zar und Zimmermann* rounds off the week.

Hamburg. Opera. *Carmen* has a first-rate cast led by Alicia Nafé in the title role, Angela Maria Blasi, Michael Sylvester and Harald Stamm. *Die Zauberei* returns, John Neumeier's ballet, danced to Mahler's music with singers Iris Vermillion and Franz Grun-dheber.

## Frankfurt

Opera. William Forsythe's ballet *Life Paraglyphs* in the Middle Ages. *Neel Sleep*, danced to music by Bach was well received when it opened. Kurt Weill's  *Aufstieg und Fall der Stadt Mahagonny* produced by Arle Zinger will have its premiere this week. Guest appearance of the Tokyo Grand Kabuki Theatre with traditional dance and songs.

## Bonn

Opera. The successful Graham Vick *Rigoletto* production has a new cast led by Doro Ruffanti, Ingrid Witzel, Mariella Devia, Stephen Dupont. A Gabriela Benavente Lied recital with song by Cecilio, Pergolesi, Schumann, Strauss, Tchaikovsky and Dvorak. *Faust's Verklammung* expertly conducted by Serge Baldo. *Yvonne Vainex* ballet *Coppelia* rounds off the week.

## Cologne

Opera. *La Finta Giardiniera* brings Hilary Griffiths, Teresa Ringholz, János Ball, John la Pierre and Jake Gardiner together. *Orfeo ed Euridice* is well sung by Kathleen Kuhlmann and Jund As Lee in the title roles.

## New York

Metropolitan Opera. *Boris Godunov*, conducted by Yevgeny Svetlanov, in August Everding's production. Franco Zeffirelli's production of *La Bohème* continues along with *Rigoletto* conducted by Guido Almona-Marsan with Jerry Hadley in Otto

Schenk's production (352 8000). New York City Opera. The premiere of John Lehman's production of *Martha*, conducted by Arthur Fagen, Schoenberg's *Attesa* and *Arus* is conducted by Christopher Keene in Hans Neugebauer's production with Richard Cross and Thomas Young in the title roles. (570 5570).

## Washington

The Washington Ballet. Mixed programmes. Opera House, Kennedy Center (467 4600).

## Chicago

Lyric Opera. Harold Prince's production of *The Girl of the Golden West* premieres, conducted by Bruno Bartoletti. Wolfgang Brendel has the title role in *Eugene Onegin*, conducted by Bruno Bartoletti in *Flair Luigi* Semirami's production, with Anna Tomowa-Sintow as Tatiana and Goeta Winberg as Lensky. *Alceste* continues with Jesse Norman in the title role in Robert Wilson's production, conducted by Gary Bertini. Civic Opera House (332 2344).

## Tokyo

Moscow Ballet. The famous folk dance company from the Soviet Union. Shows Women's University Hitomi Memorial Hall, near Sangenjaya (687 0571). Deutsche Staatsoper, Berlin. *Die Zauberei*. Tokyo Bunka Kaikan (655 1800). Bolshoi Ballet. *Gala* (includes Act II of *Swan Lake*). Shows Women's University Hitomi Memorial Hall, near Sangenjaya (226 1661).

October 12-18

## SALEROOM

## Sotheby's to sell Ford collection

Sotheby's has beaten off the challenge by Christie's and secured the auction of the late Henry Ford II. It will be sold in New York in an evening auction on November 12 and is expected to raise in excess of \$50m. It was almost certainly the willingness of Sotheby's to take a risk in an uncertain market and offer a guarantee to the Trustees which secured the property. Christie's is much more cautious about these matters. The fact that Henry Ford was vice chairman of Sotheby's must also have helped.

The 36 works include a Cézanne landscape of his father's estate in Aix with an estimate up to \$3m and a portrait by Degas of his father and the family friend, the Spanish musician Lorenzo Pagans, which should reach \$2m. A Picasso painted in London, a view of a 1897 Jubilee Fête in Bedford Park, carries a \$1.5m top estimate. There are several works by Picasso, including an early, 1900, pastel "La Bohémienne", which was probably painted in Barcelona before he left for Paris (estimate up to \$4m). There are also works by Bonnard and Matisse, and a Modigliani portrait of the American founder of Synchronism, Morgan Russell, is given a hefty estimate of up to \$10m. Among the modern masters

are paintings by Chagall and Joan Miró. In addition the Henry Ford II Family Collection has added to the auctioneer's "La Tasse de Chocolate", which was painted in 1878 and features his favourite model, Marguerite Legrand. It gave a great boost to his career and should sell for up to \$12m. It is noticeable that the estimates on the pictures from such a good source look modest compared with the equivalents of the auction a year ago when the Impressionist and Modern market was still considered to be at its peak.

Rugs and carpets are always quite difficult objects to dispose of at auction but Sotheby's did reasonably well yesterday, raising \$751,795 but with over 35 per cent unsold. The great achievement was an extraordinary price of \$236,500 paid by the Textile Gallery of London for a shawl and arabeque Kerman carpet of around 1600. Measuring 11 ft 6 ins by 9 ft 5 ins it carried a top estimate of \$120,000. Christie's auction of English furniture brought in \$460,075 with 13 per cent unsold, a fair result. This is still a firm market and a Regency mahogany twin pedestal Cumberland-action dining table exceeded its \$25,000 top estimate at \$28,500.

Antony Thorncroft

INVESTMENT OPPORTUNITY

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**MERCEDES 500 K**  
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**MERCEDES 290**  
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## FINANCIAL TIMES

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Friday October 12 1990

## The spread of nuclear arms

THERE ARE other considerations behind the suspension of US economic and military aid to Pakistan besides Pakistan's nuclear weapons programme, but that programme is by no means only an ostensible reason. Concern about the proliferation of nuclear weapons has been heightened by the crisis in the Gulf. Although Iraq, unlike Pakistan, is a signatory to the Nuclear Non-Proliferation Treaty (NPT), it is widely believed to have a nuclear weapons programme, especially since Iraqis were caught smuggling what appeared to be nuclear triggers through Heathrow airport earlier this year. Some western comment even gives the impression that the main objective of the West in the present crisis is not to restore Kuwaiti sovereignty but to prevent Iraq from becoming a nuclear power.

Meanwhile the fourth five-yearly Review Conference of parties to the NPT has come and gone in the midst of the crisis, virtually unnoticed in the western media. It was held in Geneva from August 20 to September 15. On a number of important issues it achieved significant progress. Key suppliers of nuclear materials, notably Germany and Japan, agreed in principle to restrict supplies conditional on all nuclear materials and plants in the recipient state being subject to international safeguards, and constructive proposals were made to improve the inspection capacity of the International Atomic Energy Agency.

## No agreement

Yet the conference broke up without being able to agree on a final document: a somewhat ominous fact given that the next conference, in 1995, will have to decide "whether the Treaty shall continue in force indefinitely, or shall be extended for an additional fixed period or periods".

The main issue on which agreement could not be reached concerned Article VI of the Treaty, under which all parties undertake "to pursue negotiations in good faith on effective measures relating to cessation of the nuclear arms race at an early date and to nuclear disarmament, and on a

treaty on general and complete disarmament under strict and effective international control". In contradiction with the determination expressed in the preamble to the 1953 Partial Test Ban Treaty, and repeated in the preamble to the NPT itself, to "seek to achieve the discontinuance of all test explosions of nuclear weapons for all time". Behind it lies an even more fundamental contradiction, between the philosophy of the NPT, which is that nuclear weapons are a danger to mankind and should be retained in the hands of a few powers in order to lessen the danger of their being used, and the philosophy of Nato as most recently expressed in the London Declaration, which aims at "ensuring that there are no circumstances in which nuclear retaliation in response to military action might be discontinued".

## Basic contradiction

This Anglo-American position is in contradiction with the determination expressed in the preamble to the 1953 Partial Test Ban Treaty, and repeated in the preamble to the NPT itself, to "seek to achieve the discontinuance of all test explosions of nuclear weapons for all time". Behind it lies an even more fundamental contradiction, between the philosophy of the NPT, which is that nuclear weapons are a danger to mankind and should be retained in the hands of a few powers in order to lessen the danger of their being used, and the philosophy of Nato as most recently expressed in the London Declaration, which aims at "ensuring that there are no circumstances in which nuclear retaliation in response to military action might be discontinued".

That Nato philosophy was perhaps unavoidable so long as nuclear weapons were the only effective counter to Soviet conventional superiority. But now that superiority is being eliminated, both by unilateral withdrawals and by the treaty on Conventional Forces in Europe to be signed next month. Nuclear proliferation is now a much more real threat to the security of Nato members than Soviet conventional power. Some nuclear weapons must remain in responsible hands, to deter their use by irresponsible ones. But to go on asserting that they are indispensable to a state's security against conventional attack simply incites more and more states to seek to acquire them. Britain and the US should now adopt the doctrine of "no first use", and should move to conclude a comprehensive test ban treaty with the other nuclear powers as soon as possible.

## Transport and the Tories

THE DEBATE on transport at the Conservative Party conference this week showed that Mr Cecil Parkinson, the Secretary of State, has failed to convince the party faithful of the virtues of a market-orientated transport policy. Delegates revealed some surprisingly divergent tendencies, including a demand that long-distance freight should be directed on to the railways. They were not satisfied with the news that £1.4bn of public funds would be committed to building the east-west cross-rail project to improve transport in London. After the earlier announcement that the subsidy to British Rail's passenger services would be increased, the government is clearly prepared to increase public expenditure to placate commuters; but they want more.

More investment to produce better services seemed to be the strongest demand. When investment in British Rail and London Underground services is rising rapidly and is largely constrained by management's ability to handle the projects, the failure of communication between Mr Parkinson and the party faithful becomes more striking. Expansion might have started sooner if public investment had not been so tightly constrained in the past decade, and the government is open to criticism on that account. But it is unrealistic to ask for more now.

## Lag time

What the delegates knew all too well was that public transport to and in London is frequently overcrowded, and that they have yet to benefit from the new investment. The lag between decisions to invest and better service is several years, even for relatively simple improvements. Increasing capacity on an existing underground line can take five years; building a new line such as the cross-rail may take a decade. Mr Parkinson's successors are likely to reap any reward there may be from the current programme.

Delegates could have more justifiably argued that the government has been lax in setting quality targets for public transport services. Such targets were only set last December for the London Under-

ground; these targets, and those for British Rail's commuter services, are not specific enough either to produce clear operational objectives or to be easily monitored.

The exposition of the case for a market-based approach, which sought to make the transport system more responsive to consumer demand, should be Mr Parkinson's task. He starts under a disadvantage, in that the opportunity to apply this principle to the environmental problem has been fumbled. For example, the case for charging cars to use congested streets has been brushed aside.

## Community benefits

Mr Parkinson should try harder to demonstrate that public transport is a service that should only be subsidised if the subsidy creates benefits for the community as a whole, not just for the recipients; and that the subsidy to commuter travel in London is difficult to justify in these terms, because there is no obvious reason to encourage employment in so congested an area.

Mr Parkinson should go on to explain that an efficient transport system is one in which travellers choose the means of transport that suits them best, in full knowledge of all costs, that he is seeking to create such a system by using the tax system to charge vehicles for the use of the roads and for the environmental and health damage they inflict, while reducing subsidies for public transport where they are not justified by external benefits.

This approach he could then contrast with that of the Labour Party, which promises to spend more money than he is spending on public transport in the unrealistic belief that road congestion could be reduced by increasing the capacity of the railways. He should point out that there are no simple and easy answers to the problems created by growing affluence and growing traffic - but that the most efficient and equitable solution could be obtained by higher charges for all forms of travel, but particularly for those that generate the greatest environmental damage and the most congestion.

In 50 days trade ministers will start arriving in Brussels to conclude the most ambitious attempt ever made to liberalise world trade. Their meeting will determine the rules and set the shape of the system under which international business will trade up to and probably well beyond the year 2000.

Yet nobody can clearly discern the results that will be placed before the ministers from the trade talks, known as the Uruguay Round, conducted for the past four years under the auspices of the Geneva-based General Agreement on Tariffs and Trade (GATT). Broad differences over core issues, such as the reform of farm trade, textiles and clothing and a regime for liberalising trade in services, have still to be resolved. In other areas, where the options have been clarified, negotiators are waiting for decisions from their governments. Seen from the negotiating arena in Geneva the problems are principally in the capitals of the two biggest trading blocs, the European Community and the US.

In Washington powerful economic interests are battling for the ear of Congress and inhibiting the Bush administration's ability to take the decisions it would like in Geneva. In Brussels the crucial decisions appear to be at the mercy of one power group, the farmers.

American textile, shipping, aviation and steel industries have decided that their present trading environments are threatened by the agreements being shaped in Geneva. They are busily promoting political resistance to the policies pursued in the Round by Mrs Carla Hills, US trade representative. In so doing they are ranging themselves against the bankers, insurers, chemical manufacturers and exporters of grain, who expect the Round to provide substantial new business opportunities.

In Brussels farmers supplying a mere 8.1 per cent of the European

## The trade talks hover between humiliating failure or a result which could open the door to continuing liberalisation

Community's Gross Domestic Product have so far succeeded in making their future the turning point of the talks. Europe's industrial and employers' confederations are steeling themselves to tell Mr Frans Andriessen, EC trade commissioner, that the interests of manufacturers and service providers representing 75.3 per cent of Community GDP must not be sacrificed on the agricultural altar. Manufacturers of electronic products are also belatedly bestirring themselves.

A further potentially complicating factor is the crisis in the Gulf. If a showdown nears, it could distract political leaders' attention at a crucial moment for the trade talks. On the other hand there have been hints that the leaders do not want a quarrel over trade to sap the consensus that has been marshalled against Iraq. Mrs Hills has publicly linked co-operation in GATT towards achieving a successful result with President George Bush's vision of a new world order emerging from international reaction to the Iraqi attack on Kuwait.

For the time being, however, the trade talks hover between humiliating failure or a result which, even if it falls short of the great expectations voiced at the beginning, could open the door to continuing liberalisation and give a powerful shot in the arm to the world economy just when it appears to be sliding into recession.

Mrs Hills has predicted that a successful outcome could raise US exports to developing countries alone by \$200bn over the next 10 years. Heavily indebted developing countries such as Brazil, committed to internal

## PM oversold say marketers

Michael Heseltine, in his self-appointed role as promoter of the Tory throne, has kept his politics separate from his successful business life.

He is now a consultant to the Haymarket publishing group he built up, and his family have shareholdings.

But I'll wager a single spread across his face when he saw the front page prepared for one of Haymarket's publications, the glossy trade magazine Marketing.

With a colour cover picture of Margaret Thatcher the new issue headlines his story "Is She Too Much of a Good Thing?" It reports that "An exclusive poll of senior marketers shows a majority would prefer her to be shunted into the next government. Even though they think she has done a wonderful job for them".

Also on the front page is an unattributed quote, "Come in Thatcher your time is up".

Who said that, I wonder? For the few among us who take this sort of evidence seriously, the results of the poll were based on 116 replies from British marketers. A majority of 53 per cent opted for a future government without Thatcher at the helm.

But, such is the fickle nature of the trade, an almost identical percentage (56 per cent) agreed with the message that "Thatcherism has created a fundamental shift in attitudes, freeing enterprise and initiative, which can only be good for marketing and marketers".

Marketers clearly like to have their cake and eat it.

## Second bid?

It was in the lobby of a Toronto hotel some two years ago that Nader Ghemawat, confided to an FT man that Triple Five, his Canadian-based family corporate vehicle, had been among the unsuccessful bidders for London's

## Uncertainty surrounds the outcome of the crucial Uruguay Round of the Gatt talks, writes William Dullforce

## Juggling with the tricks of the trade



THE URUGUAY ROUND - STATE OF PLAY IN THE 15 AREAS UNDER NEGOTIATION

## OPENING MARKETS

Tariffs - offers still well short of 33 per cent overall reduction in customs duties but target can be reached  
Non-Tariff Barriers - real bargaining over reductions not started; deals can be struck on rules of origin and pre-shipment inspection of goods  
Natural Resource-Based Products - waiting for results from other areas  
Tropical Products - developed countries stalling on promise of full liberalisation; linked to progress in agriculture talks  
Agriculture - key to whole Round; enormous gap between US and EC; needs top-level governmental decisions  
Textiles and clothing - serious discussion on liberalisation now under way; defeat of US textile industry lobby vital to success

## IMPROVING GATT

Amending Gatt articles - impose over developing countries' right to protect markets when facing balance of payments difficulties  
Gatt codes - Japan and other Asian exporters confront US and EC over anti-dumping measures; new rules for government procurement likely  
Safeguard measures against unexpected surges in imports - EC holding out for right to take selective action against offenders  
Subsidies - US and EC have just hardened positions but deal limiting industrial subsidies within sight  
GATT dispute settlement - close to agreement on faster mechanism with new appeals body  
Functioning of Gatt - will agree to improve Gatt surveillance of trade policies; still disagree over greater role for trade ministers and over new world trade organisation

## EXPANDING GATT

To cover intellectual property rights - conflict between industrial nations and developing countries calls for top-level political decisions  
Trade-related investment - agreement to remove some restrictions on foreign investment possible but politicians must cut knots  
Trade in services - blocked over the scope of a new general agreement and for which sectors exemptions or special reservations may be allowed; again needs top-level attention

early 1990s it was apparent that a revamping of the whole system was called for. Largely at American insistence in 1986 in a meeting at Punta del Este, Uruguay, trade ministers embarked on the ambitious four-year undertaking which is now reaching its climax. Negotiators in Geneva, representing 105 countries, have to put together by December 31 a package of results in 15 areas (see table).

This package has to be so weighted that it offers a balance of trade benefits over concessions to most countries. One reason why the talks are still hobbling is that governments are holding back from making important concessions until the final pattern of "trade-offs" becomes clearer.

Developing countries will not sub-

scribe to an agreement that opens their markets to multinational service companies or adopt stricter rules on intellectual property until they are sure the industrial nations will open their doors wider to imports of textiles, clothing, tropical goods and farm produce. Japan will not disclose its bottom line on food imports or rules for public procurement before the EC and the US have accepted tighter disciplines on their anti-dumping actions. The EC links the dismantling of its restrictions on textile imports to securing an accord which will let it apply safeguard measures, protecting industries against disruptive import surges, selectively against offending products or countries.

The US makes everything condi-

tional on its receiving satisfaction over farm reform. Most nations want any agreement to ensure that curbs are clamped on US laws under which it takes unilateral, punitive trade action against other countries.

Last Monday the negotiators agreed to work to new deadlines, proposed by Mr Arthur Dunkel, Gatt's director-general. By passing difficult issues to smaller working groups or to Mr Dunkel's "green room", where chief negotiators from about 25 of the biggest traders try to cut through the thicket knots, they aim to arrive at agreed texts in all areas.

It is already evident that the toughest issues - agricultural reform, textiles, services, intellectual property rights - will be left for the ministers to decide in Brussels. The negotiators can only spell out the options.

Agriculture is the key that can unlock the whole Round. It also provides the most deep-rooted confrontation between Washington and Brussels. The US has threatened to walk away from the Round if there is no agreement to make deep cuts in the \$200bn of worldwide supports for farmers that currently distort farm trade. The EC is not ready to dismantle the costly Common Agricultural Policy which is the mainstay of its 10m farmers, most of whom could not sustain their farms without it.

The US has already dismissed as totally inadequate the EC's offer to cut its farm supports by 30 per cent over 10 years. The Americans want reductions of 70-75 per cent on internal supports and border charges and 90 per cent cuts in export subsidies. They are backed by the 14 farm-exporting nations in the Cairns Group, led by Australia.

Some negotiators see hope for compromise in the figures advanced. The EC's 30 per cent cut would be made over 10 years using 1986 as the starting line. The US's bigger reductions would start in 1991. But the crunch is over the export subsidies on which the EC relies to make the separate commitment demanded by the US; here the EC is isolated.

However, the issue is not as clear-cut as this presentation would suggest. The US Congress is writing a new farm bill. Its terms will be conditioned by the outcome of the tense budget negotiations for the past two weeks which are likely to impose limits on deficiency payments to farmers.

This would be painful when farm costs are rising due to the higher fuel and fertiliser prices resulting from the embargo on Iraq. The embargo has also closed one of the largest markets for US wheat at the same time as world market prices for cereal crops have fallen. In this situation, EC negotiators argue, the US administration could not apply to its own farmers the heavy cuts in farm supports it is proposing in the Uruguay Round.

The domestic political situation in the US will indeed be a crucial factor in the run-up to the trade ministers' meeting in Brussels. The administration and other service providers in Geneva talks in Geneva as well as in agriculture. Now, with his shipping and aviation industries fighting to have their sectors excluded from a multilateral services agreement, President Bush may have to accept that he can accomplish less in the Round than he had been promising his bankers. But most chief negotiators in Geneva claim that substantial results can yet be achieved. What is required is a resurgence of the vision that launched the Round. And that vision must be reaffirmed first in Washington and the European capitals.

## OBSERVER

## County Hall

County Hall, the bid was not the highest, and was certainly below that submitted by the ill-fated Anglo-Japanese consortium, he said then that it was the only one received that was unconditional and for cash.

In the light of subsequent events are the brothers - whose flagship development is the West Edmonton Mall, the world's largest retail, commercial and leisure complex - interested in reviving their offer?

"We have not been officially approached. However we are prepared to look at the scheme again," said Jacob Jettrell, director of Triple Five's British operations yesterday.

"I notice he's my child when he's misbehaving."

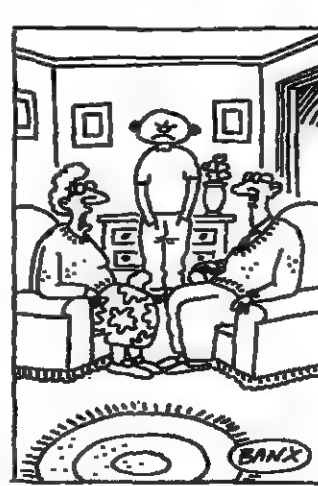
"They got the idea at Hatfield where we were the first to build a modular assembly plant for the BAe 146 jet", a slightly peeved BAe executive remarked. He conceded, however, that Hatfield is on somewhat of a smaller scale than Toulouse.

The high-point of the ceremony was a remarkable performance by a tight-rope artist who walked with his balancing pole over President Mitterrand's head. It seemed an extraordinarily pertinent symbol.

After all, Airbus has always lived on a tight rope.

## Board perks

Dear chairman - must you always meet your board members in a room smelling of mothballs and furniture polish, with pictures of former colleagues glowering from oak-panelled walls? Why not take them down to the country instead for a bit of a party?



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Dear chairman - must you always meet your board members in a room smelling of mothballs and furniture polish, with pictures of former colleagues glowering from oak-panelled walls? Why not take them down to the country instead for a bit of a party?

Thirty-two British hotels belong to an informal sort of marketing association called Pride of Britain. The members are mostly owner-occupiers of castles, manor houses, and country mansions. Now Tony Elliott, the chairman, and Michael Yeo, the marketing director, have now persuaded each of their members to provide a board-room for hire.

Reports are starting to filter back from the shires of some very jolly board weekends with discussions and a little golf thrown in. What this sort of closer association will do for the average business is too early to say. Pride of Britain is being predictably discreet.

However, the association is watching requests for brochures carefully following a recent letter. An inmate of one of Her Majesty's prisons in the Midlands wrote saying he was most anxious to have details of the hotels' service to racegoers called, "Chases, Hurdles and Flats".

## Just under

The new charge for a direct inquiry by British Telecom seems a curious sum at £3.5p.

The reason is surely to be found in the new System X digital exchanges. Those exchanges allow subscribers to have itemised bills. There is a minimum limit below which calls are metered generally, rather than itemised. That limit is 44p.

Clearly BT is not over-anxious to keep reminding subscribers what they must pay to find out a telephone number.

## The chop

From the annual report of the Federation of German Stock Exchanges: "In New York, where an estimated 440,000 people are employed in the financial field, a trend towards shedding personnel began in 1989".

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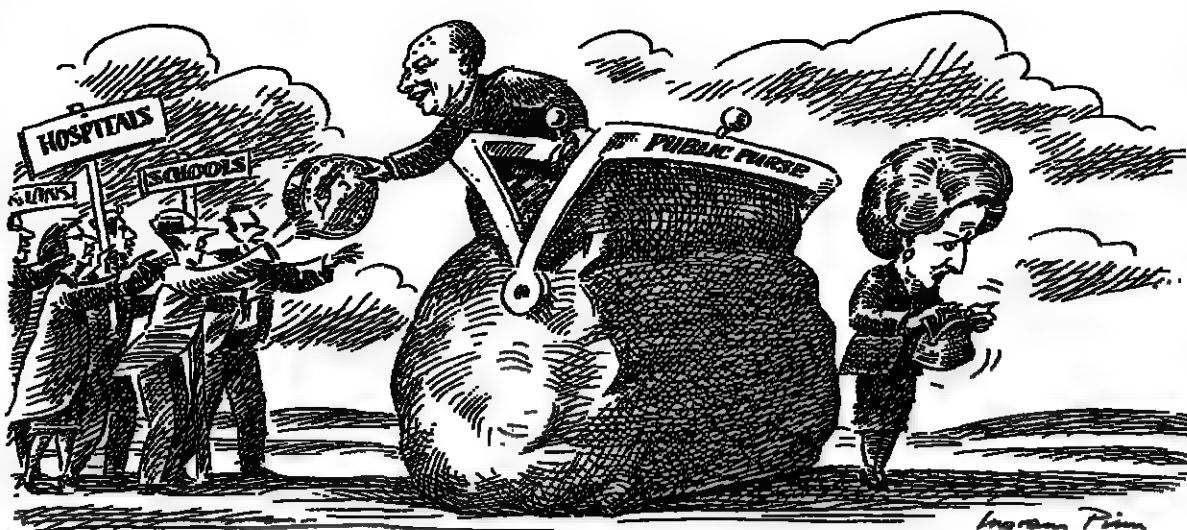
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## POLITICS TODAY

# Penny pincher v the big spender

By Joe Rogaly



We now know the domestic issue upon which the next British general election will be fought. It will be social investment v money in the bank. Picking the winner between those two looks easy, but hold on a minute. The Labour party is pitching for voters who will accept a modicum of higher taxation, preferably of other people, if it is invested in transport infrastructure, education and training. Revenue would also be diverted to extra consumption in the form of higher pensions and child benefit. The rest is promises. Yet their conference buzzed with excitement and a half-believing anticipation of victory. The Conservatives are obliged to run under the austere and fading banner of Thatcherism. By the time they face the electorate they will have been in office for a dozen years; the feeling will be "more of the same." The mood at most sessions of their conference in Bournemouth this week has been, to put it kindly, subdued.

Leave aside the important question of whether Labour can be trusted to do the bidding of voters who may find it hard to believe them; others may be less suspicious. A number of polls, including those prepared privately for the parties, suggest that social investment is favoured as much today as was the ruling back of the frontiers of the state in 1979. The Gallup poll in the Daily Telegraph on Tuesday showed that a preference for "extending government services even if it means some increase in taxes" is now expressed by 69 per cent of respondents, against 37 per cent at the same question in 1979. Rightly or wrongly, there is an upsurge of concern about the health service, schools, and the bunged-up transport systems, not to mention the competitive weaknesses of the economy.

The principal lesson learned in Bournemouth over the past few days is that talk of the social dividend in Labour talk. Today's Conservatives could not compete, even if they wanted to. Mrs Thatcher's Tory party stands or falls on its belief in reducing personal taxation. The political consequences is that battles over public expenditure are intensified by the inflexible nature of the revenue side of the equation. (The irrational characteristics of such jousts between colleagues were partly laid bare yesterday by the unauthorised publication of the health department's bid strategy.) There can be no electoral benefit in a traditional pre-election spending spree, since the adverse effect on the markets of returning to heavy budget deficits would be to wipe out any initial boost to the government's rating in the polls. A little give would be unsurprising at this stage of the electoral cycle, but a big give-away could shatter the Tories' floor. It would then be a political disaster.

The Conservative party chairman, Mr Kenneth Baker, has to work with all this. It is the material he has been allocated. He is in any case obliged to promote a continuation of Thatcherism. Anything else would be destructive, since it would be regarded, rightly, as evidence of a split between

the prime minister and her campaign manager. He drew this conclusion well before he was given his present job. His equivalent judgement this year was that the conference could not be taken as a rehearsal for an election campaign next June or October, since that would have closed off the escape hatch into a 1992 election. There is good reason for this belief. The 1986 conference of the party was used to float the radical manifesto upon which the 1987 election was fought. The result was a triumph, but the downside was that the succession of powerful policy speeches in Bournemouth that year led to such a strong expectation of a summer 1987 election that it would have been extremely difficult to put it off had it been thought necessary to do so.

Bournemouth 1990 has been a far more low-key affair. The new secretary for trade and industry, Mr Peter Lilley, is a non-interventionist; he had no difficulty in offering a continuation of the hands-off strategy previously espoused by his predecessor, Mr Nicholas Ridley. Speaking for transport, the hapless Mr Cecil Parkinson made the most of such spending decisions as he has been allowed. The billions involved are by no means peanuts, but the bulk of the money is coming after the election, too late to affect it. Mr David Waddington, the home secretary, cleverly disguised a "soft" policy of not imprisoning non-violent offenders by rousing the dele-

gates blood of vengeance against perpetrators of particularly evil crimes of violence; the effect on the crime rate is unpredictable.

Mr John Macgregor got a good reception for announcing that all state primary schools may become self-governing; the policy is more or less cost-neutral; it also does little to meet the wave of anxiety about basic skills. I am an admirer of the education bill put through by Mr Baker, Mr Macgregor's predecessor at education,

## The mood at most sessions of the Tory conference has been, to put it kindly, subdued

particularly its establishment of a national curriculum. But it is impossible for the present education secretary to match that performance without more money and a perhaps stronger determination to outface the educational establishment. On training, Mr Michael Howard offered the new right solution of a pilot scheme for vouchers. Mr Kenneth Clarke was strongly defensive on his mostly sensible health service reforms, but offstage he is clearly troubled about the prospect of a fiasco when they come into force next April, since there is much departmental concern about the readiness of managers and computers.

So the speeches droned on; each reflecting the minister's ingenuity in stretching small-change policies into the shape of a Thatcherite initiative. The environment secretary, Mr Christopher Patten, put up the best performance these limits would allow. He too is imprisoned by the prime minister's instincts. He was able to extract money for an afforestation scheme and other tithes, but the real force of his speech came from his skilful use of the good, green, fairy on Mrs Thatcher's left shoulder. With the prime minister by his side, he took the opportunity to instruct the conference and, through television, many viewers, on the realities of environmental policy. Much of what Mr Patten has done could be made to sound grudging in the hands of a less skilful operator; his forte is the right mood music. He may not be permitted to introduce road pricing or a carbon tax, but he is a good hot gospeller for the salvation of the planet.

Foreign policy is a different matter. Britain's entry into the exchange rate mechanism of the European Monetary System has not after all healed the divisions inside the Conservative party; it has made them worse. This, too, is a consequence of the imperative of fighting under a Thatcherite banner. Most members of the Cabinet regard entry to the ERM as something that will inevitably lead to a single currency and a European central bank. If this concept could be

accepted as an ultimate goal, a diplomatic formula might be found at the forthcoming intergovernmental conference on European monetary union. Such a document would be designed to make peace within the EC and between Tories. The drafting is proving a tough task. One senior minister remarked late the other night: "Britain will accept full monetary union - when the prime minister is in heaven."

Yesterday's speech by the chancellor of the exchequer, Mr John Major, failed to rise to this awkward occasion. It was good politics, and a fair bid for the ultimate leadership of the party. It had the merit, particularly in an unscripted opening sentence, of widening the Tory appeal to all classes, races and creeds, a declaration of faith wholly to Mr Major's credit. What it did not do was address the post-ERM politics of the European debate head-on. Instead he took refuge in a single wessel word. "Joining the ERM," he said, "does not mean that we are now on a road leading inexorably to a single currency." That "inexorably" is a marker against being forced into signing a document to the effect that Britain is on a one-way road to monetary union. The late Iain Macleod would have tried to educate his audience; Mr Major took refuge in a political smokescreen.

The Foreign Secretary, Mr Douglas Hurd, wears the Thatcherite carapace more lightly than does Mr Major; consequently he did better. He found the courage to explain that "there is no future in a sulky, defeatist, fog-bound membership of the community" and to back up his assertion with sound arguments. The trouble is that even his helm may be insufficient to prevent the onward march of the EC from disrupting the march to the polls of the Tories.

The conventional wisdom of the week is that if all the above remains true, and if the Gulf crisis does not destroy the voyage towards lower interest rates next year, the election will be a close-run thing. On today's information the result is a guess - say between a Tory overall majority of 25 seats and a hanging parliament with the Tories the largest party by 35 seats short. What then? Supporters of Mr Michael Heseltine see anything within this range as leading to the early departure of Mrs Thatcher and the choice of their man as the one able to return the party to a convincing overall majority. If they are right, Britain would then have a prime minister strongly committed to both Europe and, at home, the social dividend. He does not openly espouse higher taxation; he would finance his education and other increases in public spending by a pretty ruthless reduction in consumption expenditure - breaking the link, for example, between pensions and the retail price index. People have mixed opinions of Mr Heseltine. His day might never come. Yet in a world that may tire beyond tolerance of "more of the same," he is the single big player on the political stage who offers anything really new.

## LOMBARD

# Goodbye to corporatism

By John Lloyd

It is difficult to be precise about the time when socialism as even a rhetorical possibility disappeared in Britain. It has probably been in the past 12 months, when the last carrier of the idea which had any prospect of putting any part of it into effect - the Labour Party - disposed of the last vestiges of it. Its policy review contains nothing of substance to which a dirigiste conservative could object: its enthusiasm for the European Community, though still shallow, reflects a desire to embrace the modern, in which is included the market; and the conference speeches of its best performers vibrated with the energy of clever people who can now think relatively freely, without endless gunflections to an idea whose time they think is up.

Much of this renunciation is being effected at the level of public rhetoric and party culture; but in one respect it will have an important consequence. It means that, as far ahead as one can see, corporatism is also dead.

Corporatism has been, in the British context, largely a device to contain (unsuccessfully) trade union power. It was never promoted as a system with its own logic and dynamism, but as the best that could be done with a problem at the time: not surprisingly, it never worked.

Only governments wanted it, and then not for the best of motives. Mr Edward Heath's government of 1970-1974 took it to when a more bracing and liberal strategy had failed. For Mr Harold (now Lord) Wilson's government of 1974-76, it was nominally at the centre of its strategy, but there was never an agreement with capital or labour as to shape, its aims and its modus operandi.

Never properly thought through, it has never been killed off either. Successive shadow employment ministers have elaborated schemes which would require corporatist structures to be attempted again. Many in the Labour Party assumed the need for a pay policy when office came again, to deal with the pressure from a long-repressed public sector.

Now it has become clear: it

is no longer an option. Those trade union leaders - such as Mr John Edmonds of the General and Municipal Workers and Mr Alan Tiffin of the Communications Workers - who float ideas for pay policies, have found that they have been left to float by Labour's leadership. The main speeches of the conference - including Mr Neil Kinnock's - did not mention the need to get round tables, or to plan incomes, or any of those phrases which have carried on a ghostly existence for the past decade. The rhetoric was devoted to modernisation through an increase in applied intelligence - both of the human and of the machine variety.

Mr Tony Blair, the employment spokesman, used his critically acclaimed speech to speak up for workers' rights - but individual workers' rights. He offered the unions nothing in the way of co-decision-making, at any level. The anguished debates of the 1960s and 1970s (and before) over the place of labour in advanced societies might never have taken place.

Mr Blair and his colleagues take this position: that ideas and examples of industrial democracy, and of corporatist arrangements, may well be good ones. Other successful economies have them, and say that they are a substantial part of the reason for their success. But Britain has a trade union movement still politically divided and industrially disorganised (and becoming more so, as mergers are made as and when they can be); and it has an employers' class uninterested in corporatist deals and unable to deliver them anyway. Until these matters are cleared up by the representatives of capital and labour themselves, then a future Labour government will govern without the benefit of the smoke-filled rooms.

This silent and unsignalled shift in policy points to a final collapse of the belief within Britain's political classes in the possibility, even the desirability, of substantial dialogue between the "social partners". If the concept is to have any real meaning, it will find it only at the European level - and then only vestigially.

## LETTERS

## Too soon to lift South African sanctions

From Mr Ronald Segal.  
Sir, It would be childish not to welcome the latest conversion of the FT to the efficacy of economic sanctions against South Africa ("Time to end sanctions," October 10). But this makes it all the more important that the conversion should not have come only so late that it would be subverted before the right time for their removal arrives.

The South African regime has not yet crossed the Rubicon, but is merely in the process of crossing it, and there must remain a serious possibility that it will change direction.

Why is the FT in such unseasonable haste? It assures us that the regime will repeal the crucial Group Areas Act and the Land Acts next year. That is surely one reason to wait. Let us see if it happens.

The FT claims that the "dis-

mantling of apartheid has become irreversible." But this is not true and it will become true only when the South African regime shows itself willing and able to impose its proclaimed commitment on its own armed forces, in whose power it lies to secure or sabotage the dismantling.

While a substantial and apparently safe part of both the police and the army continues to behave as though the more things have changed, the more they have stayed the same, negotiations themselves are in danger. The international community should deliver an end to sanctions when the regime can show, rather than merely declare, itself determined to deliver a settlement.

Donald Segal,  
The Old Manor House,  
Manor Road,  
Walton-on-Thames, Surrey

## ABCC initiative undervalued

From Mr Edmund Dell.  
Sir, Your weary response to the Effective Business Support Campaign of the Association of British Chambers of Commerce (ABCC) undervalues an initiative that deserves a better reception from you ("The voice of small business," October 9). You complain that what is now to be done should have been done 20 years ago. Of course, that is not to say that it is not worth doing today.

You suggest that it is because of the failures of the chambers in the past that they now face increased competition, for example, through the establishment of Training and Enterprise Councils (TECs). You fail to point out that much of the competition is publicly subsidised competition.

It is true of the government's own awareness of the Department of Trade and Industry's Enterprise Initiative. It is also true of the TECs which seem to be extending their activities well beyond the training, which is vitally necessary in this country, into other areas which chambers should and do cover. It is not surprising that chambers in this country have failed to meet your high standards when, unlike on the Continent, they have not merely lacked government support but have faced direct

government competition and continue to do so.

You say: "It would be preferable for the chambers to establish a pre-eminent position on the basis of merit rather than rely on government patronage." In some ideal world this might be true. But while the processes of competition are spreading the wheat from the chaff, this country will lack the co-ordination of "the main national initiatives" which, you also say, is needed "to avoid undue waste of resources".

I agree the DTI's £1.3m over the next four years hardly indicates great enthusiasm for the chambers in Whitehall. The government really needs to make up its mind whether it wants the co-ordination of "the main national initiatives" for which you call. There is little sign of it at the moment.

You would do better to emphasise that objective than to rubbish chambers which are seeking to improve the quality of their support to business at a time when the need to enhance the competitiveness of this country's industry hardly needs emphasis.

Edmund Dell,  
chairman of council,  
London Chamber of Commerce  
and Industry,  
68 Cannon Street, EC4

## The exchange rate mechanism and the right rate for sterling

From Mr Howard Flight.

Sir, With sterling having been talked up since early summer to a level of about DM 2.95 on imminent membership of the exchange rate mechanism (ERM), the presupposition is general that this is the appropriate central rate at which to join.

Few seem to have questioned whether or not such a level is sustainable for the British economy, even assuming a 6 per cent band. There is a certain simplistic logic that if the exchange rate is deliberately driven up as an anti-inflationary policy to cause an economic slowdown, there is inevitably some need to redress an overvalued exchange rate as and when the economy is to recover from a period of recession.

While ERM membership is to be welcomed as a potentially significant contributor to sustaining lower inflation, to be locked in at a rate at which the British economy is inadequately competitive against the rest of the European Community in the long term would be disastrous for jobs and economic growth. Regular realignments of the European Monetary System (EMS) are a thing of the past and a one-off sterling devaluation within the EMS, though possible, will be difficult.

This all begs the question as to what is the right long-term sterling rate. Purchasing power measures against Ger-

many are clearly inappropriate. As a low-savings, high-consumption economy the UK requires a discount to purchase a high-savings lower-consumption economy, the D-Mark will naturally have a premium.

One of the only serious attempts to measure the right rate was undertaken by the Crouzet Report four years ago. It recommended a rate of DM 2.79. Since then the inflation differential between the UK and Germany has widened by 10 per cent, implying a correct rate some 10 per cent below this, for example, around DM 2.50. Virtually every body working in the real economy accepts that a level of DM 2.95 is markedly too high for British industry and commerce to be able to compete satisfactorily, long-term.

Now that the economy is in recession surely an easier alternative approach might have been to have delayed ERM entry until early next year, first allowing sterling to depreciate a little following interest rate cuts. Politically and economically the UK does not want to repeat the mistake made in the early days of the EMS, when we joined as a full member and then had to leave hastily as we could not sustain the exchange rate level.

Howard Flight,  
Guinness Flight Global Asset Management,  
Lighterman's Court,  
5 Gainsford Street, SE1

## Polly Peck and the British Government's role

From Mr Brian Mower.

Sir, On October 5 the Financial Times led with a story to the effect that the foreign secretary sent a letter to the Turkish government about Polly Peck International which was regarded as an ultimatum. I should like to set the record straight.

On September 26 the Foreign Office received a letter from a senior Turkish minister asking the British Government to help by asking Polly Peck's banks to hold the situation steady. This was passed to the Bank of England, which took immediate soundings of the United Kingdom banks involved.

The outcome of the Bank's soundings, which reflected market feeling, was passed to

the Turkish government by our embassy in Ankara early on September 29. There was a parallel direct contact between the banks and Polly Peck.

The Foreign Office and the Bank of England were not involved in the substance of the issue. There was no ultimatum from the British government. The foreign secretary was abroad and signed no letter.

The British Government's role was to pass quickly to the Turkish government the views of the British banks involved with Polly Peck. Brian Mower,  
head of news department,  
Foreign and Commonwealth Office,  
Whitehall, SW1



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## RECRUITMENT

## JOBS: US tops purchasing-power league with UK behind most European near-neighbours

THE Jobs column's autumn pay-survey season reaches its third week today with an international comparison of managers' cash rewards. It is drawn from the surveys made by the Employment Conditions Abroad consultancy which advises over 600 subscribing companies on worldwide trends in pay and other conditions of employment.

The extracts printed alongside refer to a mere 18 of the 100-plus countries covered by the consultancy's studies. So anyone wanting fuller information should contact Wendy Cresswell of ECA at 15 Britten St, London SW3 3TT; tel 071-851 7151, fax 071-851 9396.

To illustrate cash-pay variances across the 18 countries, my table focuses on four levels of executive working for a sizeable division of an international company. They range upwards from a junior and then a middle manager to the head of a function such as marketing and the head of the division as a whole.

In each case, the table gives two sets of figures. The first is the typical gross pay, consisting of salary plus bonuses which are fixed as opposed to varying with profits or the like. The second figure translates the gross pay into terms of purchasing-power.

## What managers' pay buys in different lands

Country	Junior manager		Middle manager		Head of function		Head of division	
	Gross pay £	Buying power £	Gross pay £	Buying power £	Gross pay £	Buying power £	Gross pay £	Buying power £
United States	23,365	22,710	32,072	29,347	44,406	36,983	61,148	52,056
Switzerland	35,783	24,026	47,015	28,893	64,488	36,341	89,387	49,812
Germany (west)	28,547	19,026	37,007	25,544	52,506	36,773	75,383	49,826
Belgium	23,767	18,012	33,858	24,578	47,286	31,282	68,780	39,868
France	20,514	16,846	28,317	22,840	40,050	30,041	58,127	41,058
Canada	19,807	17,104	27,082	21,832	36,224	27,584	49,860	35,796
Spain	20,005	16,232	28,085	21,284	40,602	27,948	58,848	36,588
Italy	21,102	14,690	30,032	19,898	43,973	27,558	63,350	37,916
Netherlands	20,875	18,788	28,805	21,351	40,575	26,882	55,812	33,584
United Kingdom	16,771	13,459	22,915	17,857	31,619	23,596	44,170	31,068
South Africa	10,557	12,847	14,611	16,307	20,554	21,461	28,516	29,320
Australia	17,772	13,780	23,731	16,875	31,329	20,601	41,883	26,243
Ireland	17,528	12,885	24,427	16,115	32,018	19,621	42,871	24,633
Finland	21,403	11,892	29,032	14,761	39,380	18,435	53,416	22,806
Norway	18,406	12,340	24,722	15,137	32,550	18,059	43,073	22,009
Greece	10,797	9,513	15,255	12,904	22,121	17,642	30,242	23,078
Denmark	24,581	11,541	32,558	13,825	44,501	16,509	61,979	20,729
Sweden	20,356	10,795	27,329	12,861	36,521	15,120	48,518	18,331

It is calculated by taking the gross figure and deducting the tax and social security payments standard for a native of the country who is married with two dependent children and receives the normal family allowances. The resulting

net income is turned into buying power by adjusting for price differences as revealed by cross-country surveys of executives' living costs, apart from those of housing. What counts as housing varies so much from place to place

that it is near-impossible to devise an internationally consistent measure of costs. The comparisons are in sterling, other currencies having been converted at the exchange levels prevailing when ECA completed

the study a few weeks ago. To enable readers to update the table's figures in line with market shifts, here are the conversion rates the consultancy used:

United States	1.857
Switzerland	2.475
Germany	2.5375
Belgium	60.25
France	9.8325
Canada	2.175
Spain	16.1
Italy	2.19025
Netherlands	3.3075
South Africa	4.7965
Australia	2.2907
Ireland	1.094
Finland	6.8192
Norway	13.3175
Greece	390.25
Denmark	11.1975
Sweden	10.7625

Since what managers can buy with their pay is surely its most important aspect, the difference in purchasing power in each country might be seen as a gauge of the incentive in each country to strive for promotion.

By that yardstick, Germany has the sharpest spur with a rise of 163

per cent between those two ranks. Italy is second with 158 per cent and France next with 148. The UK comes sixth with 131 per cent, just ahead of the US's 128. The duller spur is Sweden's 70 per cent.

## Hungary

NOW to Hungary, where a general manager is wanted for a London-based mining company's joint venture with a local enterprise in quarrying and processing marble, granite and other stones, and in installing the results.

Initial selection for the job is being handled by consultant Graham Walker of Anthony Neville International who, as he may not name his client, promises to abide by applicants' requests not to be identified to the employer at this stage. The same goes for the other headhunters to be mentioned later. The recruits will be directly responsible to the UK board for the venture's business as well as manufacturing activities, which require reorganisation and development. Candidates need success as hands-on line managers in the

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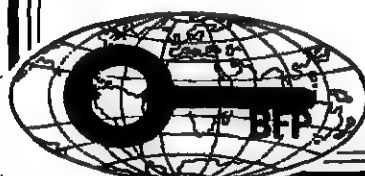
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## MANAGING DIRECTOR

Scientific Instrumentation Manufacturer  
The Netherlands

The Company a developer and manufacturer of Scientific Instrumentation and a subsidiary of a US multinational health care company, is seeking a

### MANAGING DIRECTOR

to fill the position which will be vacated in 1991 when the current Managing Director will return to his native country. It is expected that the successful candidate will commence not later than May 31, 1991 to allow for a smooth transition of management.

The Company which has approximately 85 employees is situated in a rural area in the Eastern part of the Netherlands.

The Managing Director reports directly to the Board of Supervisors and will work closely with the Chairman of the Board.

In addition to general management of the Company the successful candidate will be expected to:

- Maintain current growth trends through new product development.
- Lead the company into a diversification program.
- Ensure that the Company's products comply with current and forthcoming CIMP standards.

The ideal candidate will be in the age range of 38-45 years with a successful background in General and/or International Sales/Marketing Management, preferably in the scientific instrument market. The ability to speak Dutch is preferable, but not essential.

Please forward application and resume in English, marked "Strictly Confidential" to The Managing Director, P.O. Box 100, 6950 AC DIEREN The Netherlands

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Salary and benefits are excellent. If you are interested, please write with full c.v. to: Box No. A968, Financial Times, 1 Southwark Bridge, London SE1 9HL

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To be a candidate, you should be able to demonstrate a high level of academic achievement with a first degree from a premier university possibly complemented with an ACA or MBA. You will be familiar with accounting procedures and company or industry analysis. In addition to full banking benefits, the position carries a generous salary with the scope to achieve substantial earnings.

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## ACCOUNTANCY COLUMN

## Industry makes itself hostage to fortune

By David Waller

THE Confederation of British Industry, the 100 Group of top finance directors and the Institute of Chartered Accountants in England and Wales have all made themselves hostages to fortune.

In their submissions this year to the Accounting Standards Committee on the subject of goodwill, all three said financial reporting in the UK was in need of fundamental reform.

Whether those three bodies really meant that, or whether their disgust for accounting in general was only a cloak for their dislike of the ASC's goodwill proposals in particular, will soon become clear.

Next week the Accounting Standards Board, the ASC's successor, will meet to consider a radical new agenda for financial reporting in the UK. A day later, the Financial Reporting Council, which includes representatives of the CBI, the 100 Group and the ICAEW, will consider its own position.

The radical agenda is contained in an (unpublished) document which is likely to go down in accounting history as the Boyle Report - after Mr Paul Boyle, financial controller at W. H. Smith, a stalwart of the Research Committee of the Institute of Chartered Accountants in Scotland and more recently chairman of the so-called Financial Reporting Action Group.

The group was set up in April last year by the research committees of the ICAEW and the Scotland Institute with a view to defining a realistic and practicable agenda for improving financial reporting in the UK.

The emphasis on realism means no boffinry and no insistence that the panacea to all accounting ills lies in forcing companies to take account of changing prices, however necessary that may have become in the present era of 10 per cent-plus inflation.

It has not stopped the committee, comprising two members of the Scotland Institute and two ICAEW members, from reaching some fairly revolutionary conclusions.

There is a strong likelihood that their views will be shared by at least one member of the ASB itself, namely

### Emphasis on realism in proposed form of financial reporting means no boffinry

Professor David Tweedie, its chairman, who happened to sit on the action group until his elevation to the ASB post earlier this year.

The document starts with the premise that the present system of financial reporting is unsatisfactory, for the following reasons: it is based on historical rather than current numbers; there is too much emphasis on just one number - earnings per share - a figure which is easily manipulated; there is insufficient attention to cash and liquidity; and legal form takes precedence over economic reality.

Accordingly, the action group

makes the following recommendations:

● Assets on the balance sheet should be stated at replacement cost, on a consistent basis. At present, the balance sheet is a hodge-podge of assets stated on any of three bases: historical cost; up-to-date revaluation; or revaluation at some time in the past.

The action group says all assets - not just fixed ones but working capital as well - should be recorded at current prices. Changes in the value of assets would be posted to reserves and a statement of gains and losses would make clear what had happened from year to year.

● Corporate reports should contain a statement of shareholder gains, which would be designed to provide a link between the profit-and-loss account and the new-style balance sheet. That would distract attention from the earnings-per-share number. Emphasis would be on shareholders' wealth - the total appreciation in the value of the company from year to year.

● Companies should publish a cash-flow statement, rather than the less informative statement of the source and application of funds.

● Companies should publish profits forecasts. "Companies are quite capable of doing this when they want to," says Mr Boyle, "for example, during takeovers." Not unreasonably, he believes that users are interested in accounts primarily because of what they tell about the future. Publishing a forecast seems a good way of giving some useful information about the future, Mr Boyle will argue.

● The action group will reaffirm the

need for companies to pay attention to the economic substance of business activity rather than the legal form.

Those ideas will be familiar to those who read Making Corporate Reports Valuable, the radical document that emanated from the Scotland Institute's research committee during 1988.

That report went a lot further and it was possible to write off the whole project as unworkable.

Stripped of the more far-fetched ideas, Mr Boyle's recommendations will cause far greater consternation

### Motion for companies to carry assets at current values will upset corporate world

among members of the CBI and the 100 Group than they did in 1988.

The least contentious proposal is the suggestion that companies should publish a cash-flow statement - that is the subject of one of the ASC's last exposure drafts and seems utterly sensible. There may be conceptual difficulties with the statement of shareholder gains, but not outright hostility.

On the other hand, the recommendation that companies should carry assets at current values will upset the corporate world, partly because of the cost of paying professional advisers to produce an annual valuation, partly

because it is a step in the direction of fully fledged inflation accounting.

The recommendation that companies should publish forecasts will provoke a furor. Managers will no doubt argue that the information is for private internal use and that in any case it is difficult to predict with any accuracy what profits are going to be a year ahead.

Mr Boyle will respond with two compelling arguments. He will say that companies already have their ways of leaking forecasts to the stock market, primarily over lunch with stockbrokers' analysts. Why can the procedure not be formalised for the benefit of shareholders at large? he will ask.

He will also say that it does not matter if the forecasts turn out to be wide of the mark: it will be useful to read managers' explanations of why actual performance was so different from the predictions.

How he intends to make sure that companies aim to represent economic reality rather than legal form remains to be seen.

It is likely that the Financial Reporting Council will conclude its meeting next week with a declaration of general intent, backing Sir Ron Dearing, the council's chairman, in his belief that the time is right for change.

It will not be difficult for the CBI, the ICAEW and the 100 Group to go along with the grandiloquent words. The real pain will come later, if and when Professor Tweedie and his colleagues on the ASB decide to back the Boyle Report.

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## ACCOUNTANCY APPOINTMENTS

## Unit Accountant

Crawley

A subsidiary of a large, successful group, our client is a manufacturing/service company with locations throughout the UK. An accountant is required for the company's largest manufacturing unit at Crawley which has annual turnover in excess of £15 million and employs over 500 people.

Reporting to the Unit General Manager and with a staff of around 20, the Unit Accountant will initially undertake a review and assessment of the present financial operations and recommend and implement improvements. Of prime importance will be the improvement of financial control procedures and the production of accurate and timely management information. This will involve working closely with the Financial Controller and the Management Accountant at Head Office to ensure standardisation of

To £30,000 + car

procedures. It will also be necessary for the Unit Accountant to work closely with departmental managers at the unit to assist them to develop budgets and forecasts in a team management environment.

Candidates for this position will be qualified accountants with a strong knowledge of computerised systems and will have previous staff management experience gained most likely in a process manufacturing environment. The ability to analyse problems and devise and implement solutions is essential and will be combined with strong negotiations and persuasive skills.

Please send brief personal and career details quoting reference FB277 to Frances A Bell, Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

**Ernst & Young**

## FINANCE DIRECTOR DESIGNATE

Sussex Coast

c.£35-40,000 + car + benefits

Our client, a well-established and profitable private group whose name is synonymous with the highest standards in engineering, is a prominent force in the UK contracting industry and a recognised leader in the manufacture of specialist industrial products. The appointment of an accomplished Financial Controller is perceived as a vital factor in its continuing success.

Reporting to the Managing Director, the appointee will have the opportunity to make a significant contribution to the Group's strategic development, but must also be willing to oversee day-to-day accounting matters and assume a staff management role. Key priorities will include the introduction of management information systems and

improved financial controls. It is envisaged that the successful candidate will assume the mantle of Finance Director after a period of acclimatisation.

Applicants should be qualified accountants, preferably chartered, whose technical ability is complemented by a mature, confident approach and the adaptability to thrive in a small company environment. The ability to communicate effectively at all levels is essential, and candidates must be able to make a strong personal impact and motivate staff to perform well as a team.

Please write, in confidence, enclosing full career details to Tim Knight, quoting reference H6777.

**KPMG**

Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

## SENIOR TAX ADVISOR

Oil Industry

Central London

A vacancy has arisen for a Senior Advisor within Mobil's UK tax department. This specialist department provides a complete tax service to all UK Mobil Companies, both upstream and downstream, and each member of the department enjoys a considerable degree of individual responsibility.

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In particular the position involves:

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- Advising senior management on all aspects of OT and PRT planning for reorganisations and other special work.
- Liaison with Mobil's US tax personnel on matters affecting the UK group.

Apart from the high level of technical ability, experience and innovative skills required, candidates for this senior position should be able to communicate effectively with management.

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Applications enclosing a full CV will be treated in strict confidence and should be addressed to: David John, Advisor Employee Relations, Mobil Services Company Ltd., Mobil Court, 3 Clements Inn, London WC2A 2EB.

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SOUTHERN HOME COUNTIES

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Major changes in the company's business strategy and identified growth areas make this a significant appointment. The Commercial Manager will advise on the profitability of potential business and examine current contracts with the aim of reducing risk and improving the bottom line.

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A background in an hotel, catering or retail chain would be ideal.

If you are interested, please send full career and salary history to E.P. Larder, The Winchester Partnership.

**The Winchester Partnership**

The Stables, Bourton Hall, Bourton-on-Dunsmore, Warwickshire, CV23 9QZ. Phone: 0926 633306

TOLWORTH

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A Multi-site service plc seeks a Financial Controller to utilise an in-depth understanding of both financial and management accounts. You will use a PC with an IT bias towards networking. Use your man-management skills to supervise 6 staff. This post involves a methodical approach within this pressurised environment. Ideally suit an FCA.

Contact the PQE Specialist advising on this appointment on 071-489 9997

LONDON EC4

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Contact the Manager, 8 The Town, Church Street, Enfield EN2 6LE or the PQE Specialist advising on this appointment on 0923-50350

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### Financial Analyst

A major blue-chip electronics group is offering an influential role that would appeal to a young ACA/ACCA/CIMA. The position involves the preparation and analysis of management accounts, annual budget capital expenditure appraisals and making presentations to the site management team. For someone seeking stronger management accounts experience, career prospects are available throughout this established organisation. Ref. 289A3

Contact the Manager, 29 Northbrook Street, Newbury, RG13 1DJ 0635 529066 or the PQE Specialist advising on this appointment on 0753 78877

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S. LONDON

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### Financial Controller

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Contact the Manager, 5-7 Wimbledon Bridge, SW19 7NW 081-947 6271 or the PQE Specialist advising on this appointment on 081-770 0500

By Wimbledon Station

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Multinational manufacturer seeks qualified ACA/ACCA for a group accounting role. The position will include UK and USA reporting, short and long-term forecasting, year end accounts and advising financial directors on subsidiary management. This job offers excellent prospects to progress to senior management level. Benefits include profit share, health insurance and pension scheme. Ref. 289A4

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#### THE COMPANY

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#### THE POSITION

Report to Group Financial Director with close liaison at Chief Executive level.

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Co-ordinate acquisition searches and establish financial evaluation models.

Key role in effecting financial management of acquisitions. Involvement with Group treasury function.

#### QUALIFICATIONS

Highly qualified accountant, probably a graduate, late 20s to early 30s.

Acute financial skills. Experienced in corporate finance with emphasis on acquisitions.

Some experience of treasury management preferable.

Strong analytical skills. Articulate team player.

Please write, enclosing full cv, Ref MJ4089, Courthill House, Water Lane, Wilmslow Cheshire SK9 5AP

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## Deputy Treasurer

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Please reply in writing, enclosing full cv, Reference BJ4087

NBS, Bennetts Court, 6 Bennetts Hill, Birmingham, B2 5ST

(Interviews in London)

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## Financial Director

North West,  
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Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, C.J. Deakin, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-485 7876. Fax: 021-454 2336, quoting Ref: B18197/FT.

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Major Engineering Manufacturing PLC

North East

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#### THE QUALIFICATIONS

Bright, highly motivated ACA/FCA who has achieved demonstrable accountability for the financial management of a well run plc subsidiary. Experience of international trading important. Manufacturing and capital goods exposure desirable. Likely to be mid 30s - mid 40s.

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National Westminster Bank PLC



## BANKING

### CHALLENGING OPPORTUNITIES FOR SENIOR FINANCIAL PROFESSIONALS

Our client, National Westminster Bank Plc, is one of the top 20 international banks in the world with extensive operations throughout the UK, Europe, US and the Far East. Total assets exceed £116 billion and the Group employs over 113,000. Following a major review, the Group Audit function, now numbering over 400, is to be substantially strengthened with the appointment of two Senior Managers and up to 30 Qualified Accountants.

#### Senior Managers

c.£40,000 + car and substantial benefits

Each Manager will be responsible for one of the two main divisions of the Bank's operations:

- Domestic Retail Banking, Credit Finance, Home Loans, Insurance etc.
- International Business worldwide, including International Private Banking

Prime tasks will be to plan, monitor and control all aspects of the group audit work in the division including compliance, operational and efficiency audits and the use of specialists in fraud and computer reviews wherever necessary.

Applicants should be graduate chartered accountants with wide experience of financial services. They should have excellent communication and management skills, complete integrity, and the maturity to command the respect of senior executives throughout the Bank, with whom they will have considerable contact, as well as of their own staff. Applicants for the International Division should have reasonable fluency in at least one other language. Ref No. 4545/3.

#### Qualified Accountants From £25,000 + car and substantial benefits

Additionally the Bank seeks to recruit a number of well qualified graduate accountants with at least one year's post qualifying experience either with a major firm or directly in financial services. Each will be expected to join or lead small teams, some concerned with operational efficiency reviews and others specialising in computer audit or fraud investigations.

Applicants should positively intend to develop their careers in banking and related financial services. They will need considerable tenacity and determination, as well as intelligent judgement. They should be prepared to accept a considerable commitment to travel, principally but not exclusively within the UK. Ref No. 4545/4.

For all these positions the Bank is seeking candidates of well above average ability; they should have the development potential to be able to build exciting careers within the Bank. In addition to the salaries and car quoted above, candidates will benefit from a substantial benefits package including a subsidised mortgage, non-contributory pension scheme, profit share, and a performance related incentive scheme.

Please write in confidence with full career and salary details, quoting the appropriate reference number to John Hills.

KPMG

Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

## Group Finance Director

c.£60,000 + car + benefits  
North of England

Part of an £8 billion continental group, with turnover of around £50m, our client is undergoing a process of rapid change in its structure and scope of operations. A high calibre and strongly commercially orientated Group Finance Director is now sought to both support this process and add strength to the overall management of the company.

Acting as his number two, and working closely with the Managing Director, the position will play a central role in the company's commercial and strategic decision making, as well as having total responsibility for the finance function. Immediate priorities are likely to involve the integration of two major subsidiaries and a focus upon deriving the maximum benefit from a major upgrading and

investment in new systems hardware.

A qualified accountant, prior experience at a senior level within at least a medium sized plc is a prerequisite, as is both a strong systems bias and a successful track record of contribution towards the effective commercial as well as financial running of such a business. Exposure to handling large capital/revenue projects and strengths in the fields of tax and treasury would also be useful.

Critically, however, a resilient, tough minded yet tactful individual is sought with the proven capacity to cope with the steepest learning curve and the ability to rapidly gain and maintain the confidence of colleagues, subordinates and key personnel at the parent head office. An attractive salary and relocation

package will reward the extensive commitment expected of this ambitious and energetic individual. More significantly, however, the opportunities for progression are both real and considerable — either as MD or to a more senior Group FD role elsewhere within the fast expanding world operations of the parent group.

To pursue this further, either telephone Hamish Davidson for an informal discussion or write to him quoting reference H/1102FT enclosing a full CV and salary information.

Executive Selection Division  
Price Waterhouse  
Management Consultants  
No. 1 London Bridge  
London SE1 9QL  
Tel: 071-939 5833.  
Fax: 071-403 5265.

Price Waterhouse



### Two Outstanding Accounting Career Opportunities

#### Major British Financial Services Group

### GROUP TREASURY ACCOUNTANT

City

Package c.£35,000 + car

To join a small, high quality, central finance team to manage the reporting and control needs of the Group's newly formed treasury accounting function.

Reporting to the Corporate Financial Manager, you will provide specialist treasury accounting expertise to a dynamic Group Treasury function and be responsible for developing and implementing all financial control and performance tracking systems.

You will be a qualified accountant with at least two years relevant experience within the profession or an innovative treasury function.

### SYSTEMS & DEVELOPMENT ACCOUNTANT

North London

Package c.£33,000 + car

To take charge of the systems accounting and development needs of a large operating Division, with regular input into Group development projects.

With a strong systems base, you will be familiar with the software requirements of large computerised general ledger systems and enjoy using your analytical skills in an environment which encourages lateral thinking.

You are likely to be a qualified accountant with strong systems experience or, as a seasoned business analyst, will have successfully implemented large software packages within a complex organisation.

Exchange of business skills across the Group is positively encouraged and further management appointments within the UK or on the international circuit are likely following success in these roles.

For further information please contact Kathryn Longworth-Krafft on 0844 261200. Alternatively write to her at PHILIP JAMES ASSOCS, 17, Thame Park Road, Thame, Oxon, OX9 3XD or fax: 0844 261690.

A Zealand James Company



**FINANCE DIRECTOR**

Cotswolds/West Midlands c.£40,000 + car and benefits

Our PLC client has a unique growth business in the construction and operation of multi-million pound process plants throughout the UK. This new appointment is for a highly qualified and commercially oriented Finance Director who will work closely with the Managing Director to ensure adequate funding for future growth. This pro-active management position requires an experienced FCA with a successful track record in the financing of major projects by investment and lending institutions.

In addition to having full responsibility for all finance and accounting functions of the company and its subsidiaries, the Finance Director will also control profit planning and reporting, and will be expected to make a significant contribution to strategic plans and policy development. Strong analytical and communication skills are essential; an MBA would be of advantage.

The remuneration package is negotiable and includes a quality car and excellent benefit programmes. Please send CVs and recent salary history to R.M.C. Holland.

HOLLAND • OWEN • PARTNERSHIP

Recruitment Advertising Service  
276 Monument Road, Edgbaston, Birmingham B16 8XF

All applications will be forwarded to our client unopened. If you do not wish your letter to be sent on to a particular company, please so indicate on the back of your envelope and show a return address.

**Director of Finance**A YOUNG, FAST DEVELOPING BUSINESS  
NORTH WEST • CIRCA £30,000 PLUS CAR

Only formed in 1988 this rapidly growing £4m turnover company has an increasing market share and an unrivalled opportunity to expand in the hi-tech, high precision field of on-line quality control. Recognition of its expertise and innovative products has already achieved a strong presence worldwide, particularly in the USA where it has established a sales and marketing operation to capitalise on significant market opportunities.

The appointee will be expected to make a strategic contribution to the growth and profitability of the company, whilst ensuring a first class accounting service through teams in the UK and USA. Although an initial priority will be the provision of management information systems, responsibilities of this wide ranging role will include giving advice on future acquisitions and, as Company Secretary, ensuring that all statutory requirements are fulfilled. Candidates, probably aged late 20s early 30s, must be qualified - preferably Chartered Accountants, with previous industrial experience. The company offers exceptional opportunities for career development and participation in its future growth.

Interested applicants (male or female) should send a detailed CV or ring for an application form on 0625 533364 (24 hours) quoting reference 1726/FT.

WICKLAND WESTCOTT



HUMAN RESOURCE CONSULTANTS

Emerson Court, Alderley Road,  
Windsor, Cheshire SK9 1NG  
Telephone (0625) 532446



ISOSCELES

Central London

Isosceles PLC completed the largest leveraged buyout ever undertaken in the United Kingdom when it acquired The Gateway Corporation in 1989. Formed with the express intention to revitalise and restructure one of the largest food retail organisations in the UK, Isosceles has made substantial progress towards its objectives. A streamlined business with excellent growth potential is the result.

Working as part of a small, close-knit head office team, you will be directly involved in all aspects of the financial management of the business. Particular areas of responsibility will be the monitoring and analysis of group results, budgeting and planning, cashflow consolidation and interpretation, and a variety of demanding business finance related projects.

You will be a qualified accountant aged 26-32, with a

**A BUSINESS FINANCE ROLE FOR A YOUNG ACCOUNTANT**

To £35,000 + car

high degree of motivation and a desire to work in a stimulating environment. Your experience is likely to have been gained in audit with a major accountancy practice and may be backed with expertise gained outside the profession in a large company background. You will be highly computer-literate, analytical and possess first rate communication skills. You must be flexible and able to cope with changing priorities and responsibilities. Above all you will be a team player keen to make an impact in a dynamic company.

Please reply in confidence, giving concise career, personal and salary details to Brendan Keelan, quoting Ref. L546.

Egor Executive Selection  
58 St. James's Street  
London SW1A 1LD (071-629 8070)

**EGOR**  
EXECUTIVE  
SELECTION

United Kingdom • Belgium • Denmark • France • Germany • Italy • Netherlands • Portugal • Spain • Sweden

**ASSISTANT GROUP TREASURER**

Thames Valley

To £35,000 + Car

This rapidly expanding group is committed to enhancing its position as a significant player in the UK retail financial services sector. The past two years have seen substantial investment and concentration on core activities. Market share has now increased significantly as a result.

This expansion has resulted in a requirement for an Assistant Group Treasurer to join the financial management team.

Reporting to the Treasurer, the role will require multi-discipline skills including negotiation and servicing of banking facilities together with evaluation of financing transactions.

Educated to degree level, the successful candidate will have exposure to detailed client negotiations within a financial services organisation, or have a recognised financial qualification and extensive treasury experience within industry. It is anticipated that candidates will be aged between 25-32.

The benefits package will include an attractive salary, company car, non-contributory pension scheme and private healthcare.

For further information, please contact Andrea Black on (0753) 831515 (fax 0753 831171), or write, enclosing a brief CV, to the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS  
4A High Street Windsor SL4 1LD  
Telephone: (0753) 831515

**FINANCIAL CONTROLLER****Leading Cable Television Operator**

Surrey

c.£38,000 + car + benefits

Our client, the UK division of a major US cable television company, is rapidly expanding its cable television franchises in the UK with significant planned investment over the next two years.

Reporting to the Finance Director, this position will have responsibility for the management and development of the financial control function. This will include the implementation and maintenance of accounting policies, procedures and controls for the UK cable and programming operations, ensuring uniformity with the US parent company. The appointee will liaise between the cable networks and corporate headquarters in the UK and will develop improved management reporting systems. The role will also include the introduction of new computerised accounting systems and

various ad hoc projects associated with a young, growing company.

Candidates will be graduate chartered accountants who have qualified with one of the 'Big 6' and who have a sound knowledge of US GAAP reporting requirements. This wide-ranging role will appeal to individuals who enjoy the challenge of getting to grips with complex technical accounting issues. Equally important are people management skills, the drive and initiative to develop systems from scratch and the interpersonal skills to liaise effectively with the US parent company.

Please write, in confidence, to Bernadette Laffey quoting reference U3220/2, providing full career and remuneration details, day and evening telephone numbers.



Peat Marwick Selection &amp; Search

70 Fleet Street, London EC4Y 1EU

**Factory Accountant**

A Senior And Autonomous Role With A High Profile 'Blue Chip' Manufacturer

East Anglia,  
To £28,000, Car, Benefits**Hoggett Bowers**

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

A progressive management team and constant investment in 'state-of-the-art' capital equipment has made this £135m plc a household name and one of the most successful food manufacturers in the industry.

As part of their exciting development plans, they are now looking to appoint an experienced accountant to be responsible for the development and provision of management information at their 'flagship' site. This is made up of three distinct factories and represents well over half the company's manufacturing capacity. Reporting to the General Manager, you will be qualified, with a proven track record in management accounting gained within a manufacturing environment. You will also have a good understanding of computerised systems, be able to lead and motivate a small enthusiastic department and have the drive and personality to win the confidence of the management team.

Career prospects in this vibrant expanding environment are good and comprehensive relocation assistance is provided to this highly attractive area. This includes the provision of fully furnished short term family accommodation where necessary. The remuneration package includes a high salary which is truly negotiable, profit share, fully expensed car, pension scheme and BUPA.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, J. Thorne, Hoggett Bowers plc, 61-69 Newmarket Road, CAMBRIDGE, CB5 8EG, 0223-324441, Fax: 0223-323250, quoting Ref. F13087/FT.



Business Auditor

London W1

£28,000 + Car

United Cinemas International are leading the field in the development and construction of multiplex cinemas.

They currently operate 18 sites in the UK and seek to increase this to 33 by 1993. In Germany a similar rate of growth is planned, and longer term development throughout the rest of Europe will help ensure their continued market dominance. The Group also owns and operates cinemas in other territories, notably Brazil, Spain and Portugal.

This growth has led to a newly created position reporting directly to the Vice President - Finance. You will enjoy considerable autonomy and responsibility, liaising closely with senior management in the undertaking of various financial and management assignments. These will be aimed at improving controls and reducing risk exposure at the operating sites in the UK and occasionally overseas.

This highly visible role requires a self motivated qualified Chartered Accountant aged 26-29, with some post qualification experience and good communication skills.

To apply please contact Andrew Fisher on 071-233 5204 or write to him at JPMS.

**JPM/S**  
RECRUITMENT  
CONSULTANTS

JPMS Recruitment Consultants  
3 Catherine Place  
Westminster London SW1E 6DX  
Telephone: 071-233 5204  
Facsimile: 071-233 6971

**Corporate Analysis and Audit**

Camber

C£27,000

Listed on both the London and New York stock exchange, our client is a rapidly expanding British company with activities in the UK and US. Well placed to benefit from the growing green movement, turnover in the last three years has tripled. Future plans include expansion into Europe.

This new role will report to the group financial director and is seen as an excellent entry point for a bright young chartered accountant looking for increasing commercial responsibility.

The role will involve some overseas travel to America and in Europe. Duties will include:

• Audit and review of financial and operational systems and advising on improvements.

- Involvement with the establishment of company DP systems.
- Follow up reviews of capital investment projects.
- Post acquisition reviews at newly acquired subsidiaries.
- Assisting in the development of group policies.

Ideal candidates will be chartered accountants with between 2 to 5 years post qualification experience. You will be involved in extensive liaison with subsidiary controllers and should be capable of communicating clearly.

Future prospects are good. With continued expansion there is a strong likelihood of a line role within 18 months to 2 years.

For further details contact Susan Haworth B.A. AECL  
PHOENIX RECRUITMENT CONSULTANTS LIMITED  
MILTON HALL, CAMBRIDGE CB4 4AB  
Tel: 0223-441661 Fax: 0223-440851



Phoenix



# GROUP FINANCIAL CONTROLLER

Surrey Up to £40,000 + Car + Benefits

Operating from an exceptional period house located near Leatherhead, our client is a major property investment company which has flourished through organic growth and enjoyed continued success throughout the last 30 years. The company believes that this impressive record hinges just as much on strong financial management as on shrewd investment in bricks and mortar.

In line with the growth of the business, the role of Group Financial Controller has now been created both to assist the Finance Director - who was recently appointed as Group Managing Director - and to take over responsibility for all day-to-day financial management. As well as supervision of the existing accounting team, the role will embrace a wide range of tasks including management and financial accounts - both overseas and UK, computers, treasury function,

consolidations, budgets and cash flow, taxation matters and secretarial functions for the many subsidiaries.

The ideal candidate will be a young graduate chartered accountant, with the requisite technical skills and knowledge of computer based systems to improve current working methods, who would thrive in an entrepreneurial and changing environment. Capable of communicating with all levels of management, the person appointed will develop the role as part of a relatively informal but disciplined senior management team.

If you are interested in this position, please reply in confidence, providing a CV, present remuneration, day and home contact numbers, quoting reference number P4226 to Mrs Carey Wright at the address below.

KPMG

Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

## Senior Management Accountant

Attractive tax free salary

Our client a major oil company in the Gulf Region, requires a high-calibre Senior Management Accountant.

You will lead a team providing and interpreting management information. In particular this will involve the preparation of the corporate budget, development and control of all costing systems, administration of the overall sales accounting function, and management of the Company's insurance portfolio. You will also be involved in the preparation of monthly and periodic financial and management accounts, and strategic long term plans.

This is a high profile role requiring initiative and a pro-active approach to problem-solving.

You will probably be a graduate, CA, CIMA, ACCA qualified, have a minimum of

five years' post qualification experience and possess good interpersonal and management skills.

There is a large community of expatriates enjoying a relaxed, high standard of living. Advanced medical services, quality educational facilities, varied sports activities, top hotels and restaurants, traditional and cultural affairs all provide a rewarding life style for the discriminating resident.

As well as an excellent tax free salary you'll also enjoy a generous benefits package which includes free furnished accommodation, 26 working days' annual leave, medical care, family air fares and education allowances. Please apply in writing with full details to John Strang, Ref: 1291/6, MSL International (UK) Limited, 32 Aybrook Street, London W1M 3JL.

MSL International

## FINANCIAL DIRECTOR

SOUTH WEST  
c. £30,000 negotiable + car  
+ benefits

Bonded Fibre Fabric Ltd, a recently acquired subsidiary of Lamont Holdings plc, is a leading European manufacturer of drylaid nonwoven fabrics. Large investments in its plant and machinery have taken place recently in order for it to expand its £20m annual sales to a wide range of industrial and retail customers.

Reporting to the Managing Director, you will play a key role in the company's decision making process. In addition to providing the full range of accounting services, including monthly reports, forecasts and annual plans, you will be expected to give priority to

selecting a new computer for the company's Management Information systems.

Aged over 35 and ideally educated to degree level or equivalent, you must be a qualified accountant with industrial experience in a multi product manufacturing company. Extensive business acumen and ability to manage change are essential ingredients in an extremely competitive market.

If you are looking for a career in which you will play a key role in reorganisation and which could lead to opportunities in General Management, please send full career details in confidence to GERRY ALEXANDER, PERSONNEL MANAGER, BONDED FIBRE FABRIC LIMITED, BATH ROAD, BRIDGWATER, SOMERSET TA6 4NZ.

## ACCOUNTING MANAGER

Cambridgeshire/Bedfordshire

£20,000-£25,000 + Car

Our Client is a £35 million turnover multi-site distribution/retail subsidiary of a progressive and substantial UK PLC. Reporting to the General Manager, the Accounting Manager will be responsible for an accounts department of 20 staff. The requirement is for a 'hands on' individual capable of implementing and monitoring accounting controls within an organisation going through a period of rapid change. Necessary skills include computer literacy and the strength of character essential to monitor performance whilst maintaining profit centre management motivation.

The role is essentially management accounting orientated with a marketing bias and should appeal to commercially aware Qualified Accountants possessing an analytical approach combined with management experience, ideally gained in a distribution/retail environment.

In addition to offering considerable scope for both personal and career development, the company offers a highly attractive remuneration package.

Interviews will be held locally, but in the first instance please telephone Alyn Pearce on (0223) 225512 or write to him at Daniels Bates Partnership Ltd, Caerwys House, 1 Windsor Lane, Cardiff CF1 3DE.

Daniels  
Bates

Partnership  
PROFESSIONAL RECRUITMENT

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Preston (0773) 251111  
Sheffield (0114) 251111  
Sunderland (0191) 251111  
Wolverhampton (0902) 251111  
Wrexham (0930) 251111

## Financial Controller

Essex/Herts Border

to £35K + Bonus + Car

Our client is a profitable £17 million turnover manufacturer of high volume electronic products. The company - a successful player in its own right - is a subsidiary of an international hi-tech electronics plc which is looking to continue its impressive organic and acquisition based growth record.

Reporting directly to the managing director, the controller will act as an integral part of the management team. In addition to providing extensive commercial input, the successful candidate will be responsible for controlling accounting, administration, reporting and project work in areas such as

investment appraisal and systems review.

Prospective candidates will be qualified accountants probably in their 30s with a successful track record in manufacturing industry. Strong commercial acumen combined with a hands-on approach to the business are essential prerequisites for the role. In return, the company offers an outstanding salary and bonus package with the potential for progression to board level.

Please write enclosing a full C.V. with daytime telephone number to David Head, Michael Page Finance, Centurion House, 136-142 London Road, St Albans AL1 1SA.

MP

Michael Page Finance

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

## Finance Director

West Yorkshire

Package in excess of £40k  
+ Car + Benefits

Our client is an internationally renowned, medium sized manufacturing group supplying high quality engineering products to a diverse range of industries. It is seeking to appoint a Finance Director for one of the main operating companies in the group.

This multi-sited company is run as an 'autonomous business' within the group and has manufacturing and distribution operations in the UK, Europe and North America.

Reporting directly to the Managing Director, you will be responsible for running an efficient finance and administration function, controlling cash and

producing timely and accurate management information. Operational reviews and business strategies for growth, both organic and acquisitive, will form additional areas of responsibility.

The candidates for this position will be qualified accountants (preferably A.C.M.A.) with first class technical and interpersonal skills allied to a determination to succeed in a financially demanding environment.

Interested applicants should contact James J. Russell, quoting ref: L8543, at Michael Page Finance, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PX. Tel: (0532) 450212.

MP

Michael Page Finance

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
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ROBERT HALF  
Financial Recruitment Specialists

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

INVITE YOU TO A  
BUSINESS BREAKFAST

## TREASURY IN THE 1990's Risk taking or Risk Management?

AT THE SAVOY HOTEL, STRAND, LONDON WC2  
ON WEDNESDAY 7TH NOVEMBER  
8.30am - 9.30am

The talk will be given by Gerald Leahy, Director General of the Association of Corporate Treasurers and John Groat, Director of Treasury at Cadbury Schweppes plc and will cover:

- Treasury in its financial and organisational context.
- Key elements of the job.
- Managing the balance sheet in the 1990's.
- Treasury as a profession.

Gerald Leahy is Director General of the Association of Corporate Treasurers. Most of his business career was spent

with Unilever - latterly as Treasurer of Unilever plc. He also spent some years in private and merchant banking before becoming the Association's first Director General. He is a founder member of the Association and a past President.

John Groat is Director of Treasury at Cadbury Schweppes plc, where he has responsibility for the Group's Corporate Finance, Tax and Treasury Departments. He was Group Treasurer of BICC plc until the end of 1988, having previously spent 12 years with BL plc. He is Vice-Chairman of Council of the Association of Corporate Treasurers.

(Places at the breakfast are strictly limited.)

If you wish to attend, please contact Greg Ripley at Robert Half, Frocpot, Walter House, Bodford Street, 418 The Strand, London WC2R 0BR. Telephone: 071-836 3545.

## Finance Director

Manufacturing

Northern Home Counties,  
c £37,500, Car, Benefits

As one of the fastest growing manufacturers of Storage Systems in the United Kingdom, this £17 million turnover company has established itself as a market leader in its field. They have invested heavily in plant and equipment and have a growing and impressive customer base.

Reporting to the Managing Director, you will assume full responsibility for all financial aspects of the business with particular emphasis on systems review and update.

This position demands a commercially aware, proactive individual who has the ability to make a major contribution to the future growth of the company.

You will need to be a qualified accountant, aged 35 plus, with substantial experience gained within a manufacturing/engineering environment. This challenging role requires a highly motivated 'hands-on' manager who is capable of being involved at all levels of the business.

In addition to the attractive salary, benefits include a company car, family health cover and relocation assistance where appropriate.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, J.C. THORP, Hoggett Bowers plc, 61-69 Newmarket Road, CAMBRIDGE, CB5 8EG, 0223-324441, Fax: 0223-323250, quoting Ref: F16014/FT.

# Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE



BT (Marine) Limited is a wholly owned subsidiary of British Telecommunications plc and provides worldwide cable and pipeline installation, maintenance and protection services to the telecommunications and offshore hydrocarbons industries.

## Chief Accountant

Salary circa £26,000 + Car + Benefits  
Hampshire Coast

As a qualified accountant, probably CIMA or ACA, you will possess the ability and experience to manage a financial department of up to 20 staff and control a budget of approximately £500,000. Reporting to the Finance Director, your prime area of interest will be the day to day running of the Accounts function.

This involves a strategic approach, assisting the Finance Director in developing and implementing effective working structures which comply with BT Group and statutory requirements. The maintenance of professional standards and documentation and the production of financial accounts are other vital aspects of the position.

Audit administration, preparation of financial returns to BT and ensuring that the Management Accounts group produces accurate records will give you a thorough knowledge of the overall financial activity of BT (Marine). This will enable you to assist in the development of business plans, undertake special projects using financial modelling and produce accurate measures of profitability and performance.

We offer a stimulating environment in which to further your career, and our competitive salary and benefits package reflects the importance of this role.

To apply please send a comprehensive CV to Matthew York, BT (Marine) Limited, Berth 203, Western Docks, Southampton, Hampshire SO1 0HH. Tel: Southampton (0703) 775577.

Closing date: 24th October 1990.



# BT MARINE

BT (Marine) Ltd is an equal opportunities employer.

**A chance of a very useful career with  
the very useful little shop**

## FINANCIAL CONTROLLER OXON c£27,500 + fx CAR + BENEFITS

IN HOUSE is the major innovative retailer in Housewares with 70 shops located in Southern England, and plans for further expansion.

We seek to appoint a Financial Controller to join our senior management team, based in Thame.

Reporting to the Joint Managing Directors, the Financial Controller will be responsible for the supervision, control and strengthening of the accounts team, whilst having overall responsibility for the financial, statutory and management accounts. Additional responsibilities will include the understanding of the Company's new Hewlett Packard computer EPOS system and Corporate Treasury control.

The successful candidate will be qualified (ACCA/ACMA/ACA) aged 25-35 years old and likely to have at least 4 years experience running an accounts office.

Experience in the retail sector would be an advantage but not necessarily a pre-requisite.

Candidates must possess a keen commercial awareness, coupled with the desire to succeed in a demanding and dynamic environment. The ability to fit in quickly to the management team and contribute strategically is also essential.

Please apply in writing with career history and salary to: The Personnel Administration Officer, J. W. Carpenter Ltd., Thame Park Industrial Estate, Thame, Oxon, OX9 3HD.

**In House**  
46 the very useful little shop 99

## Professional Partnership Commercial Director

c.£32k + car North West

Our client is a highly reputable firm of commercial Solicitors whose open minded, innovative and highly professional approach has resulted in an enviable track record of quality client growth throughout the UK and in Europe.

A Commercial Director is now required to undertake executive control of all financial and administrative functions. Contributing significantly to strategic planning, you will be responsible for monitoring the firm's achievement of commercial objectives, standard budgeting and planning, management of the existing administrative

management team and financial co-ordination of marketing activities.

A qualified Accountant with hands-on management experience gained in a commercial/professional environment, you must believe in your ability to excel within a highly committed professional culture. Mature and credible you must possess natural leadership skills and the ability to communicate effectively with colleagues, clients and suppliers. Experience of computerised accounting and administration systems is essential.

A challenging role in a growth environment.

To apply, please contact Toni Bates, quoting Ref. P333, on 061-834 8984 at Austin Knight Consulting, 98 King Street, Manchester M2 4WD.

**Austin Knight**

## FINANCIAL DIRECTOR

c. £35,000 LONDON (SE1) INSURANCE BROKING

Following a period of sustained, profitable growth a Financial Director is now required for one of the principal operating divisions of a U.S.M. quoted Group.

Reporting to the Group Financial Director the successful candidate will have day to day responsibility for all financial aspects of the business including internal controls, budgeting, management information systems, statutory reporting and liaison with professional advisers. Involvement will also be required in the continuing development of computer and treasury systems. An existing staff complement of 10 will support him/her in these activities.

Candidates, aged between 28 and 35, must be qualified accountants with experience of the insurance industry. Some experience of computer systems is also desirable. Self motivation, the ability to maximise team performance and well developed communication skills will be key criteria in selecting the ideal candidate. Applicants must be prepared to commit themselves to a heavy workload; in return they will appreciate the considerable prospects which the Group can offer for further career development.

Please send full career details, under private and confidential cover, to:

John Hargreaves  
ALLIED INSURANCE BROKERS GROUP PLC  
145/149 Borough High Street  
London SE1 1NP



## Finance Director

c.£35K + Options + Car  
Peterborough area

Part of a highly-rated UK conglomerate, this £35m turnover group has one of Europe's largest and most profitable merchandising and packaging operations. There are 2 sites, 3 businesses and 124 staff. The Finance Director will be responsible for the finance function and will also be expected to work closely with the 4 other directors running the group. Candidates must be fully qualified accountants with experience of both financial and management accounting ideally gained in a "trading" or agricultural environment.

We are seeking a high calibre, financially sophisticated individual with a practical, hands-on style, a strong personality, good teamwork skills, and the mental agility to cope with some complex accounting problems. Age indicator: 35-45 years. Please reply in confidence with full career details to Peg Eva, as adviser to the company, at Selection Thomson Limited, 24-25 New Bond Street, London W1Y 9HD or 14 Sandyford Place, Glasgow G3 7NB.

Selection Thomson  
London and Glasgow



## GROUP CHIEF ACCOUNTANT

South London

Salary c £37.5k + car + benefits

Our client, a major International Service Group with a very strong presence in the UK and the US, has enjoyed a period of substantial development through internal growth and by acquisition, and has now identified the need to appoint a Group Chief Accountant.

Reporting to the Group Financial Controller, the incumbent will be fully responsible for the preparation of monthly management and period consolidated statutory accounts, budgetary control, accounting for acquisition and divestment assignments in the UK and overseas, and maintaining a strong interface with the treasury function. Occasional overseas travel will be necessary.

Candidates aged 30-35 will be Chartered Accountants who can demonstrate a hands-on practical management style and a high level of inter-personal skills gained in a fast moving international or professional environment. Computer literacy, systems development and US reporting to the SEC experience are essential, and a working knowledge of a European language would be useful.

Interested candidates who meet these demanding criteria, should send a comprehensive CV, including current salary and quoting reference LM228 to Don Day FCA, Touche Ross Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.

**Touche Ross**

MANAGEMENT CONSULTANTS

A leading UK Group is currently looking for a finance director for its subsidiary company in New Zealand, which is involved in distribution and trading. There is also some light manufacturing and contracting work undertaken. Location is Wellington.

The Management team enjoys a high degree of autonomy and profit responsibility in a demanding environment. Candidates must therefore possess well developed commercial acumen and thrive on sharp end involvement. The appointee will be expected to make an immediate contribution in the areas of financial control and working capital management.

Candidates, who must be qualified accountants, are likely to be aged between 35 and 45 and will be able to demonstrate good career progress at a senior level in results-orientated companies.

Written applications, with detailed c.v. in confidence to: Confidential Reply Supervisor, Hays Executive Selection, 188-190 Spon Street, Coventry CV1 3BB.

Applications are forwarded to the client therefore companies in which you are not interested should be listed in a covering letter to the Confidential Reply Supervisor.

This is a readvertisement. Previous applicants need not re-apply.

**Hays Executive Selection**

Hays

## Finance Director

New Zealand

## EUROPEAN TAX MANAGER

London Base

£35,000 +  
Car + Benefits

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# FINANCIAL TIMES COMPANIES & MARKETS

Friday October 12 1990

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## INSIDE

### CPC raises net earnings by 13%

CPC International, the US food group which recently acquired Marmite in the UK, has lifted net earnings for the third quarter by 13 per cent. Richard Shoemate, the group's chairman and chief executive, said sharply improved results from the group's European and Latin American consumer foods operations were largely responsible for the increase which was in line with market expectations. Page 22

### Open book on UAL game

The closely-followed takeover game which at one stage sent share prices in UAL, parent of bid target United Airlines, soaring, shows all the signs of drawing to a close. The stock has fallen to around \$89 - compared with \$103 at the end of last week. The broad consensus is that UAL shares should trade at around \$75-\$85, all bid considerations aside. But the story at United might not be over just yet, says Nikki Teft. Page 22

### Intel survives gorilla tactics

Intel, the UK information services group, has survived its first year since AT&T's takeover with few ill effects. Fears that the big US group - which the Intel chairman described as an "800lb gorilla" - would squash the life out of the company are so far unfounded. But, although the acquisition does not appear to have caused significant problems, it has yet to produce dramatic benefits. Hugo Dixon reports. Page 27

### Battle for Sweden Inc.

An unacceptable extension of public power into company ownership, or a natural route for developing Sweden's domestic investment strategies. Such opposing views lie at the heart of the Stockholm government's alliance with the blue-collar workers union to strengthen the role of the state pension fund in the private sector by allowing them to invest directly in the stock market. Robert Taylor reports on the latest development in the battle for Corporate Sweden. Page 25

### Vancouver works on its image

Long regarded as one of the more colourful North American cities, Vancouver has been exchanging with many larger-than-life stock promoters, the Vancouver stock exchange is struggling to shed its reputation of "scam capital of the world". With stock values now at their lowest for a decade, exchange officials have tightened listing requirements and initiated disciplinary actions against rogue operators. Back Page

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### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)	
Bayer	685 + 10	DFAD	498 + 10
Bombardier	583.5 + 10.5	DFE	277 + 17
Borax	217 + 32	DFE	251 + 12
Brenntag	205 + 17	DFE	2100 + 82
Brenntag	559 + 23.5	DFE	235 + 15
Brenntag	700 + 10	DFE	2370 + 15
Tokyo (Yen)		Tokyo (Yen)	
Bayer	25.5 + 1.5	DFE	2250 + 180
Bombardier	25.5 + 1.5	DFE	1800 + 110
Borax	101.5 + 2.5	DFE	2850 + 250
Brenntag	44.5 + 3	DFE	1180 + 130
Brenntag	13.5 + 1	DFE	1050 + 100

New York prices at 12.30.

LONDON (Pence)							
BAC Group	-71	+	-5	GSE	187	-	14
Bell & Lyle	282	+	7	Guinness	715	-	14
Bell (AH)	75	-	55	Hammond A	540	-	13
Bell (AH)	354	-	7	Legal & General	383	-	13
Bell (AH)	489	-	26	Manpower	48	-	5
Bell (AH) P/F	287	-	10	Midwest Bank	254	-	8
Bell (AH)	95	-	4	Prudential	205	-	9
Bell (AH)	748	-	31	Sale Theory	28	-	5
Bell (AH)	70	-	11	Telecoms	230	-	48
				Wellcome	482	-	8

## Lending freeze proposed • Lead bank 'essential'

# Bank of England drafts liquidity rules

By David Lascelles, Banking Editor, in London

THE procedures which the Bank of England will encourage banks to adopt when dealing with companies in a liquidity crisis are likely to be very detailed, according to documents circulating among bankers in London.

A three-page confidential draft states that the aim is to foster "the London approach", which is that a troubled company's creditors "jointly ensure that it has sufficient liquidity to continue trading until a considered view of its prospects can be reached".

The draft has already stirred controversy because the Bank seems to be trying to influence the credit decisions of commercial banks. But it has a direct relevance to the crisis at Polly Peck, where bankers gave the company one week's breathing space to raise fresh finance.

The main points of the draft are that when a company gets into difficulty:

- there should be a standstill on all types of lending, including loans and other commitments such as guarantees, and forward exchange contracts;
- funds needed immediately should be provided by some or all of the company's bankers, in proportion to their exposure;
- during this breathing space, information can be assembled for decisions about the company's future;
- a lead bank, usually the largest creditor, should be identified with the responsibility of keeping all the other creditors informed.

In a covering letter, Mr Pen Kent, the Bank's associate director for finance and industry, suggests that all forms of lending be drawn into standstills. This would include lenders in multi-option facilities (MOFs) who might not have any existing exposure to a company but who had committed themselves to lend.

Adverse condition clauses, which banks often include in credit agreements to break the commitment if a company gets into trouble, would have no force.

The draft says that there is widespread support in the banking community for the London approach because it ensures that no bank can steal a march on others. It also enables well-founded decisions to be reached on a company's long-term future.

In a closing section, the Bank urges the adoption of "a responsive and supportive attitude towards companies experiencing financial difficulty to which they have been willing lenders in the first place".

The Bank's initiative is potentially controversial because it appears to contradict the distance role which it has adopted in recent years, in line with the more competitive spirit of the age. Some foreign bankers have also taken offence because it seems to imply that they are unco-operative. They also object to the stress on a "lead bank" which they say means that foreign banks would have to know how to a UK clearer.

The Bank denies both charges. The draft, it says, is not its own but a synthesis of views called during months of discussions with bankers. In his covering letter, Mr Kent asks banking associations to circulate the draft in their own name in order to play down the Bank's role. However, the Bank is keen to see the document adopted because it believes more companies can be saved that way.

It emphasises that the aim is not to introduce new procedures but to reverse traditions which might have been forgotten during the recession-free years.



Robin Leigh-Pemberton, governor of the Bank of England, could face controversy over draft

## Hongkong and Midland postpone planned alliance

By David Lascelles, Banking Editor, in London

MIDLAND BANK and the Hongkong and Shanghai Bank are preparing to postpone their planned alliance because of the problems facing both groups.

The two are expected to make a joint announcement next week saying that, while they are still interested in a merger, the conditions are not right.

Instead, they will extend their agreement which limits the Hongkong Bank's holding in Midland to 14.9 per cent. The agreement is due to expire on December 12.

Neither bank will comment on its position because of the political sensitivity of the deal and because of stock exchange regulations. However, analysts believe a postponement has been forced on the two banks by the steady worsening of the banking environment and the difficulties both face.

Apart from complicating their relationship, all this has made a deal virtually impossible to price.

The timing and exact content of next month's announcement will be determined by a series of meetings which had already been scheduled to take place this autumn ahead of the expiry of the agreement.

The two have set up several committees to examine aspects of their three-year-old relationship, but the final decisions will be taken by the two banks' chairmen, Sir Kit McMahon and Mr William Purves.

Both banks are in worse shape than when they linked up in 1987. This year Midland has been squeezed by heavy loan losses and a severe mismatch on its Treasury book, which cut interim profits to only \$25m (\$68.8m).

The Hongkong Bank has incurred losses on loans in Australia and the US, and these cut interim profits by 20 per cent. The bank's first profit fall in more than 20 years.

The sharp drop on world stock markets in recent weeks has also made it much more difficult to establish a value for Midland.

"The problem of pricing Midland is a key factor," said Mr Chris Wheeler, clearing banks analyst at Shearson Lehman Brothers who is among those expecting a postponement.

Another analyst said the sharp fluctuations in Midland's results over the past three years made it very hard for Hongkong Bank to assess its underlying performance. "There is a shortage of reliable figures," he said.

A further factor weighing on the banks' decision to postpone is the small likelihood in the present environment that another bank would try to take advantage of their three-year-old relationship, but the final decisions will be price to make a competing offer.

## Mediobanca is ally of Pirelli in battle for Continental

By Andrew Fisher in Harrogate and Our Financial Staff in London

MEDIOBANCA, Italy's largest merchant bank, disclosed yesterday that it owns 8 per cent of Continental, the German tyre manufacturer which is fighting off a merger approach from Pirelli of Italy.

The shareholding, which cost Mediobanca L144.8bn (284.56m), is disclosed in Mediobanca's balance sheet for the year ended June 30. It claims that the Milan merchant bank is among Pirelli's allies in its bid to take control of Continental.

Pirelli itself owns 5 per cent of Continental. When the Italian tyre company announced its proposal in September, it claimed that it had with unidentified allies it controlled a majority of Continental shares. No other Pirelli allies have been identified.

Meanwhile Continental moved this week to reinforce its rejection of the Pirelli approach. Mr Horst Urban, chief executive of Continental, said his company would not enter into any alliance with Pirelli which left it as the weaker partner. The German company would even bid for Pirelli if it could.

"We are the stronger, the bigger, and have the better strategic starting position," he added.

Since Continental announced that it would not accept Pirelli's approach in its original form, no further initiative had come from the Italian side, Mr Urban said. He described it as "purely a financial proposal" with no description of strategy or future plans.

If Pirelli shares were fully available on the market, Continental would "seriously consider" making a bid, he added. "We would dearly love to acquire Pirelli if it was 100 per cent quoted on the stock market, as we are."

Pirelli's proposal was for a combination of the two groups' tyre activities, with the Italian company having financial and management control. Continental has already said the terms of the suggested deal would lead to a sharp rise in the combined operation's debt and produce nothing like the synergies which Pirelli said could be achieved.

Mr Urban said there were arguments both for and against a merger of the two companies. An amalgamation would take some years to produce the desired cost, production and investment benefits.

"I believe there are perhaps more pros than cons," he said. There were a number of alternative arrangements to the proposal that could be considered. But as for Continental having a minority stake, "that will not do".

Mediobanca also disclosed yesterday that it had acquired 2.6 per cent of the voting shares of Societ  Internazionale Pirelli, the Swiss holding company that controls Pirelli SpA of Italy, and a 2.02 per cent shareholding in the Financiere de Paribas, the French financial group.

## Pratt & Whitney and MTU to swap 20% of their equity

By Paul Betts, Aerospace Correspondent, in London

PRATT & WHITNEY, the US aero-engine maker controlled by United Technologies (UTC), and Motoren- und Turbinen-Union (MTU), the aero-engine subsidiary of Germany's Daimler-Benz group, are to exchange up to 20 per cent of their equity. The deal will cement their alliance in the highly-competitive aircraft engine market.

UTC and Daimler-Benz signed an initial memorandum of understanding earlier this year to establish a wide-ranging partnership in the aero-engine field. They planned to challenge the rival 20-year-old alliance between General Electric of the US and Snecma, the French state-owned aero-engine maker. Since then, Rolls-Royce, the UK aircraft engine group, has also forged a partnership with BMW, the German luxury car group which started life as an aircraft engine maker.

Mr John Rolls, UTC's executive vice-president and chief financial officer, said yesterday that agreement on an equity swap between Pratt & Whitney and MTU was expected after the two had hammered out a formal collaboration accord.

The German partner has indicated it expects the collaboration agreement with Pratt & Whitney to be signed before the end of this year, clearing the way for negotiations on an equity swap. Daimler-Benz decided earlier this year not to proceed with a co-operation agreement with GE in the US group's new GE90 heavy-thrust commercial engine programme. Instead, it switched sides and teamed up with Pratt & Whitney because it felt GE's long-term association with Snecma limited its scope for collaboration with the US company.

The German group was sued by GE for breach of contract, but the two parties have settled out of court.

Mr Rolls said yesterday that Pratt & Whitney and MTU would become "profound partners". He explained the partnership would strengthen Pratt & Whitney's position in western Europe and help open new markets in eastern Europe and the Soviet Union.

"We are currently in the midst of active discussions with the Soviet ministry of aviation production to place our PW2000 engines on two new Soviet aircraft, the Tupolev-204 and Ilyushin-96," he said.

Pratt & Whitney and MTU also plan to study the development of a new commercial jet engine with 18,000lb-20,000lb of thrust to power new 80-100 seat regional jet aircraft.

Several regional jet aircraft programmes are being studied by aerospace groups including Deutsche Aerospace, the Daimler-Benz aerospace division. Deutsche Aerospace is expected to take a decision on the development of a new regional jet with other international partners before the end of this year.

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## INTERNATIONAL COMPANIES AND FINANCE

## CPC unveils 13% rise on improved overseas results

By Alan Friedman in New York

CPC International, one of the largest and most geographically diversified US food groups, yesterday unveiled a 13 per cent rise in third-quarter net earnings, to \$98.6m.

Earnings per share rose to \$1.27 per share, or 12.4 per cent better than the \$1.13 achieved in the third quarter of 1989.

The profits increase - in line with market expectations - was based substantially on sharply improved results from the group's European and Latin American consumer foods operations, according to Mr Richard Shoemate, CPC's chairman and chief executive.

Whereas worldwide sales rose by 13 per cent to \$1.45bn in the third quarter, European operations achieved a 29 per cent gain in sales and Latin American revenues jumped by 45 per cent in the quarter.

CPC's third-quarter performance came despite a 32 per cent increase in financial costs, associated largely with acquisitions made during the year.

Operating income was 18 per cent higher at \$201.3m.

Mr Shoemate stressed yesterday that the company's strategy since 1988 has been to focus on the consumer foods businesses for growth and to fuel that growth with cash flow from core refining operations.

He said 1990 full-year figures would show "good earnings improvement" after three years of significant earnings growth.

Operating income from the core refining business was, however, only 3.9 per cent higher.

The modest third-quarter progress was attributed by the company to difficult conditions in Argentina.

CPC, which recently acquired Marmite in the UK, had 1989 sales of \$5.1bn, of which consumer sales amounted to \$4bn worth.

Among well-known brands names in the CPC stable are Hellman's mayonnaise, Mazola corn oil, Skippy peanut butter and Knorr soups.

On Wall Street yesterday morning CPC's share price was marked one point lower, to \$74, in a generally weak market.

## United Airlines finds its future is still up in the air

Nikki Tait reports from New York on the directors' rejection of the latest employee-led bid proposals

"I guess everyone wants this settled." That weary statement, from one Wall Street investor, summing-up his attitude to the dwindling bid possibilities at United Airlines, would have passed as a model of English understatement.

The only ongoing question is whether Monday's rejection by directors of UAL's latest proposal from the employee-led buy-out group, really ends the takeover game.

Wall Street is certainly leaning in this direction. Shares in UAL have fallen to around \$39 - compared with a peak of just over \$220 in September last year, and as much as \$103 at the end of last week.

Moreover, the figure now is close to the sort of level analysts would expect the shares to be worth on fundamental grounds. Given the potentially volatile outlook for fuel costs, the fears of a US recession and the risks of overcapacity in the industry, forecasting any airline's earnings in the immediate future is hazardous.

However, the broad consensus is that UAL shares should trade at around \$75-\$85, all bid considerations aside. At around \$90, runs the thinking, UAL is valued at a little under \$6bn, or perhaps 2-2.5 times annual cash flow.

Such a multiple of cash flow is on the low side, compared with other relatively healthy carriers, such as Delta or American Airlines. UAL, moreover, has the advantage of a strong balance sheet.

Certainly, scepticism over future bid action is understandable. Wall Street has seen an incessant stream of initiatives over the past year which have come to nothing, while the sums suggested by potential bidders have steadily declined.

Back in August 1989, for example, Mr Martin Davis, the Los Angeles investor, was offering \$240 a share for UAL. Within a month, that was bet-

tered by the first employee offer, in conjunction with British Airways, of \$300 a share.

When the financing for that transaction collapsed, it triggered the October 13 tumble on Wall Street as investors realised the era of Eighties-style leveraged bids had passed and caution was the watchword for

assets owned by United. Their supposed combined worth was put at \$105 a share.

The final tranche comprised a possible cash payment of up to \$30 a share in five years time, depending on how United performed. Not surprisingly, the board had little difficulty saying no. However, there remains a definite sense that the story at United is not completely closed.

There is certainly a body of UAL shareholders who have come into the stock for short-term bucks, and who would be willing to take any exit providing a significant amount of cash, even if it is well below expectations.

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On top of that, investors would have received a series of new securities, some of which would have been secured against aircraft and other

raised was not entirely clear, although the bidders talked of \$750m-worth of funding coming from equipment vendors.

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that its various options were being considered, but it seems likely that it will spend a few days taking a temperature among shareholders and the unions.

That leads to the second question: how will industrial relations at United now pan out. The unions agreed voluntarily to a moratorium on wage negotiations while the buy-out discussions were under way.

However, they can be expected to attempt to claw back any lost advantage if such a scheme does not come to fruition. The Airline Pilots Association, in a recent letter to members, even hinted that strike action could be on the cards.

So, with those two rumbling issues, it seems that peace at United has yet to descend. "After such a long road, it's hard to believe there'll be many more turns," remarked one observer, this week, "but with this one you just never know."

## Worries over debt levels see TNT slip to five-year low

By Kevin Brown in Sydney

TNT, the Australian transport group, yesterday slipped to a five-year low on the Australian Stock Exchange (ASX) as investors continued to worry about debt levels and the impact of higher oil prices and airline deregulation.

The shares lost 13 cents to close at A\$1.55, a fall of more than 30 per cent in three weeks, compared with a fall of 10 per cent in the All Ordinaries Index.

TNT was one of the main losers as the index fell 19 points to 1341.2. Other stocks facing heavy selling included News Corporation, Mr Rupert Murdoch's media group, and Elders DLI, Mr John Elliott's brewing conglomerate.

Brokers said all three suffered from concern about debt levels. "There was a bit of panic selling in the afternoon, and News Corporation, TNT and Elders DLI got swept away in the tide," one said.

TNT reported disappointing profits and increased debt recently, and is likely to face increased fuel costs as a result of the Gulf crisis.

Brokers said investors were also concerned about the effect of the deregulation of Australian domestic aviation next month on Ansett Australia, co-

owned by TNT and News Corporation. Shares in News Corporation fell 58 cents to A\$5.50, the lowest since February 1986, in spite of a cost cutting merger of major metropolitan newspapers earlier this week.

In addition to concerns about debt levels, News Corporation has been hit by controversy over plans to issue limited and non-voting shares, which cannot be listed in Australia under existing ASX rules.

News Corporation has threatened to delist in Australia unless the exchange changes its rules.

Elders DLI fell 8 cents to A\$1.10, the lowest since January 1988. The shares were affected by renewed speculation that Asahi Breweries of Japan was considering withdrawing from an agreement to buy a 30 per cent stake in Elders from Harlin. However, a statement from Asahi confirmed it intended to go ahead.

Brokers said there was concern about a delay by the UK government in deciding whether to allow a pub for breweries away from Elders and Grand Metropolitan. Mr Peter Lilley, the UK trade secretary, has been considering a report from the Monopolies and Mergers Commission since August.

## CBS slides 30% to \$43.5m on higher costs

By Karen Zagor in New York

CBS, the US media group, reported a 30 per cent drop in third-quarter earnings as higher programming costs hit the earnings of the company's television network.

Although analysts had expected earnings to fall in the latest quarter, the fall was more dramatic than expected and the shares lost 77¢ to \$11.94 in late trading, after falling more than \$14 in the morning. Net income for the quarter was \$43.5m or \$1.69 a share, against \$61.5m or \$2.40 a year ago. Sales grew 12 per cent to \$662.2m from \$593.3m.

For the first nine months, CBS turned in net income of \$269.5m or \$10.38 a share, up 13 per cent from the \$236.8m or \$9.20 in 1989. Sales advanced 12 per cent to \$2.34bn from \$2.1bn.

Mr Laurence Tisch, chief executive, said earnings would probably continue to weaken in the short-term due to higher programming costs and a softening economic climate for advertising.

"However, CBS has the cash reserves to steer through an economic downturn, while sustaining our long-term plan to improve ratings," he said.

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## Itoman may sell affiliate

By Robert Thomson in Tokyo

ITOMAN & Co, the Japanese trading house under official scrutiny for its property-related debts, indicated yesterday that a housing affiliate could be sold to the Sumitomo Bank to reduce its exposure to the property sector where prices are sagging.

Mr Yoshihiko Kawamura, Itoman's president, called a press conference yesterday to say that he was planning to resign and to confirm the company plans to reduce its property-related borrowing by half from ¥700bn (\$5.3bn) by the end of March next year.

He said Itoman had purchased a condominium complex in the past to build a link to the Japanese press to the fall of Mr Ichiro Ito, the Sumitomo Bank chairman who has just resigned over a separate matter, alleged illegal lending by a branch manager.

Sumitomo and Itoman have a very close relationship, with Mr Kawamura formerly a managing director at the bank, which has provided a significant share of the funding for the trading house's ambitious expansion into apartment, golf course and resort development.

Mr Kawamura said yesterday that Mr Ito's resignation had nothing to do with Itoman. "That was a Sumitomo problem, not an Itoman problem. There is no connection," Itoman said. Itoman's assets are basically apartment blocks within Japan, and the bank's foreign property projects, such as a luxury home development in San Diego, and a proposed golf course in Peking, would not be affected by a sale to Sumitomo.

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absorb that troubled company's debts, reportedly ¥500bn. The Osaka-based Itoman bought 88 per cent of Sugiyama Shoji, and had planned to reduce debt by selling land holdings and then to expand the business from its specialty of one-room condominiums to that of a "total housing company".

Itoman, originally



## INTERNATIONAL COMPANIES AND FINANCE

## BNP profits fall 29% at halfway to FF993m

By George Graham in Paris

BANQUE NATIONALE de Paris (BNP), the leading French state-owned bank, has reported a 29 per cent decline in first-half net profits to FF993m (US\$145m).

The bank was hit by a six-week strike in its domestic branch network which cost it an estimated FF400m, as well as by a further FF60m charge at Banque Internationale pour l'Afrique Occidentale (BIAO), the stricken West African bank which BNP has been obliged to bail out and which has already cost it more than FF2bn during the past three years.

Mr René Thomas, BNP's chairman, said the result was disappointing, but followed an exceptionally good first half in 1989 and a number of non-recurring difficulties.

"Our problem now is to wipe out the consequences of the strike and to settle one and for all the problem of the BIAO," he said.

BNP operating profits declined by 16 per cent in comparison with the first half of 1989 to FF4,950m. Mr Thomas said this reflected the expansion of the group to include a number of new subsidiaries - Banque de Bretagne and its offshoot Banque de la Cité in France, Central Bank in California and BIAO - which involved substantial restructuring expenses in the first half.

## BCCI's founder president and chief executive quit

THE TROUBLED Abu Dhabi-based Bank of Credit and Commerce International confirmed yesterday the widely expected resignation of its two most senior officers, writes Richard Donkin.

News of the resignation of Mr Agha Hasan Abedi, founder and president of the bank, and his right hand man, Mr Swaleh Naqvi, chief executive officer, was released quietly in a staff circular. Mr Abedi, who underwent heart surgery in 1988, had not been active in the bank for some time.

Mr Naqvi was effectively sidelined earlier this year when control of the bank passed to Sheikh Zayed bin Sultan Al-Nahyan, the ruler of Abu Dhabi. A radical restructuring was announced after losses of \$488m in 1989.

Mr Zafar Iqbal, chief executive of BCC (Emirates), assumed control of the bank's restructuring which included large-scale redundancies and moving the head office from London to Abu Dhabi. He has now been named acting chief executive officer.

## Norwegian banks' credit losses rise to Nkr4bn

By Karen Fossli in Oslo

CREDIT LOSSES in the parent companies of Norway's commercial banks during the first eight months of the year totalled Nkr4bn (US\$877m), compared with only Nkr1.7bn in the first four months this year.

The losses were revealed by Kredittilsynet, Norway's watchdog over credit institutions, which forecast that for the year as a whole credit losses by the parent banks will reach Nkr5.1bn compared with Nkr3.6bn in 1989.

Consolidated group figures are not available, a Commission official said, but credit losses of this year totalled Nkr2.3bn, a near doubling since the first four-month accounting period, when they were Nkr1.1bn.

So far this year the commercial banks have increased losses by 10.8 per cent over the same period last year, while the savings banks recorded a 3.4 per cent increase.

Deposits in the commercial banks in the first eight months of the year have increased by 8 per cent, while for the savings banks they have increased by 6.7 per cent over the same period last year.

The commercial banks increased assets by 10.5 per cent in the eight months compared to last year, while the savings banks experienced asset growth of 6 per cent.

According to Norwegian rules for equity ratio which must be maintained at 8.5 per cent, on average the commercial banks increased their equity ratio to 8.6 per cent in the eight-month period from 7.8 per cent last year.

However, the rules will change in 1991 to the Bank for International Settlements' rules, which require two-tier risk weighted equity ratios of 8 per cent, a requirement Norway's banks are desperately struggling to meet.

## Carbide in signal to chemistry set

Clive Cookson examines the US company's clear shift in strategy

When a large US chemicals company buys a business from a competitor for \$100m, the industry often looks at the deal as a routine restructuring exercise.

However, Wednesday's announcement that Union Carbide is to acquire the Triton business from Rohm and Haas is more significant than that. It is Carbide's first substantial acquisition since the mid-1980s, when the company went deeply into debt to pay a large special dividend and escape an opportunistic takeover bid by GAF in the wake of the Bhopal tragedy.

"We came through a trial by fire in the mid-1980s," Mr Robert Kennedy, Carbide's chief executive, said this week. "In retrospect I don't think any of us realised at the time how badly shaken up we were."

Although the Supreme Court of India has not yet ruled on an appeal against last year's \$470m Bhopal settlement, the company regards the issue as closed.

The Rohm and Haas deal was announced while Mr Kennedy was speaking to investment analysts in London - a

timely illustration of his message that Carbide is entering the 1990s in a confident mood.

The acquisition of the Triton surfactant business, which makes ingredients for detergents and other specialised chemicals, follows an announcement last month that the company planned to sell \$600m worth of assets and buy back 14 per cent of its outstanding common stock. That was the first salvo in a declaration of war on its stock price, which is ludicrously low, Mr Kennedy said.

Carbide would be looking to buy more specialist businesses which fitted well with its own operations, he added. "All the other ones we've bid for have been lost to overseas competition."

At the same time Carbide is looking for joint venture partnerships or alliances with large European chemical companies. "If we have a weakness, we see ours as being primarily a North American company," Mr Kennedy said.

Carbide cannot afford to build or buy the manufacturing facilities it wants outside the US. Therefore it is looking for a company with a "mirror



Robert Kennedy: 'we came through a trial by fire'

image" position to itself - strong in Europe and weak in North America - with which it can form an alliance.

According to Chemical Week International, Enimont, the troubled Italian chemical giant, has been a prime candidate to do a deal or licensing arrangement with Carbide.

At the beginning of the week Mr Kennedy was talking about the current downturn in the chemicals business to senior

executives of competing companies, at the international meeting of the Society of Chemical Industry in Monte Carlo. "They were a little glum," he said. "But after what we've been through, a business cycle is small potatoes."

Carbide is taking an optimistic view of the chemicals downturn and higher petrochemical costs as a result of the Gulf crisis.

In the first place, Mr Kennedy says, the downturn is "mild" compared to the recession of the early 1980s. He believes Carbide's low-cost production technology puts it in a stronger competitive position than other bulk chemicals companies. Like other US companies it benefits from a declining dollar. And its petrochemical production is based mainly on gas, which has risen in price less than the oil-based feedstocks used by the large European producers.

However Carbide's new strategy has not convinced all analysts. "I don't think they have got over the trauma and they do not really have a strategic plan," said Mr Anantha Raman who runs a chemicals consultancy in New Jersey.

## Aker climbs to Nkr397m with outlook warning

By Karen Fossli in Oslo

AKER, one of Norway's biggest industrial groups, yesterday announced a slight increase in eight-month profits before extraordinary items to Nkr397m (US\$87m) from Nkr391m last year, and forecast that for the whole year profits are expected to exceed Nkr600m.

Eight-month sales slipped to Nkr6.39bn from Nkr6.7bn, while net extraordinary items were Nkr843m.

Group operating profits fell to Nkr428m from Nkr486m last year, due mainly to a large loss incurred by Aker Entreprenør, and the exclusion of profits from Aker Drilling, spun off earlier this year. Profits in a cement and building materials division, which rose by Nkr10m to Nkr270m, were hit by difficult market conditions, although the performance of the building materials companies improved. Division sales slipped to Nkr1.13bn from Nkr1.24bn, however.

Aker warned that the Norwegian construction and civil engineering market is expected to remain difficult until the first part of 1991, while the international cement market is showing signs of flattening out. On a high note, activity in the offshore oil and gas sector is expected to remain solid.

The company also warned that the termination of its involvement with Joetul, a company which builds cast iron fireplaces, is expected to result in an extraordinary loss of Nkr90m, which is to be booked during the last four months of the year. Joetul's loss for 1990 will result in a Nkr20m charge to Aker's profits, before extraordinary items.

Aker recently sold its shareholding in Spain's Cia Valenciana de Cementos Portland to Castle Holding, owned jointly by Aker and Sweden's Euroc, resulting in a boost to profits of close to Nkr400m.

Lafore Coppée, the French cement and construction materials group, has taken a 30 per cent stake in United Malaysian Gypsum Products, a Malaysian and Thai owned company which is nearing completion of a plasterboard factory, writes George Graham.

## Spain appoints Salas as new president of INI

By Peter Bruce in Madrid

THE SPANISH government yesterday named Mr Francisco Javier Salas Collantes president of the big state industrial holding corporation, the Instituto Nacional de Industria (INI), the fifth man to hold the job since the Socialist Party came to power in 1982.

The outgoing president, Mr Jordi Mercader, resigned for largely personal reasons - his wife and family live in Barcelona - but he has also been sorely tested recently by INI's chaotic efforts to privatise Enasa, the truck producer.

Mr Mercader, president for 26 months, won a political battle last year to sell Enasa to Daimler Benz and MAN of West Germany but they later pulled out of the deal and, to his dismay, the company fell to Fiat a few weeks ago.

Mr Salas is a long serving INI administrator, with little

direct experience in the management of the group's companies. He joined in 1973, became finance director in 1983 and, until yesterday, was in effect group managing director.

Although his two immediate predecessors were closely linked to senior Socialist political figures, close friends of Mr Salas say he has few political inclinations.

That may leave him uncomfortably exposed should the group come under political attack next year as its return to profit in 1989 begins to fade. After more than a decade of losses, INI broke even in 1988 and made Ptas3bn (\$852m) after tax last year.

An economic slowdown and rising oil prices are likely to reduce profits sharply this year and hamper efforts to sell other assets such as Iberia, the national airline.

## Perstorp down 8% to SKr635m as sales improve

PERSTORP, the Swedish specialty chemicals and plastics group, yesterday reported that pre-tax earnings for the fiscal year ended August 31 had declined by 8 per cent to SKr555m (US\$115m), while sales increased by 5 per cent to SKr6.88bn, writes John Burton.

The company proposed a 20 per cent increase in dividends to SKr4.50 per share.

Perstorp announced that Mr Karl-Erik Sahlgren, its president for the past 15 years, will hand over management of the company to Mr Gösta Wiklund, executive vice president. Mr Sahlgren will become chairman, succeeding Mr Alf Åkerman.

It blamed the profits fall on weak economic growth in the Nordic region and the UK and increased competition in the western European market. Economic problems in Brazil also contributed to the decline.

## CREDIT LYONNAIS GROUP

1st HALF 1990

## Dynamic strategies and significantly higher earnings

The Crédit Lyonnais Group has been pursuing its policy of growth through internal expansion and outside acquisitions. Interim results for the six months to 30 June take into account a number of subsidiaries (including Altus Finance and Credito Bergamasco) that were not consolidated a year earlier.

The active presence and visibility of its teams in the commercial banking, investment banking, and capital markets, as well as the Group's strong European identity, stood out prominently in the first half-year. Strategies for growth, efficiency, and profitability were carried out with determination.

Consolidated assets, one measure of the Group's expansion, totaled FRF 1,331 billion at 30 June 1990, up 12.2 %, despite a 15 % drop in the value of the dollar.

## Earnings up sharply (+61 %)

Consolidated net profit of the Crédit Lyonnais Group totaled FRF 2,390 million in the six months to 30 June 1990, up 61 % from FRF 1,487 million in the year-earlier period. The Group's share, excluding minority interests of associated shareholders in certain subsidiaries, totaled FRF 1,818 million, representing an increase of 33 %. Earnings per voting and nonvoting share came to FRF 56.10, up 73 %, which is especially significant considering the 23.5 % increase in the number of shares outstanding in the space of 12 months.

That increase was achieved excluding nonrecurring items (net expense of FRF 91 million, compared to net income of FRF 207 million a year earlier) and despite a continued high level of provisions (FRF 2,754 million compared to FRF 3,376 million a year earlier). It enabled Crédit Lyonnais to lift its average country-risk coverage of exposure in 70 countries to over 58 %, and to augment its specific risk coverage on loans to individuals and small and medium-size companies.

Banking income rose 15 % to FRF 18,730 million and operating income before provisions increased 12 % to FRF 5,813 million.

The domestic and foreign branch and subsidiary networks, Union des Assurances Fédérales, leasing subsidiaries, and Sigos contributed to earnings growth, alongside outside acquisitions which have all proven highly satisfactory in terms of profitability. Despite disappointing results in the capital markets, Altus Finance and Clinvest had an excellent first half.

## Continued strengthening of equity capital

Taking into account the acquisition of Altus Finance on 6 February 1990, consolidated equity capital totaled FRF 39,613 million (including net profit for the half-year), representing a 66 % increase.

Equity capital and equity-capital equivalent totaled FRF 54,578 million (up 53 %).

Estimated net asset value of the Group, calculated naturally after deduction of tax liability on unrealized capital gains and excluding the value of the different businesses of the Group, totaled FRF 52 billion. Deduction of minority interests in subsidiaries leaves an estimated net asset value of FRF 1,367 per voting and nonvoting share at 30 June 1990 (FRF 1,285 a year earlier).

## Outlook for the rest of the year

Events in the Gulf, the surge in the price of oil, crisis in the financial markets, and the recession that seems to have begun in the United States have made it more hazardous than usual to issue forecasts for the year as a whole. Nonetheless, all other things being equal, the impact of those factors, as estimated for the third quarter, indicate that outlook for earnings could be only moderately affected, thanks to the diversity of the Group's banking and financial activities.

New issue

This announcement appears as a matter of record only.

11th October, 1990



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S.G. Warburg Securities

CREDIT LYONNAIS LE POUVOIR DE DIRE OUT







## INTERNATIONAL CAPITAL MARKETS

## Crédit Lyonnais launches Ecu150m three-year deal

By Tracy Corrigan

A SURGE of new issues yesterday created an illusion of activity. In fact, nearly all the deals were effectively private placements, mainly structured financings arranged by one or two underwriters which will not be traded actively.

## INTERNATIONAL BONDS

A few public offerings also emerged. Crédit Lyonnais, the French bank, brought an Ecu150m three-year deal, arranged by its investment bankers, to the market. There is little Ecu paper available at the short end of the market and

the yield of a recent Ecu100m three-year tranche for Crédit Local had tightened to 10.37 per cent.

Crédit Lyonnais' 10% per cent bonds yield 10.51 per cent. However, dealers said the one reason for the success of the Crédit Local deal was that the Swiss banks' buy lists - which often determine which issues fund managers buy. Further, the Crédit Local name is popular among Swiss investors.

Crédit Lyonnais swapped the proceeds of the issue into floating-rate dollars, at a level believed to be better than 1% point below the London interbank offered rate.

The lead manager reported

interest from Benelux and France, as well as some nibbling by UK funds. The deal was bid on full fees of 1% point. Meanwhile, the yield of Citicorp's five-year credit card-backed offering - Euro Credit Card Trust 1990-2 - launched earlier this week continued to rise relative to the US Treasury market. The yield spread reached 108 basis points yesterday, having been priced at 98 basis points over the curve on Tuesday. However, dealers said that investors are at last starting to find the bonds cheap at this level.

In Switzerland, the World Bank brought a \$200m offering of 7% per cent five-year bonds, via Swiss Volksbank.

The total nominal debt cancelled was \$2.5bn because 85.8 per cent of the bonds accepted were the bonds issued at a 35 per cent discount under this year's bank debt reduction agreement in exchange for bank loans. The Finance Ministry said there were 73 bids covering a total debt of \$2.6bn at an average discount of 51.94 per cent. Of these, 29 were accepted.

The discount was 52 per cent against one of 52.05 achieved at the last auction, the results of which were announced on July 18. Originally, a minimum of 35 per cent was set. No information was immediately available about the infrastructure projects involved in the debt-equity swap.

Bankers said the government would almost undoubtedly increase the \$3.5bn ceiling on conversions set for the 1990-2 period - a lower limit than commercial bank creditors wanted.

## Mexican swap deal wipes \$1.8bn off debt

By Richard Johns

in Mexico City

THE MEXICAN government has wiped another \$1.8bn off its foreign debt off the ledger in its second debt-equity swap auction. It accepted 29 proposals at a discount of 52.05 per cent, it was announced.

Following the \$1bn disposed of in an earlier auction, the full \$3.5bn limit set in the agreement concluded at the end of March with the commercial bank creditors on a reduction and rescheduling of the Mexico's medium and long-term liabilities has now been accounted for.

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Swedish industry remains firmly committed to the private sector, and many company executives argue that what is now being proposed will prove an unacceptable extension of public power into company ownership structures.

The leaders of the main opposition parties have expressed outrage at the government's proposals, and Sweden's employers are threatening a counter-offensive.

The public pension funds have enjoyed a controversial life since the first three were established in 1980 as a means of providing a top-up to basic state pensions.

The original funds are still administered by government appointees from both sides of industry. Their main sources of income derive from a charge

## ASX proposes corporate shake-up

By Kevin Brown in Sydney

THE AUSTRALIAN Stock Exchange (ASX) yesterday released proposals for more stringent reporting requirements for Australian companies, and called for changes in the law to allow it to take a bigger role in fighting corporate fraud.

In a separate statement, the federal government confirmed that it plans to proceed with legislation to increase penalties for insider trading and make convictions easier to secure.

The announcements are part of a flurry of proposals emerging from the government and other organisations to tighten corporate regulation in the wake of damaging revelations about the activities of Australia's failed entrepreneurs.

The ASX called for comments on 19 recommendations

to improve corporate reporting, focusing on ways of increasing the information available to investors in interim statements.

The changes proposed by the exchange include a requirement for condensed balance sheets and limited audits at the interim stage, together with cash flow statements in both interim and preliminary final reports.

The exchange also suggested that companies should be required to report quarterly. Quarterly reports have been required by the US Securities and Exchange Commission since the early 1970s.

The ASX said in a second discussion paper that it was unable to fulfil the role of "corporate policeman" widely expected of it because its public statements were protected

with qualified privilege. "If the ASX is to do its job efficiently and co-operate with other regulatory authorities, there will be occasions on which it will need to make statements, including statements to the market about certain matters affecting a listed company which might be held to be defamatory," the exchange said.

The discussion paper also pointed out that the exchange usually steers clear of initiating court actions because an unsuccessful case could leave it open to claims for damages.

Earlier this week, the government announced plans to improve co-operation between Australian and overseas regulators, and to tighten the law on directors' responsibilities between companies.

laws were "totally inadequate". Mr Duffy said reform of the law on insider trading would be a top priority for the Australian Securities Commission, the strengthened corporate watchdog which takes over from the existing National Companies and Securities Commission in January.

The new law will increase penalties to \$100,000 for individuals and \$500,000 for companies; allow the government to freeze suspect profits; and allow individuals to bring civil actions for compensation.

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## A share of the corporate action

Robert Taylor on hostility to expansion by Swedish state pension funds

Corporate Sweden is preparing for battle against what it sees as a growing internal threat to the future of the market economy from Sweden's huge state sector pension funds.

The government, in alliance with the LO, the powerful blue-collar union confederation, wants to strengthen the role of the state pension funds in the private sector by allowing them to invest directly in the stock market.

Swedish industry remains firmly committed to the private sector, and many company executives argue that what is now being proposed will prove an unacceptable extension of public power into company ownership structures.

The leaders of the main opposition parties have expressed outrage at the government's proposals, and Sweden's employers are threatening a counter-offensive.

The public pension funds have enjoyed a controversial life since the first three were established in 1980 as a means of providing a top-up to basic state pensions.

The original funds are still administered by government appointees from both sides of industry. Their main sources of income derive from a charge

on employer payrolls and investments in interest-bearing securities on the Swedish bond market, where they are the largest individual investor.

This year the funds were also allowed to enter the international bond market, but with an upper limit on foreign purchases of 10 per cent of their assets. For the past two years, the funds have been permitted to invest in property, helped by the creation in 1988 of Anders Nissen, a publicly-listed property company with a SEK1bn portfolio.

It is estimated that around 30 per cent of the pension funds' assets are now invested in Swedish shares, three pension funds are now financed out of interest income. At the end of last year, the three funds owned a total surplus of SEK400bn, which compares with a total value

of around SEK800bn for the Stockholm stock market.

At the outset in 1980, the funds were not allowed to purchase shares on the stock market.

Attitudes, however, have changed. In 1974, a fourth public pension fund was established to enjoy wider investment rights, including the purchase of equities and other securities on the Swedish stock market. This was followed by a fifth public pension fund in 1988 with similar investment rules, and then the five wage-earner investment funds created in 1988.

With a combined value at the end of last year of just under SEK400bn, the later funds are much smaller in size than the first three pension funds. Hemmed in by legal restric-

tions, they own around 8 per cent of the capital and voting shares in Sweden's top 50 stock market listed companies.

However, by virtue of their sheer size, the original three funds could become even more influential on the bourse if they were the same sort of freedom to acquire shares.

The ruling Social Democrats and their union allies deny their motivation is ideological. They say they wish to improve the value of pensions without having to increase existing employee contributions to prohibitive levels.

The government is also worried about the low level of savings in Sweden and it wants to encourage more people to save. Ministers believe there is not enough risk capital available on the stock market to help in the restructuring of Swedish industry.

Mr Eric Asbrink, the minister at the Ministry of Finance dealing with the issue, refuses to accept the pension funds would really invest all their assets in shares and thereby swamp the bourse.

Such assurances fail to appease opponents. They believe the government's plans would lead to a major advance by the state into the running of Swedish industry.

## MAI to merge Eurobond brokers

By Tracy Corrigan

GINTEL AND Guy Butler, the two Eurobond brokerages owned by MAI, the financial services group, are to merge into one unit.

As a result of the merger, four jobs have been lost at Gintel and eight at Guy Butler, according to sources at Guy Butler. The departures are understood to include Mr Albert Joiner, who was managing director of Guy Butler.

Mr Brian Modlock is expected to be appointed to run the new company. The decision reflects the continued erosion of profitability in the Eurobond broking business, market participants said.

Secondary market volume has been shrinking steadily for several years, and primary market business has diminished as the market becomes more transparent.

Eurobond brokers arrange trades between dealers, but do not take positions in the market.

Guy Butler dominated the primary market, while Gintel had a strong position in secondary dollar bond broking.

MAI, the parent company, declined to comment on the merger.

Dealers say the merger leaves just two other main-stream players: Cantor Fitzgerald and Mabon Nugent.

Notable casualties over the last few years include Funnell Brokers and Purell Graham.

## Euroclear to test Euclid 90 network

EUROCLEAR, the Brussels-based Eurobond clearing house, is starting in-house testing of a new communications network, Euclid 90.

The network will substantially reduce settlement times for participants, writes Tracy Corrigan.

Testing with Euroclear participants will begin in the second quarter of 1991, and the system is expected to be fully operational in the third quarter of 1991.

## LONDON MARKET STATISTICS

## RISES AND FALLS YESTERDAY

British Funds	Rise	Fall	Same
Equities	22	43	25
Financial and Properties	239	413	911
Options	96	239	416
Commodities	21	33	35
Metals	10	30	96
Others	87	87	93
Totals	414	866	1,600

## LONDON RECENT ISSUES

## EQUITIES

Issue	Price	Change	High	Low	Open	Close	Volume	Yield	Div	Yield	Div
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0

## FIXED INTEREST STOCKS

Issue	Price	Change	High	Low	Open	Close	Volume	Yield	Div	Yield	Div
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0

## RIGHTS OFFERS

Issue	Price	Change	High	Low	Open	Close	Volume	Yield	Div	Yield	Div
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0

## TRADITIONAL OPTIONS

Issue	Price	Change	High	Low	Open	Close	Volume	Yield	Div	Yield	Div
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0
100 F.P.	131	0.2	131.5	130.5	131.0	131.2	100	10.5	1.0	10.5	1.0

## FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

## EQUITY GROUPS

Figures in parentheses show number of stocks per section

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	Index No.	Day's Change %	Est. Earnings Yield (%)	Div. Yield (%)	P/E Ratio (Est)	Index No.	Day's Change %	Est. Earnings Yield (%)	Div. Yield (%)	P/E Ratio (Est)	
1	CAPITAL GROUPS (194)	708.45	-0.2	15.68	6.71	7.80	31.33	710.14	717.08	746.98	899.23
2	Building Materials (26)	973.04	-0.2	15.07	6.26	8.16	39.70	972.83	987.75	1019.24	1034.89
3	Contracting, Construction (35)	1256.91	-0.4	17.60	6.89	7.42	56.07	1256.71	1267.14	1216.18	1234.78
4	Electricals (110)	1857.63	-0.8	14.76	7.13	8.21	84.91	1923.36	1934.71	2023.21	2067.52
5	Electronics (24)	1556.63	-0.1	10.80	5.50	12.46	56.74	1558.19	1580.43	1643.94	2020.15
6	Engineering-Aerospace (3)	405.80	-0.9	16.61	5.95	7.24	13.17	405.88	412.63	431.92	0.00
7	Engineering-General (47)	367.26	-0.7	16.33	7.07	7.37	16.85	369.71	376.38	385.67	0.00
8	Metals and Metal Forming (8)	407.09	-0.1	27.99	8.20	4.35	17.02	407.35	410.14	425.33	446.48
9	Motors (13)	270.42	-0.1	18.90	8.78	6.16	14.41	267.60	271.17	286.72	291.02
10	Other Industrial Materials (23)	1164.02	-0.4	14.47	7.00	7.99	60.14	1168.83	1168.04	1229.76	1099.52
11	CONSUMER GROUP (174)	1388.28	-0.7	10.41	4.34	11.87	30.57	1397.04	1420.43	1435.93	1272.37
12	Brewers and Distillers (22)	1476.63	-0.7	10.59	4.00	11.43	33.61	1487.77	1503.29	1542.40	1499.67
13	Food Manufacturing (18)	1007.23	-0.2	11.52	4.85	10.70	28.13	1007.39	1013.99	1044.19	1141.04
14	Food Retailing (17)	1007.23	-0.2	11.52	4.85	10.70	28.13	1007.39	1013.99	1044.19	1141.04
15	Health and Household (15)	2370.19	-0.9	7.49	3.14	15.84	48.83	2417.17	2495.16	2681.45	2663.96
16	Leisure (32)	1207.33	-0.3	12.41	5.22	9.73	39.79	1220.88	1231.34	1244.83	1641.56
17	Packaging & Paper (12)	486.38	-0.2	13.24	7.16	6.28	22.95	485.54	492.57	507.31	577.90
18	Publishing & Printing (14)	2819.63	-0.9	12.73	6.64	8.84	124.64	2840.42	2899.54	2977.37	3509.86
19	Stores (33)	804.31	-0.2	10.95	4.62	11.87	18.58	805.88	805.88	833.91	777.90
20	Textiles (12)	409.32	-0.8	14.39	8.67	8.69	20.31	405.95	409.37	415.08	522.17
21	OTHER GROUPS (147)	973.52	-0.4	12.99	6.03	3.44	32.00	979.67	991.29	1024.43	1139.45
41	Agencies (16)	1013.98	-0.2	10.74	3.28	11.30	22.25	1040.19	1053.97	1062.67	1548.34
42	Chemicals (24)	988.56	-0.4	13.44	6.74	8.78	46.81	992.92	996.27	1039.22	1209.48
43	Comglomerates (15)	1308.59	-0.7	12.97	7.65	9.29	38.45	1318.34	1332.12	1364.24	1592.70
44	Transport (14)	2889.14	-0.1	12.85	5.35	9.86	65.20	2891.61	2910.94	2952.95	2887.99
45	Telephone Networks (3)	1238.30	-0.1	12.07	5.04	10.76	26.09	1239.86	1242.20	1257.77	1119.19
46	Water (10)	1338.76	-0.7	15.34	6.00	11.28	19.44	1339.99	1345.93	1366.29	1477.90
47	Miscellaneous (25)	1051.30	-0.6	13.86	5.28	6.49	21.52	1052.99	1057.73	1072.73	1098.00
49	INDUSTRIAL GROUP (479)	1006.00	-0.6	12.36	5.38	9.12	32.18	1018.33	1033.36	1056.36	1221.00
51	Oil & Gas (21)	2298.98	-0.7	9.33	5.21	14.00	85.44	2415.13	2407.80	2491.19	2112.00
59	500 SHARE INDEX (500)	1119.44	-0.4	11.17	5.35	10.40	36.51	1126.27	1132.56	1159.09	1241.00
61	FINANCIAL GROUP (163)	667.42	-1.5	11.62	6.87	-	31.79	700.50	707.93	734.68	768.00
62	Banks (9)	667.42	-1.5	11.62	6.87	-	31.79	700.50	707.93	734.68	768.00
63	Insurance (154)	1318.84	-3.1	-	5.82	-	54.97	1360.29	1376.54	1411.63	1196.00
66	Insurance (Composited) (6)	604.34	-2.0	-	7.02	-	37.33	634.67	620.59	644.11	616.00
67	Insurance (Brokers) (8)	795.76	-0.1	8.51	8.09	13.74	19.44	788.74	784.94	827.73	797.00
68	Life Insurance (7)	1215.03	-0.2	12.76	5.75	26.68	31.76	1215.03	1215.03	1215.03	1215.03
69	Property (45)	908.61	-0.1	9.31	5.36	15.89	21.06	974.74	897.94	937.97	1214.00
70	Other Financial (21)	245.69	-0.4	11.52	11.27	11.62	24.65	249.13	251.33	252.78	305.00
71	Investment Trusts (6)	985.40	-0.6	-	4.01	-	25.03	1011.39	1003.30	1013.69	1221.00
91	Overseas Traders (5)	1154.03	-0.8	32.40	7.99	5.61	59.65	1163.80	1165.80	1167.80	1169.00
99	ALL-SHARE INDEX (674)	1013.99	-0.7	11.27	5.55	10.40	34.29	1021.20	1027.82	1058.54	1127.00
				Day's Change	Low	High	Day's Change	Low	High	Day's Change	Low



## UK COMPANY NEWS

## Manpower ready to wait for buy-out

By David Owen

MANPOWER is prepared to give the management team trying to buy five of its UK businesses as much time as needed to resolve financing problems unless the group concludes that an impasse has been reached.

Mr Mitchell Fromstein, chairman of the US-based employment agency group, said yesterday that it was prepared to extend any completion deadline "as long as we feel that progress is being made towards a solution."

It emerged on Wednesday that the proposed £106m sale of five UK employment agency chains had hit last minute problems. This was due to the apparent non-satisfaction of requirements laid down by bank lenders to Brook Opportunities, the buy-out vehicle, as a pre-condition for the loan.

The news came just before the stock market closed with Manpower shares unchanged. Yesterday the shares slipped 5p to 48p. Mr Fromstein said: "We are concerned of course, but the fiscal structure of Man-

power is such that this is not a critical deal for us."

Under the deal, which is being organised by Prudential Venture Managers, loans to Brook amounting to £75m would be obtained from Citibank, Barclays, Chase Manhattan and Intermediate Capital Group.

The largest tranche would be a £30m medium-term loan due at the end of October 1994 at Libor plus 2 per cent. There would also be £13m of senior subordinated debt due April 1998 at Libor plus 3.25 per cent.

In connection with the financing, Brook was required to purchase options covering at least 75 per cent of the term facilities and 100 per cent of the senior subordinated loan, to fix the funding cost at an interest rate of not more than 13.25 per cent for three years.

The deal, announced last month, is intended to sever the connection between Manpower and Blue Arrow, the company formerly headed by Mr Tony Berry, which took over Manpower two years ago for £200m.



Mitchell Fromstein: this is not a critical deal for us

## Propeller in talks over Corton's 22% stake

By Clare Pearson

PROPELLER, the financially-stretched USM-quoted leisurewear group planning a 3-for-2 rights issue, was yesterday in negotiations with the receiver appointed at Corton Beach, the mini-conglomerate, over the fate of Corton's 22 per cent stake in the company.

Corton Beach had earlier planned to take up its rights in full under the share issue, announced a week ago, by means of borrowing funds from the underwriters secured against the new shares.

Yesterday Propeller, where Mr Michael Keen, Corton's chairman, resigned as non-executive chairman last week, said its directors were in discussion with the receivers from Price Waterhouse, the accountancy firm, over alternative arrangements.

Propeller added that underwriting arrangements for the rights issue were "still subject to suitable arrangements being

made between Propeller and lenders" satisfactory to the institutional shareholders.

Propeller's shares shed 3p to 4p. Price Waterhouse was appointed at Corton Beach yesterday after talks on a refinancing proposal with the company's bankers - owed more than £30m - broke down on Wednesday.

Price Waterhouse has been appointed at 20 of Corton Beach's food and motor dealership subsidiaries, as well as the holding company, but the leisure division has been excluded at this stage. The jobs of more than 1000 employees are at stake.

Mr Gordon Horsfield has been appointed at the Southport-based holding company and there are separate receivers for the divisions.

PW said yesterday: "the depressed property market, high interest rates and recessionary pressures together with trading difficulties in parts of

the food division combined to cause the group to run out of cash."

At the motor division, the Yorkshire-based Lyon & Lyon which Corton acquired in an ambitious £13.5m takeover in June last year has gone into receivership along with the other 12 dealers.

Trading problems in the food division had arisen particularly in the chilled and frozen food division of Norpak, the distribution business, PW said.

Corton's results last week showed taxable profits had almost halved from £2.25m to £1.25m in the half-year to end-July. The interest charge was £1.78m (£1m) but some £244,000 of interest was capitalised.

Until then equity-accounted, the group's share of Propeller's results were excluded for this period. A £109,000 writedown was made on the investment, which had been included in the balance sheet at a value of 48p per share.



Michael Keen: resigned from Propeller last week

## Quarto edges ahead as acquisitions lift turnover

By Andrew Jack

ACQUISITIONS helped Quarto Group, the book and magazine publisher, push turnover up in the six months ended June 30 although pre-tax profits rose only slightly, from £1.1m to £1.7m.

The US-incorporated company, which moved from the USM to a listing in June, lifted turnover up by 24 per cent to £15.52m (£12.79m).

Most of the growth came from three businesses - Broughton Hall, RotoVision and Art Nouveau - bought for £6.8m in May 1989 with a placing of 4.8m shares. The additional shares reduced fully diluted earnings to 5p (5.7p) for the six months and the interim dividend is unchanged at 1.5p.

"We are keeping our head fairly well above water in a tough environment," said Mr Laurence Orbach, chairman and chief executive.

The bulk of turnover comes in the second half, he said, and two of the three acquisitions would become profitable this year.

Orbach-based information directories company, made a profit in the first half.

Like-for-like sales were stable and margins were maintained in the book packaging division, which made all three acquisitions. Book packaging contributes approximately 70 per cent of turnover.

Production and marketing services remained profitable in spite of falling demand. "The number of suppliers seems to be falling almost as fast as the business," Mr Orbach said.

The magazine division suffered losses as a result of declining advertising revenues. "As long as the business as a whole is sound, we have made a positive decision not to abandon it."

The group's main acquisition this year, Rockport Publishers, was bought for £2m in cash in June.

There is an extraordinary £110,000 debit to cover the expenses of the listing. Quarto's shares closed up 2p to 94p.

## Murray Johnstone plans new investment trust

By Sara Webb

MURRAY JOHNSTONE, one of the UK's largest independent fund managers, is planning to launch a new kind of investment trust which is intended to help investors reduce their inheritance tax bills.

The Murray Legacy Trust, which is a split capital investment trust, will be floated early next year subject to Stock Exchange approval.

Its structure will allow investors to give away part of their investment to their children or relatives, while still receiving the income stemming from the total investment.

Of the two classes of shares to be issued, the zero dividend preference shares would provide the capital entitlement, growing at a fixed rate, but no entitlement to income.

The ordinary shares are entitled to the income from the whole of the portfolio and carry an entitlement to the remaining capital growth.

An investor who wants to give away some of his capital to his children, but who needs

to have some income, could buy both classes of share and transfer the zero shares to his children, either directly or in a trust. He would then be entitled to pay for his grandchildren's schooling.

In either scenario, the investor would avoid paying inheritance tax on a portion of his investment provided he lives for seven years after transferring part of the sum to his heirs.

Murray Johnstone is looking for a minimum subscription of £10,000 which will buy 6,000 ordinary shares and 4,000 zero shares.

The Glasgow-based fund managers plan to invest in high yielding blue chips.

## Jacques Vert shares fall 65p after warning

By Alice Rawsthorn

JACQUES VERT yesterday became the latest casualty of the slump in the textile industry when it warned that pre-tax profits for the six months to October 31 were likely to be "significantly below" those of the previous first half.

However, Mr Alan Green, joint chairman, said he was confident that the company would have resolved its problems by the second half. The shares, which are quoted on the USM, fell by 65p to 120p after the announcement.

Jacques Vert, which designs and makes women's wear, had been regarded as one of the more stable players in the volatile clothing industry.

The industry has suffered severely in the past year or so because of the parallel problems of rising imports, fuelled by the strength of sterling, and the sluggish domestic market, where sales have been affected by high interest rates.

Until now Jacques Vert appeared to have emerged unscathed from the industry's problems. This was partly because its area of the market - making middle-market clothes mainly for middle-aged women - has remained relatively resilient and partly because of its investment in new technology.

Healthy sales of the new Aline Cannelle leisurewear collection helped to increase turnover in the first half. But Mr Green said gross margins were reduced "across the board" because of a change in merchandising strategy. The company reduced the price of some garments to try to stimulate sales. It was also burdened by higher overheads.

As a result interim profits are expected to fall from the £2.4m it made on turnover of £19.1m in the first half of 1989.

The company has changed its merchandising strategy and has also taken action to reduce overheads by cutting capital expenditure.

Mr Green said that although it was not yet possible to ascertain the impact of the first-half margin squeeze on the full year, he expected an improvement in the second half.

## Cheap imports blamed for 42% drop at S Jerome

By Richard Gourley

S Jerome, the textile group based in Yorkshire, which has diversified into electronic security and communications, yesterday announced interim pre-tax profits down 42 per cent at £204,000.

The group blamed cheaper imports because of sterling's strength, high inflation and a fall in consumer spending.

The interest charge of £282,000 was covered 2.6 times by operating profits. The level of debt and gearing, at around 26 per cent, were unchanged over the period and the larger interest charge reflected higher interest rates, the company said.

The board proposed to maintain its interim dividend of 3.5p. For 1989 as a whole the group declared an 8.4p dividend. Earnings per share fell from 5p to 5.2p.

Operating profits from the textiles division fell from £1.3m to £700,000 after a drop in orders from the woollen division.

In the electronics division, profits rose from £81,000 to £285,000 in a buoyant market for closed circuit television security systems and offshore communications equipment.

The diversification from textiles 10 years ago and the relatively poor performance of Jerome's original business means electronics accounted for nearly 30 per cent of turnover in the first half of 1990.

This year the group will complete five years of capital investment in new weaving looms, computer aided design capability and dye vats which will have cost a total of £7.5m.

Mr Alan Jerome, the group chairman, said no new significant capital expenditure was anticipated in 1991 and that the group was confident that when conditions in the high street improved it would be ready to take advantage of the business upturn.

THE POLLY PECK AFFAIR  
Last minute sales not expected before today's bank talks

By David Barchard in Ankara

MR ASIL NADIR, chairman of Polly Peck International, last night was still believed to be holding last minute talks in Istanbul with possible buyers of some of his Turkish subsidiaries.

However, as the country's three largest industrial conglomerates ruled themselves out one by one as potential purchasers of any of Polly Peck's assets in the country, the prospects grew that Mr Nadir will return empty-handed to face his banks this morning.

Polly Peck officials declined to give any information about his activities ahead of today's crucial meeting with bankers in London which will decide whether the company survives in its present form.

"I think he is trying to grapple with two liquidity problems," said one banker. "There is Polly Peck liquidity problem and also Mr Nadir's own personal liquidity problem. He has very little time left to overcome them both."

In Istanbul, businessmen said they understood Mr Nadir was negotiating a deal with the Cukurova Group, one of Turkey's main industrial conglomerates, to acquire up to 50 per cent of Vestel, Polly Peck's consumer electronics subsidiary in Turkey.

On his own behalf, Mr Nadir was said to be negotiating the sale of Impex Bank, the small Turkish merchant bank which he bought two years ago. Cukurova is also negotiating to buy British & Commonwealth Merchant Bank in the UK for about £50m. The group earlier this year announced plans for a joint venture with Mr Nadir and the Peugeot group of France, and is

regarded as one of his very few allies in Turkish business. However, by yesterday evening Cukurova publicly stated that it would not buy anything from Polly Peck due to a lack of resources.

Mr Nadir's presence in Istanbul was being concealed by officials at the company's elegant late Ottoman building near Taksim Square. Callers were told messages would be passed on to him, but said they did not know where he was.

Meanwhile, Mr Nadir's trading company, NadirDis Ticaret was among six companies stripped of special government privileges allowing them to trade with the Soviet Union and China. Officials in Ankara said the move came because the company had exported less than \$100m last year and was not connected to Mr Nadir's present difficulties.

Mr Nadir did not expect to be able to see documents or to give details of the actual evidence against him.

Mr Nigel Fleming, for the SFO, argued that Mr Nadir's application was "misconceived".

The SFO director had refused to give any information because this might prejudice inquiries now being carried out.

The judge said he would give his decision this morning on whether or not to allow judicial review.

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## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
ENR Resources - int	1.5	Nov 30	1.3	-	4
Cohen (A) - int	6.6	-	6.6	-	23.1
Jerome (S) - int	2.8	Nov 30	2.8	-	8.4
Jones Group - int	3.4	-	3.4	-	11
Microfilm Repro - int	3.1	Dec 1	2.25	4.5	3.38
Quarto - int	1.5	Dec 8	1.5	-	4.075
Silverline - int	1.54	Jan 10	1.5	-	-
Town Centre Secs - int	1.53	Jan 2	1.2	2.25	1.8
TR Far East Inc - int	1	Jan 2	0.8	4	2.8

Dividends shown pence per share net except where otherwise stated.  
\*Equivalent after allowing for scrip issues. †On capital increased by rights and/or acquisition issues. \$USM stock. ‡British currency. †Scrip option.

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## UK COMPANY NEWS

# Interest payments help BNB Resources to £2.52m

By Richard Gourlay

BNB RESOURCES, the recruitment and regional advertiser formerly called Charles Barker, reported interim pre-tax profits up 22 per cent at £2.52m helped by 21m of interest from cash balances bolstered by last year's rationalisation.

Turnover fell £21m over the period, reflecting the sale of the Charles Barker public relations business and the demerger of Ayer Barker, the consumer advertising agency. However earnings per share on the reduced balance sheet rose 46 per cent to 7.9p. An interim dividend of 1.5p (1.3p) was declared.

Mr David Norman, BNB's chairman, said the human resources business, including recruitment advertising and management selection, had performed strongly, helped by two new accounts with British Airways and British Rail.

Executive search business in the financial services sector was down but in the industrial, retail and computing areas demand had remained reasonably good. The division reported operating profit up 32 per cent

at £1.8m on income up 11 per cent.

The group's middle management recruitment business, NB Selection, which caters for executives commanding compensation packages between £25,000 and £75,000, raised revenue by 60 per cent, helped by four new regional offices.

Operating profits in the regional communications business, covering advertising and public relations, fell from £600,000 to £109,000 largely because of the loss of a significant account in Birmingham.

Mr Norman said BNB had benefited from its decision to concentrate on its human resources and regional communications business, a move that helped boost its cash balance at the half year to £15m. He warned that business conditions were likely to become tougher in each market sector.

BNB planned to continue growing organically in the regional and human resources businesses but was also considering making acquisitions within its existing field. The shares closed 5p up at 89p.



David Norman: strong performance from human resources business

## AH Ball hits low of 75p after warning on trading

By Nigel Clark

THE TALE of woe at AH Ball Group since it joined the USM has continued with its second profit warning in a year. The share price fell sharply from 130p to 75p yesterday after the water pipeline contractor said it had faced extremely difficult trading conditions in the six months to end-September.

The company, which was floated in June 1989, blamed the water industry delaying capital spending and the downturn in the construction industry leading to increased competition in its market.

It added that the postponing of projects had placed pressure on both levels of activity and margins. It had also resulted in the loss of a period schedule contract which had contributed turnover of £900,000 in the year to March 31 1990.

Trading results for the first half and the full year would be significantly below the comparable periods, the company added. Pre-tax profits for the six months to September 30 1989 were £100,000 with £1.2m for the full year. They compared with £670,000 and £1.41m.

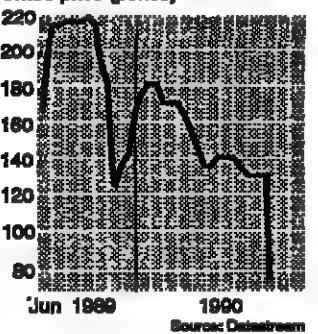
At the time of the interim figures, expected in December, the directors said they should be able to comment further on the outlook for the rest of the present year and next year. However they remained confident about the group's prospects in view of the water industry's longer-term capital spending needs and the fact that it had a strong balance sheet with no borrowings and bank deposits of more than £1.25m.

In November last year the shares fell from 181p to 143p after the company said that it had been experiencing difficult trading conditions, partly as a result of the water companies' preoccupation with privatisation. It had also been affected by the fall in residential housing developments.

The shares were floated in June 1989 at a price of 185p.

### AH Ball

Share price (pence)



### Chieftain warns on profits setback

Chieftain Group, the USM-quoted supplier of insulation and fireproofing services, announced that it did not expect its results for the current year to exceed 80 per cent of the £1.32m achieved in 1989.

Blame was attributed to the reduced number of short-term contracts within the sector - with a consequent lowering of margins. In addition, a number of large contracts were less advanced at the year-end than had been expected. Clients had also been reluctant to settle final accounts on the completion of contracts.

However, Chieftain said it had a strong order book and hoped to maintain market share over the year as a whole. It also expected to maintain the 1990 final dividend at 2.7p.

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications as to whether or not a company will pay a dividend are given in the table below and are based mainly on last year's dividend.

Company	Dividend	Ex-date	Pay-date
Anglo Pacific Rail	10p	Oct. 16	Nov. 1
Ashted Woodrow	10p	Oct. 16	Nov. 1
British Tele	10p	Oct. 16	Nov. 1
Brown (R)	10p	Oct. 16	Nov. 1
Coventry Water	10p	Oct. 16	Nov. 1
Coventry Water	10p	Oct. 16	Nov. 1
Coventry Water	10p	Oct. 16	Nov. 1
Coventry Water	10p	Oct. 16	Nov. 1
Coventry Water	10p	Oct. 16	Nov. 1
Coventry Water	10p	Oct. 16	Nov. 1

### PUBLIC WORKS LOAN BOARD RATES

Term	Rate	Term	Rate
1 month	12 1/2%	12 months	12 1/2%
3 months	12 1/2%	18 months	12 1/2%
6 months	12 1/2%	24 months	12 1/2%
9 months	12 1/2%	30 months	12 1/2%
12 months	12 1/2%	36 months	12 1/2%
15 months	12 1/2%	42 months	12 1/2%
18 months	12 1/2%	48 months	12 1/2%
21 months	12 1/2%	54 months	12 1/2%
24 months	12 1/2%	60 months	12 1/2%

\*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. \*Equal instalments of principal. \*Payment by half-yearly instalment (fixed equal half-yearly payments to include principal and interest). \*With half-yearly payments of interest only.

# Aiming to keep the gorilla at bay

Hugo Dixon follows up AT&amp;T's £180m acquisition of Istel

WHEN AMERICAN Telephone and Telegraph, the US telecommunications group, bought Istel, the UK information services concern, for £180m in September last year two fears were expressed about the acquisition.

The first was, in the words of Mr John Leighfield, Istel's chairman, that the smaller company would end up being squashed by "an 800lb gorilla".

The second was that there would be desertions among Istel's staff, since the deal turned 14 top managers into millionaires and gave the next most senior 35 executives over £100,000 each.

Neither fear has yet turned out to be true. On the personnel front, only two of the top 70 executives have left before their normal retirement ages, says Mr Leighfield. And, although some managers have splashed out a bit by buying racehorses and fancy cars, Mr Leighfield's own extravagance has been limited to buying a new hi-fi set, a couple of new suits and taking a two-week holiday in Portugal.

"What motivates most of our people is to help Istel achieve its mission of being successful," says Mr Leighfield. "So long as we believe we are being encouraged and being allowed to achieve that mission, people will not leave."

Nor has Istel ended up being squashed by AT&T, although Mr Leighfield admits that his monthly trips to the US are at least partly designed to avert that threat. "If they understand us, they won't do anything silly," he explains.

However, although the acquisition does not appear to have caused significant problems, it has yet to produce dramatic benefits. The rationale behind the purchase was to marry AT&T's expertise in basic telecommunications ser-

vices with Istel's knowledge of advanced telecommunications services and use the combination in an assault on the wider European market.

Istel felt that it was too small on its own to take advantage of the opportunities in continental Europe which had been thrown up by the European Commission's liberalisation programme. The idea was that AT&T's resources could be combined with Istel's entrepreneurialism without either being damaged.

Mr Leighfield lists six practical achievements of the past year in getting synergy between the two groups:

- AT&T Istel Computer Systems was set up to market AT&T computer products in the UK, with a former Istel executive as the managing director.
- AT&T Istel Global Messaging Services was established, combining AT&T and Istel's electronic mail, electronic data interchange and facsimile services. Again, the managing director is an Istel employee.
- Istel's network has been linked with AT&T's networks in the US and Japan, to allow the provision of global services. Although only few customers want global services at the moment, Mr Leighfield believes that this market will grow very fast.

- Istel and Bell Laboratories, AT&T's flagship research organisation, have started research into producing a more streamlined methodology for developing advanced telecommunications software - a move which could help reduce costs substantially.
- Istel is about to implement a network management system developed by Bell Labs. Network management systems are seen as an increasingly important element in giving communications companies a competitive advantage.

However, on the central objective of expanding in Europe, there has been no viable action. Mr Leighfield explains that such things take time. The past year has been spent refining



John Leighfield - helping Istel achieve its mission of success

● and Istel has been able to use AT&T as a means of getting introductions to large US multinationals, although no business has yet resulted from this connection. One Istel executive says that the AT&T name is a powerful advantage. Istel originally planned to retain its name following the acquisition, but has decided to change it to AT&T Istel in recognition of the advantages of the AT&T brand.

But, if the positive side of AT&T's acquisition takes time to mature, is it not also possible that the negative side will also rear its head at a later date?

Mr Leighfield is alive to the possibility. He says that one of the main challenges of the next six months will be "keeping ourselves the nimble little animal we were and making sure the gorilla is there as a friend and supporter, not as an inhibition."

Mr Leighfield explains that such things take time. The past year has been spent refining

## Microfilm advances 25% to £7.53m

MICROFILM Reprographics, the microfilm bureau, increased pre-tax profits by 56 per cent from £2m to £7.53m in the year to June 30. Turnover rose 29 per cent to £31.13m, writes Andrew Bolger.

Earnings per share advanced 28 per cent to 14.5p (11.2p). A

final dividend of 3p makes a total for the year of 4.5p, an increase of 33 per cent over last year's 3.38p. A one-for-two scrip issue is to be made.

Mr John Redmond, chairman, said despite current economic conditions he considered 1991 should be another successful year.

The group had made no material acquisitions during the past 12 months, but felt that opportunities might arise in the current conditions for profitable acquisitions. Net cash was increasing as a result of the continuing real profit-

ability, so there were funds to take advantage of any such opportunities.

Mr Redmond was encouraged by the increasing tendency for banks and other organisations to contract out their laser-printing and microfilm activities.

## Further slowdown at A Cohen

A FURTHER slowdown at A Cohen & Co in the six months to June 30 resulted in a 39 per cent fall in taxable profits from £2.13m to £1.29m. Figures for the 1989 year declined 17 per cent to £3.51m. Turnover for the period under review fell from £51.59m to £46.57m.

Following the results the shares fell 50p to 425p. They closed at 450p. The company, which makes non-ferrous metal ingots and reclaims and trades recyclable materials, said there was no sign of a recovery in the secondary aluminium market, a pre-requisite for a return to growth.

The interim dividend is maintained at 6.5p, earnings per share of 38p (38.8p).

### Lister sees end to spinning losses

Mr Justin Kornberg, chairman, told the annual meeting of Lister & Co yesterday that action to tackle losses in spinning activities was at an advanced stage and would be completed by Christmas. As a consequence it was expected that these losses would be eliminated.

The year to March 30 the group suffered pre-tax losses of £1.77m (£1.63m profit), due to the effect of the knitwear industry downturn on the spinning division. Mr Kornberg said losses in that area had continued in the first half. However, the benefit of recent changes was expected to show through in the second half.

### TR Far East net assets decrease 18%

TR Far East Income Trust, formerly TR Australia Investment Trust, reported net asset value down 18 per cent to 85p at the end of August 1990, compared with 103.6p a year earlier after adjusting for share issues.

The directors pointed out that this outperformed the FTA Pacific Index in sterling terms, which fell by 26.4 per cent over the period. After-tax revenue for the year rose from £1.52m to £2.94m, while earnings per share were up to 6.3p (adjusted 4.1p), although the increase was assisted by two factors which may not recur this year - dealing profits from a subsidiary were included in consolidated revenue account and

## NEWS DIGEST

parent company income was augmented by a large dividend from the Taiwan Fund and other special dividends.

A fourth interim dividend of 1p has been declared making a total of 4p (adjusted 2.8p and excluding special adjusted 0.7p paid in 1989) and at least the same amount forecast for the current year.

### Town Centre growth restricted to 12.5%

Losses on property and investment dealing restricted the pre-tax profit growth at Town Centre Securities to 12.5 per cent in the year ended June 30 1990.

The profit came to £5.65m (£5.03m). Earnings were 4.07p (3.65p) and the proposed final dividend is 1.5p for a total of 2.5p (1.8p).

Gross rental and investment income rose 15.5 per cent to £12.96m (£11.21m) and revenue advanced 30 per cent to £10.27m (£8.53m). However, there was a loss of £97,000 (£174,000) from dealing, and interest charges were up to £4.53m (£4.97m).

Asset value per share at June 30 was shown at 143.1p (132.73p).

### Fast Forward Inns reduces losses

Fast Forward Inns achieved operating profits of £14,900 in the six months to June 30 and reduced losses at the pre-tax level from £121,900 to £96,800. Turnover rose 8 per cent from £2.75m to £2.98m.

The company joined the Third Market in January with 18 pubs, nine under the name of Sing and Lettuce.

Mr Robin Thompson, the chairman, said yesterday he was confident that the company had turned the corner. Plans were well advanced for acquisitions, which would in most cases operate under the Sing and Lettuce style.

Higher operating costs and interest payments held back these latest results. Operating costs came to £723,200 (£695,000) and interest was £111,600 (£88,500). There is no dividend payment.

### Silvermines halved at £2.05m

Silvermines Group, the Dublin-based engineering and technology company, reported halved pre-tax profits in the first half of 1990. Profits fell from £4.44m to £2.05m or £1.53m sterling mainly because of a lower exceptional profit of

£2513,000, against £2.62m.

Turnover was higher at £322.73m (£290.59m) for operating profits of £13.24m (£10.02m). Interest charges increased to £1.73m (£1.58m).

Earnings per share were 3.26p (10.59p) and the interim dividend is being maintained at 1.5p. The company was taking a cautious view on investment and growth plans in the present economic climate.

### Wills Group drops to £56,000 halfway

After exceptional non-recurring costs of £106,000, Wills Group saw pre-tax profit fall to £56,000 in the first half of 1990.

That came from continuing activities and compared with £238,000. Adding in £167,000 on discontinued activities, the 1989 total pre-tax was £405,000.

Wills is a specialist marketing group which, in the half year, continued to reduce its bank exposures in Australia and New Zealand. Since June 1989 that had been cut by 80 per cent and more substantial reductions were anticipated throughout this year and next.

Turnover in the half year came to £9.26m (£9.6m) and trading profit worked through to £302,000 (£322,000). Earnings were 0.3p (2.4p). No dividend has been paid since the final of 1987.

### Jones Group profit slips to £2.18m

Jones Group almost maintained its first half pre-tax profit, despite poor results from Enviroquip, its maker of water and waste water treatment plants.

But that company was now recovering and, provided that was sustained, group profits for 1990 would be ahead of the previous £5.46m, the directors said.

For the first half this Dublin-based manufacturing, shipping, distribution, engineering and environmental group, lifted turnover to £30.12m (£29.02m) but saw profit slip from £2.25m to £2.18m (£1.96m). Earnings were 14.4p (16.1p) and the interim dividend is again 3p.

The directors also disclosed that an approach had been made with a view to negotiating the purchase of the Irish and UK environmental activities.

The second half had started well in the distribution division as the Gulf crisis precipitated a uniquely high level of oil sales in August.

## COMPANY NEWS IN BRIEF

**CITY SITE** Estates has disposed of its long leasehold interest at 17-22 Sloane Street, London SW1. The purchaser is Power Corporation.

**COMPUTING SERVICES** For industry has acquired fellow IBM agent, Nova, from the administrative receiver. The takeover enhances CSI's position in the north. Plans have also been accelerated for a branch office serving south London.

**GRAY ELECTRONICS** Holdings has sold A.C.E. Packaging Designs to Lin Pac Mouldings for £3.02m, paid in cash on completion. A.C.E. designs and manufactures polystyrene packaging products.

**JAYES GROUP** is selling the blowmoulding business of its subsidiary, Jeyes, to the LMG Fibreglass division of Lawson Mardon Group, Canadian-owned plastics company. The consideration of £1.25m is payable in two equal instalments.

**PHOENIX TIMBER** has acquired the stock, plant and machinery of the scaffold board business formerly carried on by B and W Scaffold

Boards, for about £635,000 in cash.

**RENTOKIL** has further expanded its Tropical Plant Rentals subsidiary via four US acquisitions totalling \$2.1m (£1.1m). Three of the acquisitions are added to branches in St Louis and Chicago. The fourth deal is the \$680,000 purchase of Botanical Decorators in Washington DC. In addition, a \$400,000 deal has been completed to acquire the US manufacturing and distribution rights to the range of Randall Plant Containers.

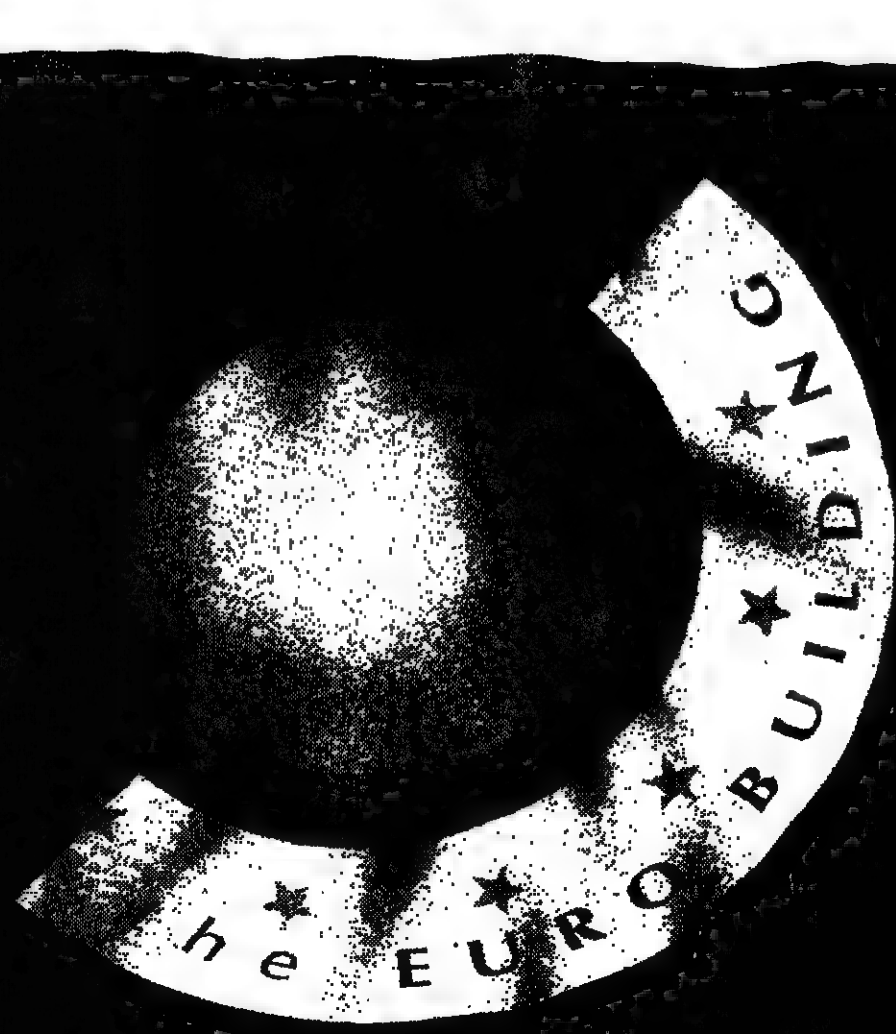
**ST MODWEN** Properties has sold its Concord Business Park development near Manchester Airport to Ossory Investments for \$32m.

**STOREHOUSE** has sold its 48.5 per cent stake in publisher Conran Octopus to Reed Book Publishing, its partner in the joint venture, for £1.62m.

**TRANSPORT DEVELOPMENT** Group has acquired a 75 per cent interest in Albatros Expeditions, a German distribution company. Albatros specialises in the refrigerated distribution of fresh foods, particularly dairy products and cured meat.

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## TECHNOLOGY

## Carbon crosses the bridge

CARBON FIBRE cables are replacing the customary cables of steel in a pre-stressed concrete road bridge under construction at BASF's manufacturing site at Ludwigshafen in Germany. The 80-metre bridge, designed to take freight traffic over railway tracks, will be ready for stressing next month, and may be in service by next spring.

The project, funded by BASF at a cost of about DM5m (£1.6m), is seen as the prototype for a suspension bridge across the Rhine at Ludwigshafen, scheduled for completion by 1995. BASF intends to replace at least some of the steel suspension cables with carbon fibre.

Advantages claimed include a savings in weight of 30 per cent, little loss of cable tension in service compared with steel, and high resistance to corrosion. Carbon fibre rope is also very resistant to fatigue.

BASF is collaborating with two Japanese companies, Tokyo Rope and Toho Rayon, to manufacture the cable, for which it sees other uses such as bracing cables for ship superstructures and for high-voltage electricity transmission lines.

It makes cable by soaking bundles of carbon fibre in epoxy resin, and twisting them to a predetermined angle to form a "wire" of circular section 12.5 mm in diameter. Several wires can then be twisted to make the rope.

Early next year, BASF claims, it will have the biggest manufacturing capacity in the world for carbon fibre - 1,350 tonnes a year - when it completes a new 900-tonne plant in South Carolina.

As tenders for reinforcing concrete structures such as the new bridge, carbon fibre ropes have advantages over counterparts made from the Du Pont composite Kevlar, including a higher resistance to alkali attack from the concrete and lower rates of relaxation under strain, says BASF.

High cost is its main drawback. Carbon fibre ropes work out seven times as expensive as the steel ropes BASF replaces, although the company expects the price to fall.

David Fishlock

Lightweight carbon and glass fibre are just two of a number of high-technology composite materials which are threatening the market dominance of traditional metals such as steel, especially for the toughest applications in the car and truck industry and on oil rigs.

But before this family of materials, made of a chemical resin mixture reinforced with fibres, can replace their well-proven rivals on a widespread basis, composite manufacturers need to prove that they can mass produce components which are strong enough to bear the heaviest loads.

Glass fibre reinforced plastic, the most common composite, is already used for car bodies: the Saturn car from General Motors, unveiled yesterday, is one of the first family saloons made largely from plastic.

But one area where steel has held its own is where components bear heavy loads. This is beginning to change too, since manufacturers are showing that certain high-strength composites make viable alternatives.

In the oil industry, Shell is designing a rig for the Norwegian Troll field which will make extensive use of structural glass fibre composites, for walkways, handrails and other heavy weights.

David Young, the managing director of Fibreforce Composites, the Shell subsidiary in the UK which is designing the structures for the rig, says these materials have reached the stage where it is possible to stock a full range of up to 30 different engineering shapes in glass fibre reinforced plastics, "just like a steel stockholder".

He says the US market for structural composites is worth about \$400m a year and is growing at 20 per cent a year. In Europe the market is worth about \$75m and is growing.

In the car industry the prize for component manufacturers which succeed in implementing speedy production processes for composites is a cut in the cost of components by 30 per cent over traditional steel car parts, says Peter Sheard, the manager of advanced composites at Pira, the research centre at Melton Mowbray.

A struggle has already begun between European manufacturers to find solutions to the problem of mass producing lighter, stronger parts and has even led to a battle in the European Patent Office in Munich.

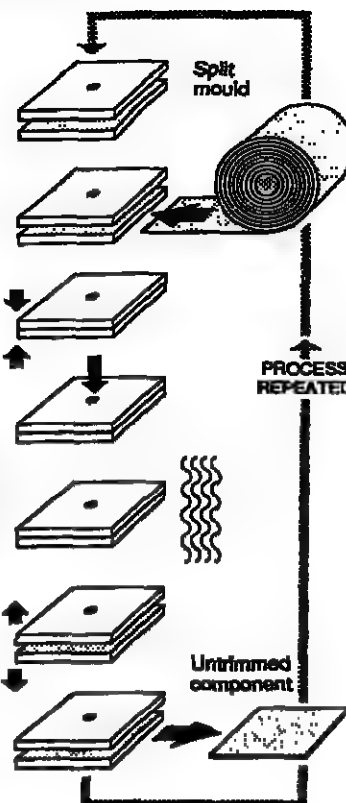
The dispute is between GKN, the UK engineering company,

Lynton McLain looks at the viability of mass producing composites as strong as steel

## Challenging the heavies

## Resin transfer moulding

- 1 Mould cleaning and preparation
- 2 Fibre fed into mould from reel
- 3 Mould closure
- 4 Resin injection
- 5 Heat
- 6 Mould opening
- 7 Component removal



Source: PA Technology

and BASF, the German chemicals group. They are struggling for rights over patents for the mass production of composite leaf springs - the long, flexible curved shapes that support vehicle axles.

GKN Composites, the subsidiary which makes the leaf springs, claims to be the only volume producer in Europe of these components. It has mastered the art at its factory in Telford, which is more like a textile plant than a car components factory.

The battle between the two companies goes back to a patent filed by GKN in the UK in the early 1980s. When GKN subsequently filed the same patent in the European Patent

Office in Munich, BASF opposed it, saying the mass-production process is so general that it should not be deemed subject to a patent.

High strength, structural composites are difficult to mass produce, mainly because of the difficulty of getting enough fibres, which do the reinforcing, into the resin, which holds the fibres together. High pressure is needed to squeeze the resin into densely packed fibres. This can distort the fibres and reduce the strength which the high density was designed to achieve.

Today's low strength automotive applications, such as body panels, have about 30 per

cent of their weight in fibres, but for high strength materials the fibre content has to be at least 55 per cent.

The GKN process for making the leaf springs involves the moulding of glass fibre pre-impregnated with resins, under pressure. A continuous sheet of impregnated glass fibre is produced and chopped into lengths for the leaf springs. John Dimmock, the engineering director of GKN Composites in Telford, says 100 or more layers of the paper-thin impregnated fibre sheets are used to make each spring.

But this technology for mass producing composite parts could soon be superseded by more efficient processes. Pira has launched a £3m project to demonstrate resin transfer moulding (RTM) techniques for mass production of load bearing car components, and is looking for funding under the European Eureka programme as well as looking for industrial partners in France, Italy and the US.

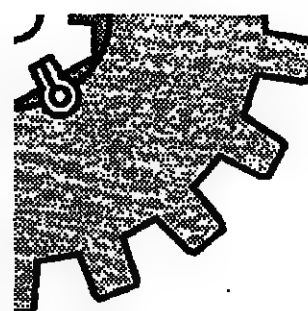
In the RTM process the fibre is not pre-impregnated, but inserted during the process when the fibres are bonded together into the component. Sheard says that one aim of the programme is to squeeze more fibres together, to give the necessary strength for use in structural applications. The aim of the Pira project is to demonstrate the manufacture of one component a minute, equivalent to 1m parts a year, the volume demanded by the car components industry.

The Ford Motor company has sponsored a project at Nottingham University which aims to transform resin transfer moulding from a low-volume, labour-intensive process into an automated volume-production technique.

Continuity is possible because the raw material for structural components is reels of glass or carbon fibres. Reels of fibres would feed one end of a line and composite parts could be produced continuously at the other end, as is already happening at GKN.

Aside from the leaf spring, one of the few other successful composite weight bearing parts has been the carbon fibre prop shaft from GKN. This is a long rod which takes the engine power to the wheels and requires no support in the middle, unlike steel shafts that are so heavy they need heavy bearings to take their weight.

It is mass produced by GKN's French subsidiary Glensier Spicer near Paris and used in the French Renault Espace passenger vehicle.



## WORTH WATCHING

by Della Bradshaw

## Memory that is as quick as a flash

THIS week, Intel Corporation introduced a "flash memory card" which can store up to four megabytes of data, or four times the storage capacity of most floppy discs, writes Louise Kehoe.

Intel is promoting the credit-card sized package as a replacement for disc drives in notebook-sized computers.

The lower power consumption of flash memory means that the heavy and bulky initial cadmium batteries used to power most portable computers would no longer be needed. A notebook-sized computer with a flash memory card would run for about 50 hours on two AA size batteries, Intel says. It should also be possible to build notebook computers weighing just a couple of pounds.

Flash memory is non-volatile, which means that it remembers when the power is turned off. A hidden advantage, that will appeal to frequent fliers, is that flash memory cards can pass safely through airport security X-ray machines.

One catch is the cost. Intel's 4 megabyte card will sell for about \$1,200 - nearly 10 times the price of a floppy disc drive. However, prices will come down if flash memory is widely adopted.

## East meets West in British sewers

A CHEMICAL technique developed in Hungary is now being put to use in the repair of Britain's crumbling sewers.

The process involves piping two alkaline chemicals down the aging sewer, thereby eliminating the need for digging up the roads.

A solution, comprised largely of sodium silicate, is

pumped into the sewer under pressure. It seeps out through the cracks in the piping into the surrounding earth. A pump is used to suck all the remaining chemicals from the pipe back into a tank. The second substance, the formula for which the company is keeping a guarded secret, is then pumped down the pipes where it also seeps through the cracks. Once in contact with the first chemical it reacts to form a concrete-like substance around the outside of the pipe.

The system is being sold in the UK by Sanpor, of Portsmouth, a joint venture between the Hungarian Academy of Sciences and Warrings, a UK construction company.

## Flying in the face of a computer

IMAGINE sitting in your aeroplane seat and watching a movie or the latest satellite television programme on a flat screen built into the back of the seat in front of you.

Or you could use the screen and accompanying keypad to select items from the duty free selection, tapping in the number of your credit card for payment. Alternatively, you could make a telephone call from the comfort of your own seat.

Such ideas are not mere fantasy. Hughes Aircraft of the US and Sony Trans Com, the US arm of the Japanese electronics company, have got together to develop such a system, which they hope will be used in Airbus A330 and A340 airliners.

The package will also incorporate ways of performing other tasks - such as calling the stewardess.

## Keeping tabs on wandering cows

ELECTRONIC tags that can be implanted in the body of farm animals could be a vital step towards combating "mad cow disease" (or BSE) and other livestock diseases, writes Gren Manuel.

Because many of today's livestock tags are attached to the ears, which are removed soon after slaughtering, information on the carcass is easily lost. However, an electronic tag implanted in the main carcass, possibly in the skin under the neck, can hold data on the animal from birth until the final stages of slaughtering.

The tag could store the animal's date of birth, ownership and history, giving farmers full feedback if any of their animals are found to be diseased in the abattoir.

Such a system is now being developed by Smart Tag Security and Data Retrieval Systems, of Shropshire, with backing from the British Technology Group. One difficulty, however, lies in implanting the tag - consisting of a silicon chip that can be read by radio and costing perhaps £1 - so that it does not move afterwards and cause harm to the animal.

Now a parabolic dish, used to reflect the sun's rays, has been tested which promises to bring down the costs of solar energy. The dish, developed by the Sandia National Laboratories, in Albuquerque, and Solar Kinetics, in Dallas, uses a thin metal membrane in place of the traditional glass mirrors. The membrane is given a curved shape by alternately applying hydraulic pressure and vacuum during the fabrication process.

The membrane is less expensive and weighs less than glass.

## Sun shines on a cheaper dish

NOBODY doubts the value of solar energy. The only problem is that the equipment needed to harness the sun's power is expensive.

Now a parabolic dish, used to reflect the sun's rays, has been tested which promises to bring down the costs of solar energy. The dish, developed by the Sandia National Laboratories, in Albuquerque, and Solar Kinetics, in Dallas, uses a thin metal membrane in place of the traditional glass mirrors. The membrane is given a curved shape by alternately applying hydraulic pressure and vacuum during the fabrication process.

The membrane is less expensive and weighs less than glass.

## Water-ski head for high seas

WATER-skiing is no fun in choppy water, as any amateur sports person knows. So an American company has invented an alternative ski, which resembles a surfboard, a diving room chair and a miniature hydrofoil, to help overcome the problem.

The airchair, sold by Hot Shot Marine, of London, consists of a compression moulded water-ski, about 12m across and 45m long. Attached to the top is a seat, and to the bottom an aluminium alloy shaft tipped by two hydrofoil blades. As the ski rides through the water it rises up on the blades, reducing the contact between it and the sea.

Consider: Intel US, 915 351 5745; Sanpor UK, 0705 844000; Hughes US, 714 855 6000; Smart Tag UK, 0745 851008; Sandia US 505 844 8088; Hot Shot UK, 081 551 7818.

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## GOLD FIELDS COAL LIMITED

(Incorporated in the Republic of South Africa)  
(Registration No. 01/01124/06)

ISSUED CAPITAL: 16,562,721 shares of 50 cents each

	Quarter ended 30 September 1990	Quarter ended 30 June 1990	Nine Months ended 30 September 1990
OPERATING RESULTS (TONS 000)			
Coal mined	2,845	2,890	7,768
Coal sold	1,867	2,173	6,088
FINANCIAL RESULTS (R000)			
Sales	58,844	67,154	183,817
Cost of sales	47,687	56,568	154,443
	8,257	10,755	29,374
Sundry revenue - net	809	1,857	4,420
Profit before tax	10,066	12,442	33,794
Tax	5,703	3,405	16,084
PROFIT AFTER TAX	4,363	9,037	17,710
Capital expenditure	2,605	2,130	5,805
Dividend	-	6,745	6,745

## NOTES:

- (1) Tax in the March 1990 quarterly report it was noted that adjustment had been made in respect of the proposal in the Budget to treat consumable stores as stock for tax purposes. In terms of the 1990 Income Tax Act now promulgated, however, this adjustment is not required until the 1991 financial year and the tax has been calculated accordingly.
- (2) Capital Expenditure The unexpended balance of authorised capital expenditure at 30 September 1990 was R7.3 million.
- (3) Dividend A dividend (No.154) of 40 cents per share declared on 21 June 1990 was paid to members on 8 August 1990.

On behalf of the Board  
J G Hopwood } Directors  
CT Fertin }

11 October 1990

A MEMBER OF THE GOLD FIELDS GROUP

## NORTHAM PLATINUM LIMITED

(Incorporated in the Republic of South Africa)  
(Registration No. 77/03282/06)

ISSUED CAPITAL: 57,600,000 shares of 1 cent each, fully paid

	Quarter ended 30 September 1990	Quarter ended 30 June 1990
Pre-production Mine Development Expenditure (R000)		
Capital expenditure	67,230	106,144
Net income after tax	11,629	3,344
	55,301	102,800

All income and expenditure has been capitalised as pre-production mine development expenditure.

- (1) Capital Expenditure The unexpended balance of authorised capital expenditure at 30 September 1990 was R550.3 million.
- (2) Shafts  
Zonderende - No. 1 Shaft-Z The cutting of the 10 Level station and associated development was completed. The shaft was then sunk 87 metres to 11 Level which is at a depth of 1,920 metres below collar.  
Zonderende - No. 2 Shaft-Z The development of haulage to reef on 3, 4, 5, 6 and 7 Levels was commenced.
- (3) Metallurgical Plant The construction of the concentrator, smelter and base metal removal plant is continuing.

On behalf of the Board  
A J Wright } Directors  
J G Hopwood }

11 October 1990

A MEMBER OF THE GOLD FIELDS GROUP

## TODAY'S OPPORTUNITIES ARE TOMORROW'S APPOINTMENTS.

See today's  
Top Opportunities page.





Weekend FT

# What is the FT getting up to this Weekend?



■ **The Sevso plate:** one of the finest Roman treasures ever to have been recovered. But where did it, and other recent "finds", come from? Anthony Thorncroft reports on the authorities' attempts to find an answer.

■ **Your Money, the EMS and the markets:** Barry Riley assesses the longer term effects of Britain's full entry into the European Monetary System. Plus answers to some of the questions investors are now asking:

Is this the time to take out a foreign currency mortgage?  
Should share portfolios be shifted towards Europe?  
How should savers respond?  
Will the housing market start to move again?

■ **Wartime resistance and Churchill's secret agenda:** Anthony Verrier describes his researches into the tangled motives which shaped the great British leader's policies towards European

resistance movements, sometimes with unhappy results.

■ **Food:** Nicholas Lander on the chef who cooked up a tasty financial deal. Philippa Davenport and Giles MacDonogh feast on mushrooms

■ **Travel:** a two-page focus on taking a cruise

■ **Sport:** Michael Thompson-Noel on the fantasies and bogus values that undermine British racing. Television rights and big time sport — report by Peter Berlin

■ **Gardening:** Robin Lane Fox described the grand history and the elegant beauties of a great garden near Lucca in Italy

■ **How to spend it:** Lucia van der Post on why some men smell more attractive than others

■ **Books:** William St Clair on Isaiah Berlin's writings, Malcolm Rutherford on the Howard biography of Richard Crossman



## COMMODITIES AND AGRICULTURE

## Mining companies to set up environment council

By Kenneth Gooding, Mining Correspondent

SOME OF the world's biggest mining and metals companies yesterday agreed to set up a new organisation through which the industry will respond internationally to the growing pressure it faces on matters relating to health and safety and the environment.

Among the companies initially involved in the so-called International Council on Metals and the Environment are the RTZ Corporation of the UK, the Anglo American Corporation of South Africa, Western Mining of Australia, Noranda of Canada, Mitsubishi Metal Corporation of Japan, Industrias Penoles of Mexico and Asarco of the US.

It is the first time in its long history that the mining industry has felt the need to respond on an international rather than to a country-by-country basis to environmental pressures.

The initiative came from the Mining Association of Canada whose president, Mr Keith Hendrick, was appointed chairman of the new body's organising committee.

Mr Hendrick, who is also president of Noranda Minerals, said the industry faced similar challenges on health, safety and environmental matters wherever it operated in the world, and the new council would alert mining and metals companies to developments. In particular, the industry must ensure it faced a reasonable legislative environment wherever it operated or it would not survive anything like its current shape, he added.

The industry also wanted to do more than simply react to ever-growing environmental problems and the council would take the initiative to develop industry positions and

"to promote the safe production, use, recycling and disposal of metals."

Mr Hendrick said it was envisaged that the council would have a small, permanent secretariat. The organising committee would develop its structure and an "action plan" over the next few months, probably by February or March.

Other companies supporting the new council, and whose representatives met in London at the end of "metals week", include Inco, the Teck Corporation, Cominco and Falconbridge of Canada; Freeport, McMoran, Kennecott and Doe Run of the US; MIM and Pampinco of Australia; Nippon Mining of Japan; and from Europe, Acec-Union Minière (Belgium), Ermet-Société des Nickel (France), and Metaleurop (France-Germany).

## UK gives EC farmers unexpected cash fillip

By Tim Dickson in Brussels

IT IS unlikely that Mrs Thatcher, the British prime minister, or Mr John Major, the chancellor of the exchequer, intended it, but sterling's entry into the Exchange Rate Mechanism of the European Monetary System this week has provided a modest boost to the incomes of many EC farmers.

The half per cent increase in many EC prices will not ease the anxiety of small producers alarmed at developments in the international trade talks known as the Uruguay Round - but for large producers in particular the bonus is not to be sniffed at.

The explanation can be found in the way that the value of the pound sterling has appreciated since the modest EMS realignment in January involving the Italian Lira. Its arrival inside the mechanism at a level of DM2.95 has not only led to its own revaluation against the central currencies - the basket of EMS currencies - but has automatically forced a devaluation against the rest of all the other currencies in the system.

This immediately opened up so-called "negative monetary gaps" of 0.56 per cent for the narrow band EMS currencies - including the D Mark and the Dutch Guilder - over other than central currencies. Students of agri-monetary matters were pointing out last night that this was the first time since the system was introduced in 1969 that these two "hard" currencies had been in such a position.

The devaluations were not big enough to create any new monetary compensatory amounts (MCAs), the taxes and subsidies designed to even out the impact of currency fluctuations on intra EC trade. But under the rules of the agri-monetary regime small "gaps" have to be dismantled at the first EC management committee after a realignment - an objective which was achieved this week by devaluing individual green currencies by the same amount (green currencies translate common ecu-denominated prices into national money).

The result is a half per cent increase in prices in all the "narrow band" EMS countries. German and Dutch cereals producers are not affected. Ironically British farmers - whose Government started it all - get no change in the green pound. With sterling nudging the top of the permitted EMS band it is actually possible that the UK could find itself in the unfamiliar position of having positive MCAs.

## Japan worried about metals supply

By Kenneth Gooding

JAPAN is very worried that the world will soon run short of base metals. So its Ministry of International Trade and Industry has started a determined campaign to encourage Japanese companies to become even more aggressive in their world-wide search for these vital raw materials.

Among other things, MITI is asking the Japanese government to change its own rules so that much more state cash can be put behind very high-risk exploration ventures carried out by private-sector companies.

The Japanese government already offers exploration loans for a few strategic metals. These do not have to be repaid unless a viable deposit is found. MITI wants this scheme to be extended to a wider range of metals, particularly to copper and zinc.

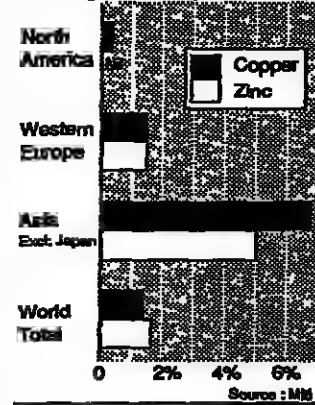
The ministry is also calling for a revival of exploration and mining in Japan itself. Since 1970 the domestic industry has faded from one with 246 mines employing about 34,000 workers to one with only four large-scale mines and 22 very small ones and fewer than 2,500 employees.

With so few developed natural resources of its own, Japan has been obsessed for many years with the idea that it might one day run out of some strategic necessity. A recent review of the world's base metals supply, commissioned by MITI, shows why these fears are as strong as ever.

It predicts, for example, that

## Metal demand forecast

Annual growth rates (1988-2000)



demand for copper will expand at an annual rate of 1.4 per cent. So in the year 2000 the world will need an extra 12.7m tonnes of copper a year, compared with 1988 output. That indicates a need in the next ten years for nine new copper mines as big as the largest in the world, including Chuquibambilla and El Teniente in Chile.

As for zinc, demand growth is forecast to be 1.7 per cent a year and to represent by the year 2000 an extra annual output of 8.7m tonnes. Again, this is equivalent to nine new mines as big as the biggest in operation today.

But this tells only part of the story because a massive swing of demand to the countries on Japan's doorstep is also predicted.

The MITI review suggests that demand for copper in the Asian region, excluding Japan, is likely to be 51 per cent higher in the year 2000 than in 1988 while demand for zinc is predicted to rise by 58 per cent in the same period. If that turns out to be the case, Asia will need 1m more tonnes of copper a year than it did in 1988 and 500,000 tonnes more zinc. It will therefore become one of the world's major metal importing regions.

The Japanese ministry is particularly concerned about supply after the virtual standstill in base metals exploration during the recession in the mining industry in the 1980s, a time when three out of every four of the western world's exploration dollars went on the search for gold.

The review suggests that exploration risks will increase and returns fall as ore deposits are found at deeper and less accessible locations. It also suggests "the resource problem could become serious" because of the low level of exploration expenditure world-wide; the geographical uneven spending of that expenditure; environmental problems; and the concentration of the mining industry into fewer groupings.

The review was completed before the Gulf crisis blew up but MITI remains of the view that urgent steps are needed. This was made clear by Mr Masahiko Saito, the ministry's deputy director, at a seminar organised by the government-

financed Metal Mining Agency of Japan in London this week. He revealed that Japan's budget for "mining policy" in the 1990 financial year was ¥8.7bn (about US\$67m). Of that, ¥2.2bn is earmarked for domestic exploration and ¥3bn for technical co-operation with 20 developing countries. "It is necessary to encourage private companies to explore overseas and support overseas development," insisted Mr Saito.

But in this endeavour, "co-operation with American and European enterprises - with leading mine prospectors - is essential."

To this end, and to collect more data, the Metal Mining Agency, the operations of which are included in MITI's budget, has set up 13 offices world-wide. And MITI has set up a study group to look at the potential for international co-operation.

MITI's concern does not seem to extend to metal processing as Mr Saito suggested that world smelting capacity is expected to expand to cope with increased world demand. However, it does show some concern about the ability of the world's sole viable base metal terminal market - the London Metal Exchange - to cope with the expected massive switch of demand to that place. That is why MITI is also currently considering whether it should put its considerable political weight behind the establishment of a Japanese metal exchange to co-operate, or perhaps to compete, with the LME.

## UK farming 'in parlous state'

By David Blackwell

FARMING in the UK had reached "a very parlous state" as it plunged deeper and deeper into the red, Sir Simon Gourlay, the president of the National Farmers' Union, said yesterday.

"Farmers are already suffering from crippling UK inflation and interest rates, as well as problems affecting the whole of EC agriculture," Sir Simon told the 100-member NFU council. "These pressures are driving us into a recession which threatens thousands of family farms and the jobs of thousands of workers, with potentially devastating consequences for the rural economy and the upkeep of the countryside."

The NFU estimates that there has already been a 5 per cent decline in the last five years in the number of what it calls professional farmers, who

produce 98 per cent of the UK's food. Mr Sean Rickard, the union's chief economist, said yesterday that an estimated 50,000 of the present 140,000 would go out of business, spread over a number of years, if current policies continued.

Later this month the NFU is staging a mass meeting at Central Hall Westminster as the start of a campaign to win public understanding and backing in both Westminster and Brussels. Sir Simon will also be holding at least one meeting with Mr John Gummer, the agriculture minister, before meeting the Prime Minister to put his case.

Leaving the market to sort out farming would not work, Sir Simon said. "We have to convince Mrs Thatcher she has to throw away some of her ideological commitment to pure market forces."

Sir Simon was convinced that the Gatt talks on farm trade would end with a settlement along the lines of the proposed 30 per cent cut in support between 1986 and 1988. "If the final settlement is around the 30 per cent cut in support that we must anticipate, and given that UK agriculture is already in deep recession, we have to press urgently for changes in farm policy to avert the potential damage to the farm industry, the rural economy and the appearance of the countryside."

Over the past decade, Sir Simon said, retail price inflation had risen by 106 per cent; the retail food price index by 71 per cent; farm gate prices by 46 per cent; British Rail fares by 142 per cent; and water charges by 182 per cent. "Who has got the best record of contributing to fight inflation?" he asked.

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## Bulgarians threaten to burn tobacco

By Ventseslav Tsolev in Sofia

BULGARIAN TOBACCO growers have warned the government that this year's crop could go up in smoke prematurely if their demands for higher prices are not met. They will not sell to the state at the planned price levels, the Federation of Independent Agricultural Trades Unions told officials at a meeting this week; and Duma, the socialist daily, has reported that planters would burn tobacco rather than sell it dirt cheap.

Representatives of some 300,000 tobacco growers came to Sofia for talks with the state company Bulgartabac and the

ministry of agriculture, food, wine and tobacco industries. But state officials refused to take part in any discussions on the basis of the planters' proposal for a price rise of 2 leva (30p) a kilogram.

State officials insisted that would be excessive, but the peasants stood their ground and said the increase was vital; state price proposals would not give growers even the minimum Bulgarian income, they claimed.

After a fiery debate planters proposed a special commission to work out in 10 days a mutually acceptable deal. Mean-

while Fiat called for a boycott of sales to Bulgartabac.

According to the ministry of foreign trade, failure to settle the dispute would result in Bulgartabac's monopoly export, and Bulgaria as a whole facing heavy losses on world market sales. And a senior foreign trade official warned that planters' demands might push up world tobacco prices and unbalance the market.

Bulgaria is a major league tobacco exporter. Its growers are added to practically all blends of pipe and cigarette tobacco because of their famous taste and aroma.

## WORLD COMMODITIES PRICES

## MARKET REPORT

Silver was again marked sharply down on the London bullion market; platinum tumbled by more than \$20 a fine ounce while gold closed steady. Silver touched a low of 424 cents an ounce during the day while platinum touched \$405 before recovering to close at \$418.75. Both metals are now seen as industrial. They are used widely in the photographic and motor industries and are vulnerable to any economic slowdown. Persistent declines throughout the day triggered stop-loss selling and long liquidation, dealers said. Gold at one stage touched a low just below \$335, then edged back up.

## London Markets

SPOT MARKETS	Close	Previous	High/Low
Crude oil (per barrel FOB)	21.00	21.00	21.00/21.00
Dubai	21.00	21.00	21.00/21.00
Brent Blend (dated)	21.00	21.00	21.00/21.00
Brent Blend (newmarket)	21.00	21.00	21.00/21.00
WTI (1st oil)	21.00	21.00	21.00/21.00
WTI (2nd oil)	21.00	21.00	21.00/21.00
WTI (3rd oil)	21.00	21.00	21.00/21.00
WTI (4th oil)	21.00	21.00	21.00/21.00
WTI (5th oil)	21.00	21.00	21.00/21.00
WTI (6th oil)	21.00	21.00	21.00/21.00
WTI (7th oil)	21.00	21.00	21.00/21.00
WTI (8th oil)	21.00	21.00	21.00/21.00
WTI (9th oil)	21.00	21.00	21.00/21.00
WTI (10th oil)	21.00	21.00	21.00/21.00
WTI (11th oil)	21.00	21.00	21.00/21.00
WTI (12th oil)	21.00	21.00	21.00/21.00
WTI (13th oil)	21.00	21.00	21.00/21.00
WTI (14th oil)	21.00	21.00	21.00/21.00
WTI (15th oil)	21.00	21.00	21.00/21.00
WTI (16th oil)	21.00	21.00	21.00/21.00
WTI (17th oil)	21.00	21.00	21.00/21.00
WTI (18th oil)	21.00	21.00	21.00/21.00
WTI (19th oil)	21.00	21.00	21.00/21.00
WTI (20th oil)	21.00	21.00	21.00/21.00
WTI (21st oil)	21.00	21.00	21.00/21.00
WTI (22nd oil)	21.00	21.00	21.00/21.00
WTI (23rd oil)	21.00	21.00	21.00/21.00
WTI (24th oil)	21.00	21.00	21.00/21.00
WTI (25th oil)	21.00	21.00	21.00/21.00
WTI (26th oil)	21.00	21.00	21.00/21.00
WTI (27th oil)	21.00	21.00	21.00/21.00
WTI (28th oil)	21.00	21.00	21.00/21.00
WTI (29th oil)	21.00	21.00	21.00/21.00
WTI (30th oil)	21.00	21.00	21.00/21.00
WTI (31st oil)	21.00	21.00	21.00/21.00
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WTI (33rd oil)	21.00	21.00	21.00/21.00
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WTI (35th oil)	21.00	21.00	21.00/21.00
WTI (36th oil)	21.00	21.00	21.00/21.00
WTI (37th oil)	21.00	21.00	21.00/21.00
WTI (38th oil)	21.00	21.00	21.00/21.00
WTI (39th oil)	21.00	21.00	21.00/21.00
WTI (40th oil)	21.00	21.00	21.00/21.00
WTI (41st oil)	21.00	21.00	21.00/21.00
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WTI (46th oil)	21.00	21.00	21.00/21.00
WTI (47th oil)	21.00	21.00	21.00/21.00
WTI (48th oil)	21.00	21.00	21.00/21.00
WTI (49th oil)	21.00	21.00	21.00/21.00
WTI (50th oil)	21.00	21.00	21.00/21.00
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WTI (57th oil)	21.00	21.00	21.00/21.00
WTI (58th oil)	21.00	21.00	21.00/21.00
WTI (59th oil)	21.00	21.00	21.00/21.00
WTI (60th oil)	21.00	21.00	21.00/21.00
WTI (61st oil)	21.00	21.00	21.00/21.00
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WTI (63rd oil)	21.00	21.00	21.00/21.00
WTI (64th oil)	21.00	21.00	21.00/21.00
WTI (65th oil)	21.00	21.00	21.00/21.00
WTI (66th oil)	21.00	21.00	21.00/21.00
WTI (67th oil)	21.00	21.00	21.00/21.00
WTI (68th oil)	21.00	21.00	21.00/21.00
WTI (69th oil)	21.00	21.00	21.00/21.00
WTI (70th oil)	21.00	21.00	21.00/21.00
WTI (71st oil)	21.00	21.00	21.00/21.00
WTI (72nd oil)	21.00	21.00	21.00/21.00
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WTI (76th oil)	21.00	21.00	21.00/21.00
WTI (77th oil)	21.00	21.00	21.00/21.00
WTI (78th oil)	21.00	21.00	21.00/21.00
WTI (79th oil)	21.00	21.00	21.00/21.00
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WTI (81st oil)	21.00	21.00	21.00/21.00
WTI (82nd oil)	21.00	21.00	21.00/21.00
WTI (83rd oil)	21.00	21.00	21.00/21.00
WTI (84th oil)	21.00	21.00	21.00/21.00
WTI (85th oil)	21.00	21.00	21.00/21.00
WTI (86th oil)	21.00	21.00	21.00/21.00
WTI (87th oil)	21.00	21.00	21.00/21.00
WTI (88th oil)	21.00	21.00	21.00/21.00
WTI (89th oil)	21.00	21.00	21.00/21.00
WTI (90th oil)	21.00	21.00	21.00/21.00
WTI (91st oil)	21.00	21.00	21.00/21.00
WTI (92nd oil)	21.00	21.00	21.00/21.00
WTI (93rd oil)	21.00	21.00	21.00/21.00
WTI (94th oil)	21.00	21.00	21.00/21.00
WTI (95th oil)	21.00	21.00	21.00/21.00
WTI (96th oil)	21.00	21.00	21.00/21.00
WTI (97th oil)	21.00	21.00	21.00/21.00
WTI (98th oil)	21.00	21.00	21.00/21.00
WTI (99th oil)	21.00	21.00	21.00/21.00
WTI (100th oil)	21.00	21.00	21.00/21.00

on short covering. Silver futures on the London market fell by midday, while palladium futures on Nymex traded at the lowest levels for five years. On the LME nickel's downturn gathered momentum in the morning on European merchant and speculative selling. Prices closed off the lows, however, with three-month metal failing to breach the \$8,700 to \$8,800-a-tonne support level. Speculative selling and liquidation also pushed down aluminium; the fall was aided by a lack of significant Japanese buying after their holiday.

Compiled from Reuters

SUGAR - London Price (\$ per tonne)	Close	Previous	High/Low
Nov	221.00	220.00	221.00/220.00
Dec	221.00	220.00	221.00/220.00
Jan	221.00	220.00	221.00/220.00
Feb	221.00	220.00	221.00/220.00
Mar	221.00	220.00	221.00/220.00
Apr	221.00	220.00	221.00/220.00
May	221.00	220.00	221.00/220.00
Jun	221.00	220.00	221.00/220.00
Jul	221.00	220.00	221.00/220.00
Aug	221.00	220.00	221.00/220.00
Sep	221.00	220.00	221.00/220.00
Oct	221.		



## FINANCIAL TIMES SURVEY

## NORTH OF ENGLAND

Friday October 12 1990



Wholesale change in the North's economic base has meant that recession has not yet affected a part of

Britain which always used to be one of the most vulnerable. But can this last? Ian Hamilton Fazey, Northern Correspondent, reports from a worried region

## Severe test lies ahead

JUST AS it was emerging from the painful process of successfully restructuring its economy, the first signs of recession are appearing in the north of England. How it will cope will severely test a transformation it is still trying to complete.

The "North", in this instance, is the government's "standard" economic region of north-east England and Cumbria. With only 5 per cent of UK gross domestic product, it has always been peripheral to the bigger and more buoyant economies of Yorkshire and Humberside and the north-west, so it has always been more vulnerable to national economic downturn.

Before, it would have been in deep trouble by now. The old north was dominated by coal, steel, heavy engineering, chemicals and shipbuilding. Many factories were subsidiaries of large companies: local day-to-day management was subject to strategic control from headquarters far away.

The prevailing industrial culture was of big employers with big payrolls. Successive generations worked in the same industries; people grew used to work being provided for them; the atmosphere was generally anti-entrepreneurial.

If the national economy faltered, as it has done, and impacted locally, if cost savings could be achieved by closing down a northern branch factory, they were.

So, 10 years ago, the north-east suffered badly in the recession. Unemployment on Tyne, Wearside and Teesside rose past 20 per cent overall, with tens of thousands on the dole.

National overcapacity had to be reduced in several basic industries. Steel was first, with closures at Consett in County Durham, Workington in Cumbria and Hartlepool on Teesside which all but wrecked these towns' economies.

Rationalisation of the coal industry has been such that the unknown casual visitor today would never suspect that County Durham once contained one of the most prolific coalfields in the world. General shipbuilding withered and finally died at the end of 1988 in Sunderland.

The scale of the change is summed up by Mr Neil Etherington, assistant regional director of the Confederation of British Industry. He says: "In 1975, one-third of the workforce were employed in steel, coal or shipbuilding. In 1990, the figure is under 3 per cent."

Fortunately, by no means everything was wiped out. Large employers remained, such as the Vaux brewing and hotels group in Sunderland, Northern Engineering Industries and Procter and Gamble on Tyne, Imperial Chemicals Industries on Teesside, and Swan Hunter, the warship builder, at Wallsend on the Tyne.



The Tyne Bridges, Newcastle: how will recession affect the transformation which is taking place in the North?

Soma, like Vaux and Swan Hunter, have emerged strengthened, as highly successful companies. Even though some have continued to rationalise, they remain part of the industrial bedrock, creating jobs among suppliers.

Moreover, because they have to live and prosper in the region, many have taken a leading role in a host of initiatives such as science parks, retraining programmes, venture capital funds and enterprise agencies.

At the same time, British Steel (Industry) poured help into Consett, Hartlepool and Cumbria with a mixture of venture capital, secured, unsecured and soft loans, and managed workshops. It has also backed enterprise agencies throughout the north, ensuring that potential entrepreneurs have access to advice as well as working capital.

Mr Laurie Haveron, the regional head, puts the investment at £2.8m in ten years involving 490 projects with fledgling and expanding companies. Another £1m has gone into the enterprise agencies.

But even with British Coal

Enterprise now providing more of the same in coal closure areas, and every local authority offering financial help, training or subsidised accommodation, the strategic problem of losing entire industries from the old economic infrastructure remains.

But in 1984 the north-east won Nissan. Motor manufacturing, a new industry for the region, was added to the infrastructure. Suppliers of components, goods and services and a stream of Japanese companies followed in Nissan's train.

Mr Peter Carr, now chairman of County Durham Development Corporation but at the time a senior civil servant, says: "The psychological importance of Nissan cannot be overestimated. Everyone sank their differences and worked for the common good. Afterwards, we analysed what we had done right. It was from this that the Northern Development Company (NDC) was eventually born."

The NDC, which is supported by all local authorities and several hundred companies in the private sector, is now England's model agency

for winning inward investment from abroad or elsewhere in the UK.

Fujitsu last year decided to set up its main European microchip factory in County Durham, bringing Japanese investment in the north-east now to more than £1bn. Crucially for economic restructuring, it secured the position of electronics in the region's new industrial mix.

The other significant step in promoting change, however, was the designation in 1987 by the government of two urban development corporations, one for Tyne and Wear and the other for Teesside.

On Teesside, Mr Duncan Hall, the chief executive, concentrates on marketing rather than land strategy. He is trying to bring a wasteland of 12,000 acres in the middle of conurbation into use and, as he puts it, create in five years the same

economic, industrial and cultural impact that took ICI 50 years. So far he claims a staggering £1.34bn of committed investment by the private sector over the next few years.

Mr Alastair Ball, his opposite number at Tyne and Wear, is using the built-in appeal of Newcastle as the regional capital to attract blue-chip investment to ribbons of disused riverside land. The big coup so far has been British Airways' national ticketing operation in Newcastle Business Park.

Both corporations have ensured the presence of another big block in the industrial mix - offshore construction and servicing.

But have things gone far enough to provide sufficient shock-absorption against recession?

"Recovery of our manufacturing industry is fragile," says Mr Jeremy Beecham, leader of

Newcastle City Council. "We also need many more good quality, service industry, white collar jobs for better balance. The last year has been good, but it would be awful if, because of a national recession, we could not build on it."

Tyne and Wear Development Corporation's flagship project on the Newcastle quayside has been stalled by the business failure of a local builder and the difficulties facing London property developers, who were backing it. It may still be rescued, as was the new Copthorne Hotel - now being built on the riverside near the main Tyne bridges, after the collapse of Rush & Tompkins - its builder.

Problems like this are likely to loom larger in the coming months. Many will be solved, but there is a widening and understandable apprehension.

On the plus side, Nissan and

**IN THIS SURVEY**

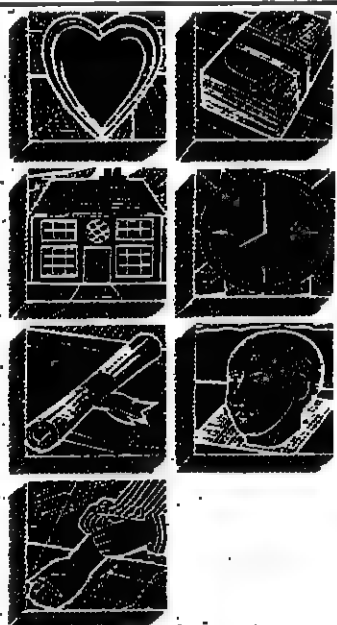
Jeremy Beecham, leader of Newcastle City Council

- Inward investment: achievement has been considerable
- The entrepreneur: a new spirit is in evidence. ...Page 2
- Teesside: moving towards regeneration
- Middlesbrough: a move to Darlington for the company ...Page 3
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- West Cumbria: economic adjustment is painful
- Sunderland: recovering from the shipyard's death ...Page 4
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Fujitsu are not going to go away. Nor could, say, Black & Decker shut down what is now the largest domestic power tools factory in the world at Spennymoor. The hope is that boardrooms will take a longer view than previously which, coupled with the advent of 1992, should ensure that the "branch factory" syndrome will not have the same effect this time.

Those with heavy borrowings will have trouble, says Mr Michael Denny, whose Northern Venture Managers funds are being pursued urgently by people wanting to replace debt with equity, but he thinks those who already have sensible gearing have a good chance.

As Mr Carr puts it: "Our indicators are still strong. If the recession doesn't last too long, we can survive it with most of our industry intact."



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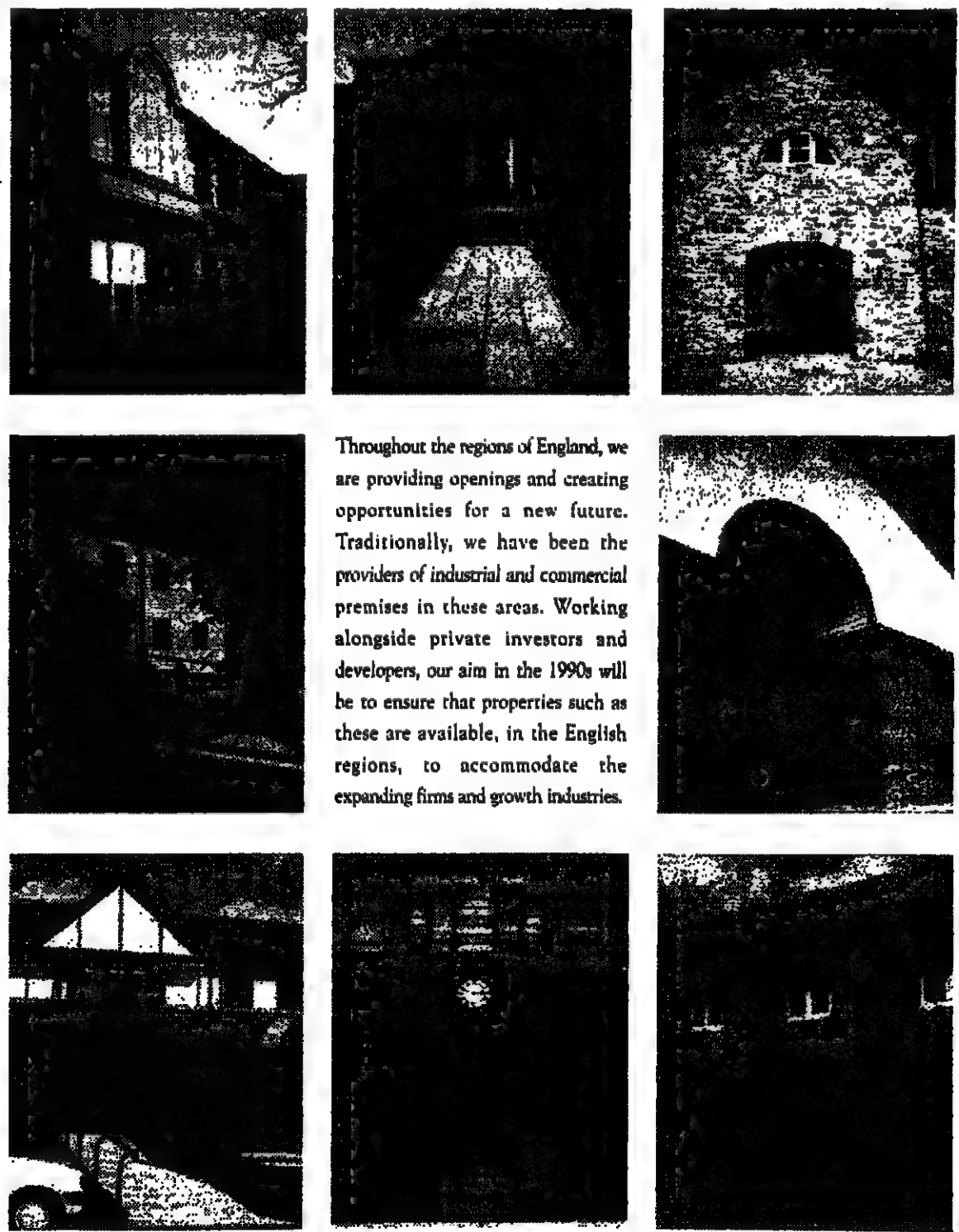
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## NORTH OF ENGLAND 2

BY THE beginning of the 1980s the north of England had developed one of the greatest so-called dependency cultures in the United Kingdom.

Not dependent in the sense that great numbers of people were living off the state, but reliant in that most of the adult male population worked for large companies owned by someone else, often within unloosened blocks.

In 1975 it was estimated that one third of the adult male workforce was employed by the three big industries, shipbuilding, coal and steel and their related engineering concerns. In the 1970s there were only 30 publicly quoted companies which were indigenous to the North.

The region was not completely devoid of entrepreneurs. Mr John Hall of the developers Cameron Hall became well publicised as the builder of the huge and successful Metrocentre at Gateshead. Mr Joe Robertson is said to have made a fortune from the refurbishment of city centre public houses in Newcastle.

Both of these men successes have, in a sense, been by-products of the dependency culture. Because of the high level of unemployment and the constant threat of joblessness posed by declining industries, the people in the north are generally not as heavily mortgaged and do not carry as much debt of any kind compared to their counterparts in the south-east.

Those that are in employment enjoy high disposable income. In the centre of Newcastle and in Gateshead today there is ample evidence that talk of recession is rife in the high streets of the south-east of the country, the consumers in of the North are continuing to spend.

These kind of retailing developments apart, however, the economic profile continued, until recently to be that of dependency with all that goes with it: branch factories, the lack of small businesses and particularly the shortage of managers willing to go it alone.

This is now changing, with small units springing up on industrial estates and business parks where steel mills and coal mines used to be.

Mr John Carr of the venture capitalists 3i says that his bank has been in north-east for 25 years. But it has only been

The former dependency culture is branching out

## Enterprise emerges

in the past few years that managers have been willing to set out on their own or indulge in management buy-outs.

This has reflected to some degree a realisation of what has become available in terms of loans and venture capital. But it is also the result of a greater spirit of enterprise in the North.

Mr Keith Stephenson of Pure

**Venture capitalists such as 3i often take on high risk for a high return**

Plus, was 40 years old when he decided to set up his own company in 1988. He had a background in packaging. He says he was very happy at the Bowater group where he was managing director of one of its subsidiaries.

Bowater, he says, is a "smashing" company. It was just that when he put his idea to the company it was not ready to take it up. His marketing idea was simply to make plastic bottles or containers for milk.

He estimated that only 8 per cent of the more than 7bn litres of milk packaged each day was in plastic bottles. Of this 8 per cent, one company - Plym - had around 70 to 80 per cent. Plastic bottles for milk could not only be cheaper than glass or cardboard but also more environmentally friendly, Mr Stephenson said. He thought he saw a large growth market.

He went to see 3i with his idea and was told to draw up a business plan. The real problem for him, like others starting out, was the lack of capital. He had enjoyed a good salary and standard of living as a manager with Bowater, but his only real assets were as he puts it, "myself and some equity in my house".

Mr Stephenson, again like others, is fairly critical of the clearing banks. The clearers will only make secure lending against assets. In the case of small businesses these assets usually mean debtors who owe

money against goods. If you are not producing anything as yet you have no debtors and thus no assets.

Mr Stephenson says that in the North there was no tradition of clearing banks making risk investments. But in the 1980s in the region various other sources sprang up. It is a development area so there were regional development grants, and there still is regional selective assistance.

British Steel (Industry) was set up in the seventies to help in areas where it used to be active. It is increasingly becoming like a venture capitalist, but it still does give what might termed soft loans. British Coal also gives loans. Some money is available from the European Coal and Steel Community Fund.

Cheap factories are built by English Estates at Consett, the old Steel town and elsewhere. The Derwentside Industrial Development Agency can help out in various ways. There are local authority aids. Last but not least there are the venture capitalists like 3i which will often take an equity stake on the basis of high risk and a high return if the operation is successful.

The trouble is that each of these possible sources of finance often has limits on how much of project it will support. Mr Stephenson needed to raise over £200,000. With the help of 3i he managed to put together what he calls a very complicated package.

He raised money on his house and now has a mortgage of £120,000, which is very high for this part of the world. The best part of the package was the regional development grant. He says this really is a windfall since it does not have to be paid back. In all he says his debt to equity ratio is about four to one.

Other parts of the package he is not so happy about. The British Steel participation is in the form of cumulative convertible preference shares which could be expensive in the long run. The 3i investment could work out to be extremely profitable for the

bank, but Mr Stephenson expects that. He is still nervous about the clearing banks.

"Your overdraft is your working capital. Yet the local bank manager can just call it in if he is in trouble with his lending elsewhere and bring the whole house down."

One of the clearing banks has run into difficulties with its lending ratios by forcing too much debt on existing businesses when times were good.

Mr Stephenson is sanguine about his prospects. He employs dozens of people. He is cagey about discussing his volume sales but says that in value terms he reached a seven figure turnover in 1989 and made a profit in that year, his second year of operation. He is looking to expand at Consett.

One of his neighbours there is Derwent Valley Foods one of most publicised start-ups of



Construction at Newcastle Business Park: the changing face of the North

recent years.

The company was a green field start-up in 1982. It got off the ground when four friends in the food and packaging industry decided they wanted to run their own business. Mr Roger McKee, the chairman and the managing director had gone as far as he could with his company. The only way he could progress, he said, was to go to London.

Using equity in their property, funds from British Steel,

3i and a variety of bank loans and regional grants, the four raised the money, and had a loan to equity ratio of around seven to one. The unusual aspect of their plan was that they had no specific product.

Seeing a hole in the UK market for premium snack foods, the directors went around the world looking for products. They came up with four: tortilla chips, California corn chips, mignonnes morceaux and shang-hai nuts. These were marketed

under the Phileas Fogg label as foods from around the world.

The calculation that there was a gap in the market was correct. More products have been added. Last year's turnover was £15m and profits were £1.4m.

It has not all been plain sailing. In 1984 the company expanded too rapidly and had trouble maintaining output. Customers had to be rationed as production reached its limits. New staff needed training,

new quality controls systems were introduced. Derwent Valley Foods estimated that £100,000 was needed to overcome the crisis.

In the event 3i, guaranteed a further £100,000 bank facility. Not all this was needed, but it had the effect of taking its equity to 50 per cent.

This act of faith in the company by 3i neatly illustrates how the bank works. If Derwent Valley Foods company were to be capitalised, not only on a price/earnings ratio of, say, 10, the company would be worth £15m. So, for an investment of just over £300,000, 3i would be sitting on equity worth £3m.

Both these companies are so far successful. They show that taking a risk and allowing some entrepreneurial spirit can pay off handsomely not just for the founders but for the backers. But they also show that for all the help and assistance available to would-be entrepreneurs, there are also some impediments. Mostly the enterprise spirit needs to reach the clearing banks.

Stewart Dalby

## INVESTMENT

## Scoring new goals

THERE ARE lessons to be learned from northern England about persuading foreign and British companies to invest in factories and jobs, for even apart from £1bn of recent Japanese investment, the scale of achievement is considerable.

Dr John Bridge, chief executive of the Northern Development Company (NDC), can count £1.5bn of foreign investment in the latter half of the 1980s alone, creating 18,270 new jobs in over 160 projects. Many of these investments are in "sunrise" industries that are likely to last. Sunset industries, such as coal, steel and shipbuilding, which employed one in three men as late as 1974, now account for only one job in 40.

The automotive and electronics industries are principal new building blocks in the region's industrial infrastructure. It is inward investment, not indigenous growth, that is making them that.

The lessons date from about 1984, when many disparate and often parochial authorities in the region started working more effectively as a team in the inward investment market. It is from then that the region's present systematic and effective marketing can be traced. For 1984 was the year Nissan decided to go to Sunderland.

"Winning Nissan proved it was better to work together than fight each other," says Mr Peter Carr, a former senior civil servant in the region who now chairs the County Durham Development Company. "It also proved to everyone that it was worthwhile. Nissan was big league."

However, because of Nissan's high profile, the north's wider and earlier achievements are often overlooked - and without them the Nissan coup would probably have been impossible. For through them the region had already proved, vitally, the adaptability of its workforce.

Black & Decker - which now operates the biggest domestic power tool factory in the world at Spennymoor, County Durham - is a leading example of an inward investor taking root and flourishing in the ensuing generation.

Indeed, pre-Nissan successes mean that the largest group of inward investors is from the US, with over 120 companies now established. They include Bristol Myers, Cummins Engines, Black & Decker and

Ingersoll Rand.

Some 60 companies from Scandinavia are represented, including Volvo and Perstorp from Sweden and Norsk Hydro from Norway.

Other investors include Samsung from Korea and some smaller Hong Kong concerns. There are also currently around 70 companies from Europe, Germany, Switzerland

**The highest profile has been taken by Japanese companies**

and the Netherlands are currently dominant in this field. The highest profile, however, has been taken by Japanese companies because of the sheer scale of Nissan's investment. There are now over 40 of them, all ready for the European single market in 1992.

NSK, the bearings manufacturer, was first to arrive in 1976, when it invested £7m to create 250 jobs. It has now put in over £70m and employs more than 750 people.

Although three more Japanese companies followed, their investment was small-scale. It was Nissan's decision, after a three-year search in 1984, which really opened the way: if the area was right for Nissan, that was good enough for anyone else in Japan.

When Nissan announced expansions that it would bring its total investment to £620m and create 3,500 jobs and a production capacity of 200,000 cars a year at its 800-acre site in Sunderland, the north-east's appeal was confirmed beyond even unreasonable doubt.

However, not all inward investment is foreign. There were 45 UK company relocations or expansions northwards in 1989-90, creating 4,533 jobs.

Another 30 projects, involving reorganisation among existing UK companies, managed to save 1,254 jobs in the north and transferred 1,369 from elsewhere in the country. Significant moves involved St Albans Rubber, a relocation to Tansfield Lea, creating 200 jobs, British Home Doors to manufacture glassware in Washington (150 jobs) and Visible Technologies to Billingham, Teesside.

Dr Bridge says that in recent years there has been much less interest in the help and sub-

sidi available, and more concern to find suitable green field sites and skilled labour.

The collapse of traditional industries has meant there has often been land available on the banks of the Tyne, Wear and Tees, but it has needed the government's two new urban development corporations (UDCs) and their funds to pay for its reclamation, so that only now is it coming into play.

Ironically, the opposite has happened with rented factory space. The cheap rental levels of the past have offered such poor returns to private sector builders that there is still a huge gap to be filled in the wake of the government curtailing the role of English Estates in building advance factories.

However, these things may



Peter Carr: work together

be less important than the problem-solving skills the north has now developed to make it as easy as possible for prospective investors to move in.

The development of NDC - a partnership of local authorities and local industry and commerce - is part of it, but so has been the growth of co-operation between all the parties.

The successful emergence of the County Durham Development Company illustrates the point. It was set up by its sponsors county council three years ago to counter the prospect of investment being sucked into the UDCs. Now, it is one of a team that includes the UDCs, the NDC and the local authorities. Take any one of them away and Northern United is playing short. The NDC acts as captain.

The government has recognised the role by seconding staff to NDC headquarters. Mr Les Hanson, chief executive of the Durham company, says that when an inquiry is fed into the system, sites all over the region are pooled and ranked for suitability.

"We compete, but it's amazing how many times a unique set of requirements comes together that can only be satisfied in one place," Northern United then starts playing in earnest. The team looks like scoring many more goals.

Ian Hamilton Fazay and Stewart Dalby

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## NORTH OF ENGLAND 3

Tracy Corrigan examines results of regeneration in Teesside

## A new landscape rises

THE CELEBRATED walk made by Mrs Margaret Thatcher in the wilderness of Middlesbrough's inner city dereliction in 1987 marked the start of a new phase in the regeneration of the region's once woefully dependent economy.

New shopping, housing, leisure and business complexes are rising from a landscape still dominated by cooling towers and chimneys.

The wilderness blessed by Mrs Thatcher three years ago is now best negotiated by land-rover. A giant building site three times the size of Canary Wharf, Teesside and Teesside Park together constitute the largest project under the aegis of the Teesside Development Corporation, one of the UK's six urban development corporations set up in 1987. The site is being transformed into a vast shopping, housing and leisure complex, one of a handful of developments designed to provide the "critical mass" which will spur fresh investment in the region.

Teesside's efforts to diversify its economy run counter to its historical and social traditions. Its three-pronged industrial economy built on chemicals, steel and ship-building seemed to guarantee prosperity and

Hartlepool, 25,000 jobs were cut out of a working population of 40,000, says Mr Alan Humble of the Hartlepool Enterprise Agency.

Although both ICI and British Steel now run thriving operations in the area, increasing automation has made such companies capital, rather than labour-intensive. "We have to accept that we can no longer be supported by heavy industry," says Mr Tom O'Connor, national chairman of the Confederation of British Industry's Smaller Firms Council and a past chairman of the CBI Northern region.

The long reliance on a narrow industrial base stifled the growth of entrepreneurial spirit. "Teesside has suffered from a lack of companies between the very big and the very small," says Mr John Kirtton, managing partner of KPMG Peat Marwick McLintock. There are some notable exceptions, such as MTM, the specialist chemicals company. Set up by two ex-ICI managers six years ago, it is now a listed company employing 700 employees with a turnover of \$60m in 1988.

But many locals went into business because they wanted jobs, not because they wanted to run their own businesses," says one observer.

To read the lack of entrepreneurial spirit as an indigenous characteristic is to misunderstand the economic structure of the area, according to Mr Duncan Hall, Middlesbrough-born chief executive of the Teesside Development Corporation. "Entrepreneurial spirit is a glib phrase. The opportunity to diversify did not exist," he says.

To create such opportunity is the role of the TDC. Mr Hall wants to have the same economic impact in five years as ICI had in 50 years, stimulating over a billion pounds of investment. His critics charge that his developments are irrelevant to the needs of the local community, or that he is not creating "real" jobs. While some of the TDC plans do appear incongruous - such as the oxymoronic Hartlepool marina - he is, say his supporters among the local business community, addressing Teesside's very real image problem, as well as providing

an attractive infrastructure.

Because of the negative perception of the area, it is still harder to attract investment from elsewhere in the UK than from abroad.

Mr Hall wants to reverse the trend of attracting investment through subsidy. "Historically, investment was not based on confidence, but on buying jobs," he charges. It followed that "the commitment of those companies was only as strong as the subsidy", so investment was "built into a doom-and-gloom situation".

TDC operates through joint ventures with the private sector, turning down projects

## Cheaper labour and space may enhance the area's attractions

which are not shown to be commercially viable. Mr Hall becomes dubious if subsidy is a prerequisite.

"We provide a canvas; the private sector paints the picture," he says. Consequently, he says, he does not have a clear image of how the various projects will turn out.

Meanwhile, ICI's Belasis Hall

Technology Park, designed to attract high technology industry to the area, is up and running. It is a campus development of high-quality premises for research and design, on 167 acres of ICI experimental farming land which had become redundant.

"The magnet to attract companies here, rather than somewhere 'nice' like Cambridge, is that any company on this park can avail itself of a wide range of facilities and services from ICI," says Mr George Hunter, ICI's chief executive. Firms are "co-settled" by ICI, which offers advice and access to equipment medium-sized companies could not otherwise afford.

As a logical extension to the technology park, ICI's latest plan is to establish a Process Plant Park, using existing assets to attract the manufacturing industry. Over 100 acres of land is available on an adjacent site in Billingham - and potentially up to 200 acres, as old, space-hungry ICI plants are replaced.

The sites are already serviced by roads, rail, and all the process services needed by manufacturing plants, such as steam and nitrogen, are produced nearby. For young companies, this offers "a huge saving in capital costs and a fast



Teesside Park Interchange: a flagship scheme of the Teesside Development Corporation

track to getting into production," says Mr Hunter.

The 5,000 to 7,000 jobs which the technology park is ultimately expected to create will not be matched by the more capital-intensive processing park. But the project should give rise to additional jobs in the supply and servicing sectors.

"The future of the region lies

in science parks like Belasis," says Mr Kirtton of KPMG. As well as attracting investment, it is hoped such projects will lure more graduates to the area.

ICI's objective is to use its assets - equipment and people - to attract the right sort of industries," explains Mr Hunter. "We, too, want to be part of a thriving region," he

said. Just as the pace of investment appeared to be working up some steam, high interest rates and galloping inflation are starting to bite. Companies like ICI are vulnerable to surging oil prices. Teesside has been somewhat insulated so far, partly because property prices have held up relatively well.

Optimists say that cheaper labour and space will further enhance Teesside's attractions in an economic downturn.

There are hopeful signs. The first TDC project is up and running: the Tees offshore base, a joint venture with the port authority, has 600 staff working from or on site; there has been a steady trickle of new investment, particularly by Eastern companies; and the traditional manufacturing companies are in fighting form.

Although ICI recently decided to phase out fertilisers, at the cost of more jobs, the company also announced a £10m investment in acrylics in Billingham.

But the smaller companies needed to fill the region's new sites, may not be able to countenance expansion in the current environment: the future of some projects could be in jeopardy, as high interest rates push costs up.

Plans for the development of Wynyard Park, the former ancestral home of the Londonderry family, which encompasses housing, business parks and retailing, are said to be temporarily on hold. The developer, Mr John Hall, is the local entrepreneur behind the Metro shopping centre in Gateshead.

"Interest rates defer decisions, inflation stops decisions," says Mr Hall of TDC.

He talks, with Stalinist overtones, of a "five-year social and economic revolution" for Teesside. As Mao-Tse Tung said of the results of the French revolution, it's too early to tell.

## Efforts to diversify the economy run counter to the region's tradition

"Jobs for life" until the early 1980s when paternal employers such as Imperial Chemical Industries and British Steel were forced to shed thousands of jobs.

"We used to say, not 'I work for ICI', but 'my family works for ICI'," said a local. But after a prolonged period of dynamic growth since the company came to Teesside in the 1920s, ICI's workforce dropped from 30,000 in the 1980s to its current level of around 15,000, with the bulk of the losses in the early 1980s, at the time of the last oil shock.

According to Mr Peter Gave, chief executive of Teesside Chamber of Commerce, 8,000 jobs were lost in the region in a two-year period. In

## PROFILE: MILLICOM

## Telecoms group moves to Darlington

WHEN MILLICOM, the international telecommunications group, shifted its European headquarters to Darlington, County Durham, the company was greeted by 1,800 applicants for 250 jobs. In London, Millicom had to pay agencies to recruit staff, bumping up already high labour costs.

The three purpose-built blocks in Darlington's Yarn Road industrial estate, officially opened by Mrs Margaret Thatcher last month, are large enough to accommodate the doubling of the workforce planned in the next two years. Millicom started considering a move from London in 1988. "We decided if we are going to move, let's get some substantial benefits," says Mr Peter Scrope, deputy chairman of Millicom UK. The new location had to offer a pool of suitable labour, cheaper premises and a strong communications network, as well as additional financial incentives.

Most of the jobs are VDU- and telephone-based, a far cry from the region's industrial traditions. Millicom's largest businesses, the servicing of cellular phone customers and radio paging, strike chords of yuppiedom, out of tune with the birthplace of the railways. But Darlington, with

same pattern is expected when Fujitsu, the Japanese computer giant, opens its new plant at nearby Newton Aycliffe.

Millicom needs 2.7 staff to service every thousand customers, according to Mr Scrope, and its 75,000-strong customer list is rising by about 2,000 each month.

## Grants and loans were added incentives to move

a lot here, which we would not dream of doing in London," says Mrs Rosie Gimlette, Millicom's personnel manager.

Before the move, Millicom recruited some management-level staff from the area, for training in London. But most of the Vauxhall-based workforce did not want to move, and only 30 staff followed the company to Darlington.

The company has been "exceptionally pleased" with the workforce. Mr Scrope has noticed different attitudes to training. "In London, they were less responsive. Here they'll turn round and say 'what a stupid way of doing something'." They tend to be more inclined to strict time-keeping, but more productive when at work, he says.

Darlington was chosen in preference to proposed sites in the North-West, and Luxembourg - only marginally influenced by Mr Scrope's local origins.

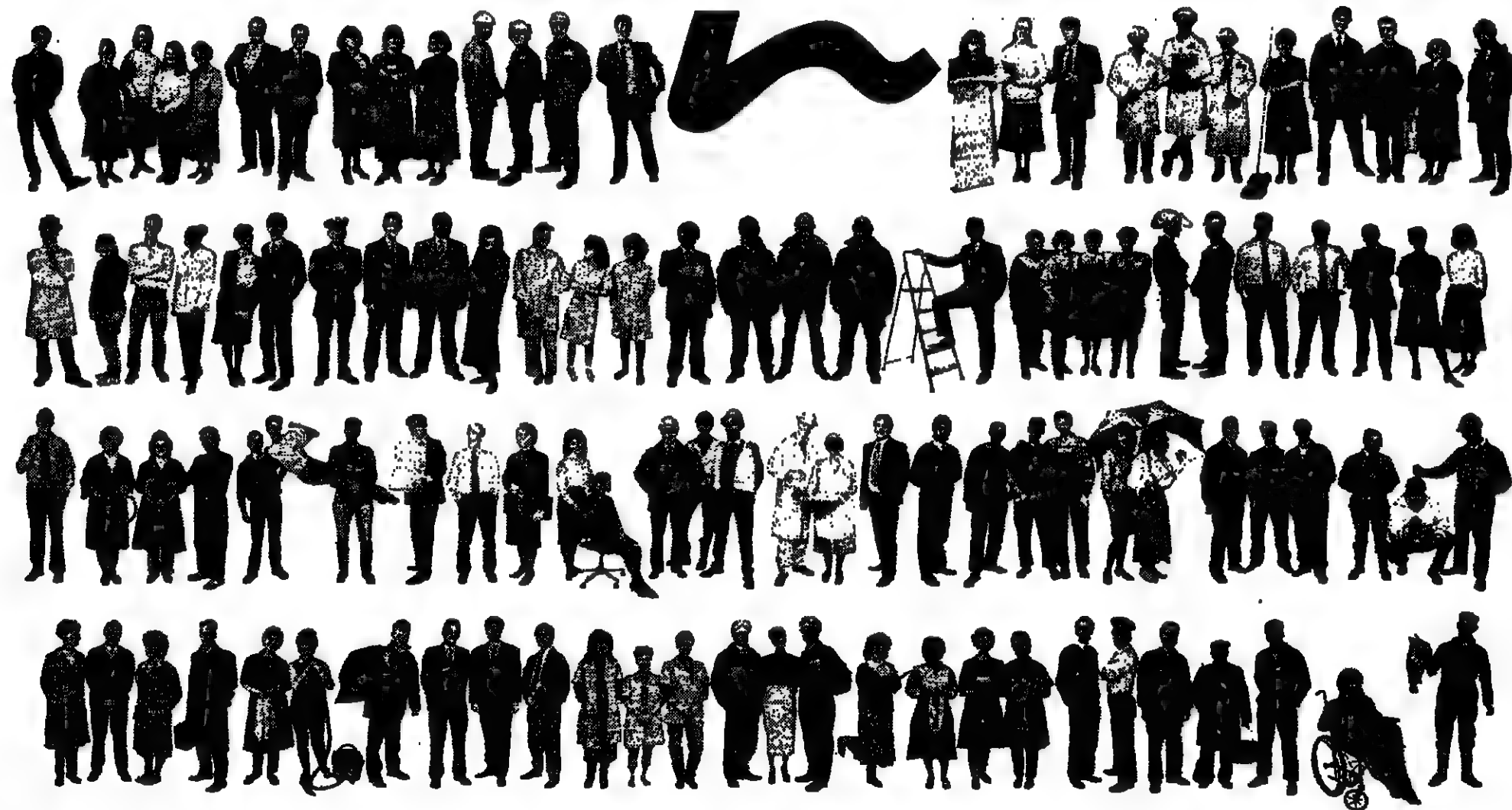
One of the three floors of the main office block lies empty, ready to house an expanding workforce. Such an apparent waste of space would be profligate in London. But Millicom owns its Darlington premises, built to its own design on land bought from the local council.

There were other incentives - two grants from the government, a soft loan from the European Coal and Steel Commission, and help from the local authorities (both Darlington council and Durham county council). Mr Scrope says the company would not have made the move without these incentives.

Tracy Corrigan

# TEES/SIDE

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Teesside's well-established industries are still very important. The area has one of the largest petro-chemical complexes in the world and many of the North Sea's oil platforms are built there - but newer industries are also finding the skills and capabilities they need on Teesside. Backed by the education and training resources of Teesside Polytechnic and seven further education colleges, there is a plentiful supply of graduates, technicians, management-trained and craft-based people.

Teesside's rapidly-broadening economy now includes electronics, food processing, clothing manufacture, plastics, furniture, distribution and

business services, in addition to well-established engineering and fabrication operations.

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# TEES/SIDE

Initiative Talent Ability

## Most of the jobs are VDU- and telephone-based

out the dubious luxury of large, paternal employers like ICI and British Steel, has long had a more diverse economy than neighbouring towns at the mouth of the Tees - Middlesbrough, Stockton, Hartlepool - where massive redundancies in the chemical and steel industries in the early eighties all but crippled the dependent local economy.

Despite its more progressive approach, much of the new employment won by Darlington is still labelled as "women's jobs". Around 70 per cent of Millicom's staff are women, although the company has no preference for female workers. The level is higher than in London, where just over half the workers were female. The



## NORTH OF ENGLAND 4

Cumbria's natural assets may help cushion recessionary blows

## Strength in local diversity

CUMBRIA IS the Adam's apple on the silhouette of Britain - the bulge sticking out into the Irish Sea just below the chin of Scotland.

It looks compact, but as any visitor quickly discovers, it is several counties rolled into one. It used to be four: Cumberland, Westmorland and bits of Lancashire and Yorkshire but now it has at least three distinct parts: the corridor along the M6 to the East with its prosperous "new" industries, the old industrial areas in the West where adjustment to new times has been toughest and the unique splendours of the Lake District in the middle.

What they all have in common is magnificent scenery, and the sweep of the great outdoors. A feeling of history permeates the county's handsome stone-built capital Carlisle, a place where forces have clashed for centuries.

Cumbria's charms attract more than 15m tourists each year, their pockets jangling with some £20m, all of which makes work for 31,000 people, about 15 per cent of the county's labour force, and provides a useful underpinning to the local economy.

If anything, tourism's problems are of too much success. Traffic congestion and footpath erosion are now headline news.

Although talk of shutting off the Lake District at peak times is fanciful, the Cumbria Tourist Board is trying to spread the flow of visitors more evenly throughout the year, and encourage them to visit new parts, like the West Coast or the Eden Valley.

But though many counties of England would give anything for a natural asset such as the Lakes, Cumbria's strength also lies in its diversity. The M6 corridor with its good north-south links has become a lure for industry and haulage, providing towns like Penrith and Carlisle with solid employment. United Biscuits, Pirelli and Caveray are well-established local names.

Small businesses thrive as well. Mrs Margaret Thatcher recently visited Carlisle to present an award to John Chapman, a fast-growing company which makes hunting bags and exports most of them to Japan and Italy.

These strengths have ensured Cumbria a place among the UK's more prosperous counties. Although there are some signs that the recession is starting to bite, unemployment is still below the national average at 5 per cent. The average would be lower still were it not for the legacy of earlier industrial glory along

the coast. West Cumbria used to contain the UK's leading iron and coal communities. But that is all gone now. The last iron works and pits in Workington and Whitehaven shut down in the early 1980s throwing thousands of people out of work.

Fortunately, there are still big employers in that part of the county such as British Nuclear Fuels at Sellafield and VSEL, formerly Vickers, in Barrow-in-Furness which manufactures nuclear submarines and other defence equipment. But they, too, expect to lay people off, and the prospect of a fresh wave of redundancies in the area has triggered a series of initiatives by local government and business to speed up industrial transformation.

Cumbria County Council prides itself on its positive attitude towards business, though in the role of catalyst rather than provider. "I think we have a good relationship between government and industry here," says Mr Brian Graham, senior assistant director of the council's economic development and corporate policy department.

Politically, the CCG is a hung council with Conservatives and Labour each holding 37 seats, and the remaining nine shared among Liberal Democrats and Independents.

The county's development strategy aims to create an attractive economic and physical environment for business,

to support job-creating initiatives, and involve trade unions in collective bargaining and long-term planning.

But although businessmen have generally positive things to say about the authorities, there are obvious strains in a county with such rich natural endowments.

These emerge most strongly in the county's ambiguous attitude towards Sellafield. On the one hand, the huge facility is a major employer and customer for local business. But its pollution has frightened off thousands more, and blighted a whole stretch of the county's coast.

In Barrow, there is a similar ambiguity towards VSEL. The town could not survive without it, but this over-dependence makes people uneasy, and their feelings spill out in complaints about the noise and dirt which the shipyard causes.

Another worry is the steady decline of the county's most traditional industry - agriculture. Despite the image of neat green fields and Beatrix Potter farmhouses, farming now accounts for only 5 per cent of the county's economy. But Cumbria has shown that it can make adjustments. There will be shocks in the coming years - but many have been anticipated. The fact that the county possesses splendid natural endowments suggests there are also ways in which it can cushion the blow.

David Lascell

## WEST CUMBRIA

## The wounds of economic readjustment are healing

A DRIVE along the coast of Cumbria will expose you to some splendid scenery - but also to the pain of the county's economic adjustment.

The relics of past heavy industry abound - the worked out coal mines, the derelict factory sites and the ports that have seen better days. To these have now been added the threat that two of the region's largest industrial employers, British Nuclear Fuels Ltd (BNFL) in Sellafield, and VSEL in Barrow, will have to shed jobs in the years ahead.

But there is also encouraging evidence that Cumbria's efforts to breathe new life into the area. The harbour at Maryport is being redeveloped by English Estates North, the state-owned property company. Large plants around Workington and Whitehaven contain substantial manufacturing facilities for companies like Volvo, Igggesund, Ectona (part of Eastman Kodak), British Steel and Albright & Wilson.

Two particular initiatives illustrate development efforts. The most advanced is at Derwent Howe, the seaside site of the former Workington iron works which has been redeveloped for new industries. A leading role here is being played by the West Cumbria Development Agency, a partnership between business and

local government.

The agency was set up two years to anticipate the loss of several thousand jobs that will take place in a couple of years time at BNFL when construction of the Thermal Oxide Reprocessing Plant (THORP) is completed. Some 3,000 local jobs are directly at risk, with a further 8,000 vulnerable through the knock-on effect.

BNFL is contributing £1m a year and the local authorities a further £250,000 over a ten year period to finance a development fund. The money is being used to lay the infrastructure for new job-creating industries, such as the Westlakes science and technology park outside Whitehaven where building began this summer. Already the region has more than half a million sq ft of space available at as little as £2 per sq ft.

Allerdale, as the northern coastal district is called, has development area status and within that there is an enterprise zone, which qualifies it for government assistance. Along with its neighbour, Copeland, it also qualifies for a special 50m EC grant, but the councils have been unable to tap this money because it is conditional on matching funds being advanced by the UK Treasury, which have not been forthcoming.

According to Mr Tony Whitbottom, the chief executive of the West Cumbria Development Agency, this has caused much anger and frustration in the area.

As the commitment over ten years shows, this is a long term project. But past experience has demonstrated that it takes enormous resources to create jobs. Mr Whitbottom estimates that it has taken £55m of public money and £400m of private money to create 3,500 jobs in the Workington area.

Joan Hills, the agency's tourism adviser, is trying to attract more visitors to the area. She says that 5 per cent growth a year for ten years would yield 1,000 jobs.

The second initiative is 50 miles further south on the outskirts of Barrow. Project Furness, as it is called, is aimed at absorbing some of the jobs that VSEL expects to shed during the 1990s. Precise numbers are not known yet, but they will run into the thousands.

Cumbria Council has taken over the 250-acre site of the former Barrow iron works beside the Walney Channel, and is reconstituting it as an industrial estate with the help of a £7m derelict land grant. The work is far from easy.

The site is beginning to take shape. The first two tenements showrooms for Vauxhall and

Nissan - have just opened up, and Rockliffe Developments of Kendal have agreed to build 150,000 sq ft of warehousing. An annex of the Barrow College of Further Education has also been completed. Nearby, a new maritime museum specialising in iron shipbuilding is nearing completion, and a 90-room hotel is planned.

The council hopes that Project Furness will generate £3m of diversified investment and over 1,000 new jobs in an area which has always been dependent on a few big local employers, according to Mr David Freestone, the council's representative.

Both initiatives suffer from their perceived remoteness from the main transport links. Apart from a short stretch of dual carriageway near the M6, the main coastal road is narrow and winding. But some improvements are planned and British Rail intends to keep open the line which follows the seashore.

The local authorities believed that transport constraints would make the area more attractive to high value, low volume manufacturers, but that has not necessarily been the case. Buses, wood board and steel rails are all made near Workington.

David Lascell

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## Enterprise zone means new life for Sunderland

## The cranes will go

SUNDERLAND is extremely sensitive about the wrong impression created by its "silent cranes" image following the closure of its last remaining shipyards nearly two years ago.

The trouble is that the cranes have been exactly that, dominating the skyline and symbolic of a lost past - yet offering hope that they might yet be reactivated.

The problem should soon be solved: last month everyone finally acknowledged that the shipyards are not going to be brought back from the dead by some benevolent incomer - or at least not as shipyards.

The cranes have been sold and will be dismantled and removed within six months. So

will the huge sheds in which British Shipbuilders constructed vessels. These futuristic structures for Sunderland shipbuilding will mean that the town can also bury its past and set on with its new life.

The issue should never have been in doubt because the European Commission had already allowed Sunderland to have Britain's last enterprise zone as a result of the shipyard closures.

But it cannot have both shipbuilding and the zone, which the EC does not like because it distorts competition by subsidising industrial development. Ultimately, by acknowledging that shipbuilding or ship repair cannot be revived, the zone can be brought into full play as a marketing asset.

That said, the loss of the shipyards needs to be put into a wider perspective. As Mr Phil Wright, head of marketing and policy for Sunderland council, points out, they employed only 2,500 people in an active workforce of more than 120,000. By the time their closure had impacted on the unemployment figures of January 1989, there were 20,688 unemployed men on the register and 6,282 women, a total of 26,960, with unemployment rates of 16.5 per cent overall and 20.2 per cent

for men.

By August this year, there were 14,842 men and 4,454 women out of work - a total of 19,296. The overall rate had dropped to 12 per cent and that for men to 16.6 per cent.

Grim as the latter figures still are, they mean that 7,854 new jobs nevertheless appeared in a little over 18 months, an improvement of 28.4 per cent.

"People don't realise the scale of what has been achieved," says Mr Ed Robson, the town's director of architecture and planning. "What we have done in retraining has been as remarkable as our achievement in factory building."

With new factory space chemically shed and the private sector hesitant because of poor rental levels and returns in the north, the borough spent £3m on advance factories last year.

"We have got only one 20,000 sq ft factory left," says Mrs Janet Smith, employment development officer. "If anyone wants 10,000 sq ft or less, there is nothing available."

Any scandal about Sunderland's jobless figures may well be because, as Mr Robson puts it: "If we'd had a stock of buildings during the boom of the last few years, we would have



The River Wear: former shipyards look across to one of the area's last working collieries

filled them all."

Mr Alastair Ball, chief executive of Tyne and Wear Development Corporation, believes that because of the enterprise zone, Sunderland's problem is now solved. In principle, although it will take years to work through.

He says private sector developers were holding back to make sure that the zone, which is on several sites, would not be threatened by a revival of shipbuilding.

The zone's main attraction for them is 100 per cent capital allowances, a potent means of keeping going for developers who are making losses elsewhere because of economic downturn.

During the hiatus, English Estates has built some units in

the zone and these will be ready soon. Following shortly will be several large factories financed by Scottish Provident over the road from the expanding Nissan factory.

Mr Wright says that Nissan is now one of Sunderland's great assets in developing its new image. It never bothered before because marketing was done by Washington New Town, now a Sunderland suburb which sandwiches Nissan between itself and the old town.

The new town has also created an unusual opportunity. Because it was populated by young families, Sunderland now has a predominantly young workforce. There is no demographic timebomb to create a future labour shortage,

and this is being used as a selling point to potential incomers with high technology businesses.

Enlarging the private sector in the town is vital. The successful Vaux brewery group and Nissan dominate, but the sector is still too small, and too many employers too big, for grass roots entrepreneurship to flourish, as it does elsewhere, through mutually supportive small businesses. The latter are encouraged mainly through council-run workshops.

The disappearance of the silent cranes should hasten many of the changes now well under way.

Ian Hamilton Fozzy

## "How about coming to Belasis Park?" says George Hunter



George Hunter, Chief Executive of Belasis Hall Technology Park, explains: "Belasis Park, situated at Billingham, is a prestigious development providing an ideal location for high-tech and knowledge based companies in a landscaped setting. The Park, which is a joint initiative between ICI and English Estates North, opened in March 1988 and has already reached its fourth building phase.

Belasis provides big class accommodation comprising offices as small as 200 sq ft through to a pavilion of 20,000 sq ft, with a range of sizes in between. Property can be leased or bought, some of it with room for 100% expansion; there is also fully serviced land available for individual developments.

As far as business supports are concerned, we have our own finance management package - Springboard - which provides funds, business planning, and taxation and accountancy expertise. We also have access to many of the services and facilities of ICI. This means the use of catering, sporting and social amenities, access to technical information and library services, help and advice on technical, engineering and commercial matters. There's also the possibility of establishing formal trading links with ICI.

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FINANCIAL TIMES  
1990 RELATED SURVEYS

Milton Keynes	January 18
Staffordshire	June 20
North West Financial	July 16
Kent	Sept 7
Wales	Sept 17
Northern Ireland	Sept 2
Urban Development in Britain	October
East Midlands	November
Scotland	December

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ST. ANDREWS HOMES • BLAYNEYS • PERCHERON PROPERTIES

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FINANCIAL TIMES STOCK INDICES												
	Oct 11	Oct 8	Oct 9	Oct 4	Oct 5	Year Ago	1993	Since	Completion	High	Low	
Government Secs	79.97	79.98	80.22	80.74	79.96	83.87	84.20 (2/1)	74.18 (8/04)	127.4 (1/93)	48.16 (31/75)		
Fixed Interest	86.86	86.87	89.14	88.50	86.30	83.68	82.81 (8/1)	83.00 (2/81)	105.4 (28/11/97)	50.53 (31/73)		
Ordinary Share	1618.9	1626.7	1640.5	1706.7	1855.6	1817.7	1988.3 (2/9)	1510.4 (5/03)	2008.6 (2/93)	49.4 (2/65/60)		
Gold Mines	172.5	175.9	178.2	179.5	194.8	204.8	378.2 (1/6)	157.9 (1/6)	754.7 (15/2/83)	43.5 (38/07/1)		
FT-100 Share	2125.2	2121.8	2134.1	2201.8	2149.9	2237.8	2463.7 (8/1)	1890.2 (1/90)	2463.7 (1/90)	868.9 (2/7/84)		
Ord. Div. Yield	5.80	5.85	5.82	5.80	5.78	4.50						
Earning Yield % (v/10)	12.37	12.27	12.20	11.75	12.06	10.93						
P/E Ratio (adj'd)	9.79	8.86	9.33	10.33	10.05	11.1						
SEAD Bargins 4.50pm	18.98	22.507	30.405	54.547	19.738	23.431						
Equity Turnover (x10)		9.15	12.72	17.60	8.97	9.14						
Equity Bargain		21.118	31.905	42.162	16.073	24.31						
Share Traded (m)		350.2	659.8	881.0	465.5	365.1						
Ordinary Share Index, Hourly Change	Day's High 2134.1						Day's Low 2100.4					
Open	126.13	8 am 1267.5	11 am 1264.3	11 am 1261.0	12 pm 1262.3	1618.9	1 pm 1260.0	3 pm 1260.7	4 pm 1261.4			
FT-SE, Hourly changes	Day's High 2123.6						Day's Low 2100.4					
Open	2113.9	9 am 2120.9	11 am 2114.9	11 am 2108.7	12 pm 2110.6	2108.4	1 pm 2108.8	3 pm 2109.8	4 pm 2100.4			
<p><b>QILT EDGED ACTIVITY</b></p> <p>Indices: Oct 10 Oct 9</p> <p>Qilt Edged Bargains 92.3 114.2</p> <p>5 - day Average 112.4 116.3</p> <p>*SE Activity 1974.</p> <p>Excluding Inter-market share &amp; Overseas turnover.</p> <p>London report and latest Share index: Tel. 0698 123001</p>												

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gain, while Capital & Counties hardened 3 to 32½ on a buy recommendation from Salomon Brothers.

Town Centre Securities raised the final dividend, having managed a small increase in pre-tax profits, but the shares finished a penny lower at 65p.

Fresh concern about the economy affected a number of recruitment and advertising agencies. Manpower, the employment agency, slipped 5 to 48p after reports that its £108m sale of five UK employment agency chains had encountered difficulties.

Scatchell & Scatchell, the marketing services group, eased 4 to 80p on news that it had to

Greenlees Trotter, the advertising agency, fell 11 to 70p.

An unchanged interim dividend but a near halving in six-month profits at S. Jerome saw the price fall initially to a low of 18p before recovering to finish unchanged at 80p.

Rel Energy, weighed down by debt and sold down to 3p in recent weeks, rallied to close 1½ higher at 8½ after the company said it was seeking buyers for certain exploration and production interests onshore and offshore in the UK. These include its 7.5 per cent interest in the Wyth Farm oilfield.

Aviva, where chairman Mr Lawrence Hockey-Sweeney's family trust recently sold a 17

28.8m, dipped to 15p before finishing a net 1¼ off at 13p.

William Sinclair was quoted as ex the rights issue at 207p, with the new nil-paid shares at 25p premium. Quarto improved to 84p after disclosing higher first-half profits.

Water shares maintained their recent outperformance of the wider market. Southern, recently upgraded by Kleinwort Benson, added 5 more at 306½, while similar gains were recorded by Wessex, 22p, and Thames Water, 10p. The Water Package rose 20 to £2.260.

■ Other Market statistics, including the FT-Accumulates share index, Page 25

## LONDON SHARE SERVICE

BRITISH FUNDS—Contd										AMERICANS—Contd																
Yield		1990		Rank	Price	1990		Yield	Ytd	1990		Rank	Price	1990		Yield	Ytd	Ytd	Ytd							
Int.	Est.	High	Low		£	+	-		Est.	High	Low		£	+	-											
Index-Linked																										
(a)										(1) (2)																

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## LONDON SHARE SERVICE

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**MINES—Cont**[illegible]

Insurance	10	12
Medical	10	14
Life	10	15

[illegible]

... Connections	2	
... Lenses 200	50	-3
... Lenses 100	50	

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is a selection of Regional and  
 ter being quoted in Irish co

Barrel \$1.00	790				
Barrel \$1.00	1900				
Barrel \$1.00	45				
<b>IRISH</b>					
% to 1971	5334				
% to 1972	5334				
% to 1973	5334				
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## AUTHORISED UNIT TRUSTS

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar mixed on rate doubts

THE DOLLAR was firmer against European currencies but finished below Y130 against the Japanese yen in subdued foreign exchange trading yesterday.

Confusion about interest rates was compounded by doubts that the US will find an early solution to the budget deficit issue. The White House appeared to be pessimistic that it will come to an effective compromise agreement with Congress.

Failure is likely to hold back any fall in US interest rates. According to a Washington report, the Federal Open Market Committee has agreed to a cut of 1/4 per cent in short-term rates as soon as legislation to reduce the budget deficit becomes law.

But despite weakness in the economy, it was reported that the FOMC did not agree to a suggestion by Mr Alan Greenspan, chairman of the Federal Reserve Board, that it also approve a second cut linked to signs of economic weakening. The report, which had no official status, concluded that consumer and business confidence has been hit hard by a number of factors, including rising oil prices, and that lower interest rates would give the economy much of an immediate boost.

## C IN NEW YORK

Oct 11	Latest	Previous
1 month	1.9400-1.9450	1.9400-1.9450
3 months	0.92-0.93	0.92-0.93
6 months	0.92-0.93	0.92-0.93
12 months	0.92-0.93	0.92-0.93

Forward premiums and discounts apply to the US dollar

## STERLING INDEX

Oct 11	Latest	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

Forward premiums and discounts apply to the US dollar

## CURRENCY MOVEMENTS

Oct 11	Bank of England	Foreign Exchange
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

100 = 100.00. Bank of England rate for 10.10.90, 10.10.90, 10.10.90.

## OTHER CURRENCIES

Oct 11	Bank of England	Foreign Exchange
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

100 = 100.00. Bank of England rate for 10.10.90, 10.10.90, 10.10.90.

## CURRENCY RATES

Oct 11	Bank of England	Foreign Exchange
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

100 = 100.00. Bank of England rate for 10.10.90, 10.10.90, 10.10.90.

## MONEY MARKETS

## London rates ease

RATES HAD a softer tone in London yesterday as Mr John Major, the UK Chancellor, addressed the Conservative Party conference in Bournemouth. Mr Major's reassurances about falling inflation and lower interest rates set the tone for money market trading, but wholesale rates had already moved down ahead of the chancellor's speech, and there was little further reaction.

UK clearing bank base lending rate

14 per cent from October 8, 1990

Three-month sterling interbank traded at 13 1/2-13 3/4 per cent before the speech and at 13 1/2-13 3/4 at the close compared with 13 1/2-13 3/4 previously. One-year money eased to 13-12 1/2 per cent from 13 1/2-13 3/4.

On Liffe short sterling futures were caught by the more confident mood in early trading, but held in a narrow range and showed little change overall.

The December contract opened higher at 86.80 and touched 86.85 before closing at 86.80 after 36.85 previously.

The Bank of England initially forecast a day-to-day credit shortage of £300m on the money market, but revised this to £500m at noon. Total help of

Against this background, the dollar finished higher overall but towards the lowest levels of the day, after President George Bush threatened to close down government departments if there is no budget agreement by the time an emergency bill expires on October 19. Dealers said that Mr Bush's comments represented a further loss of credibility in the US government process.

At the London close the dollar had improved to DM1.5320 from DM1.5280; to FFfr1.1500 from FFfr1.1450; and to SFfr1.2900 from SFfr1.2870, but it eased to Y129.90 from Y130.00. The dollar's decline against the yen came despite comments from Mr Yasushi Mieno, governor of the Bank of Japan, that the fall had been a bit too fast and that the US Fed would take appropriate steps to reduce inflation. On Bank of England figures the dollar's

index rose to 61.0 from 60.8. Sterling showed little reaction to the speech by Mr John Major, chancellor of the exchequer, at the Conservative Party annual conference. His comments about a sharp fall in inflation encouraged hopes of lower interest rates, but the pound did not break out of its recent trading range.

Sterling rose to DM3.0100 from DM3.0075; to FFfr1.0800 from FFfr1.0775; and to SFfr2.5350 from SFfr2.5325, but it eased to Y255.25 from Y255.75. The pound's index fell 0.1 to 98.1.

Figures issued by the European Commission, shortly before the London close, gave the Italian lira as the weakest member of the European Monetary System exchange rate mechanism, and listed sterling as 2.13 per cent above lira exchange rate, against 2.12 per cent on Wednesday.

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LONG FUTURES OPTIONS

# doubts

index rose to 61.0 from 60.8.

Sterling showed little reaction to the speech by Mr John Major, chancellor of the exchequer, at the Conservative Party annual conference. His com-



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CANADA

Index	Stock	High	Low	Close	Chng	Index	Stock	High	Low	Close	Chng	Index	Stock	High	Low	Close	Chng
TORONTO	2pm prices October 11																
Oatmeal prices in bushels (unless indicated)																	
20000 Alpha 1st	312.5	312.5	312.5	312.5		20000 Alpha 2nd	312.5	312.5	312.5	312.5		20000 Alpha 3rd	312.5	312.5	312.5	312.5	
20000 Alpha 4th	312.5	312.5	312.5	312.5		20000 Alpha 5th	312.5	312.5	312.5	312.5		20000 Alpha 6th	312.5	312.5	312.5	312.5	
20000 Alpha 7th	312.5	312.5	312.5	312.5		20000 Alpha 8th	312.5	312.5	312.5	312.5		20000 Alpha 9th	312.5	312.5	312.5	312.5	
20000 Alpha 10th	312.5	312.5	312.5	312.5		20000 Alpha 11th	312.5	312.5	312.5	312.5		20000 Alpha 12th	312.5	312.5	312.5	312.5	
20000 Alpha 13th	312.5	312.5	312.5	312.5		20000 Alpha 14th	312.5	312.5	312.5	312.5		20000 Alpha 15th	312.5	312.5	312.5	312.5	
20000 Alpha 16th	312.5	312.5	312.5	312.5		20000 Alpha 17th	312.5	312.5	312.5	312.5		20000 Alpha 18th	312.5	312.5	312.5	312.5	
20000 Alpha 19th	312.5	312.5	312.5	312.5		20000 Alpha 20th	312.5	312.5	312.5	312.5		20000 Alpha 21st	312.5	312.5	312.5	312.5	
20000 Alpha 22nd	312.5	312.5	312.5	312.5		20000 Alpha 23rd	312.5	312.5	312.5	312.5		20000 Alpha 24th	312.5	312.5	312.5	312.5	
20000 Alpha 25th	312.5	312.5	312.5	312.5		20000 Alpha 26th	312.5	312.5	312.5	312.5		20000 Alpha 27th	312.5	312.5	312.5	312.5	
20000 Alpha 28th	312.5	312.5	312.5	312.5		20000 Alpha 29th	312.5	312.5	312.5	312.5		20000 Alpha 30th	312.5	312.5	312.5	312.5	
20000 Alpha 31st	312.5	312.5	312.5	312.5		20000 Alpha 32nd	312.5	312.5	312.5	312.5		20000 Alpha 33rd	312.5	312.5	312.5	312.5	
20000 Alpha 34th	312.5	312.5	312.5	312.5		20000 Alpha 35th	312.5	312.5	312.5	312.5		20000 Alpha 36th	312.5	312.5	312.5	312.5	
20000 Alpha 37th	312.5	312.5	312.5	312.5		20000 Alpha 38th	312.5	312.5	312.5	312.5		20000 Alpha 39th	312.5	312.5	312.5	312.5	
20000 Alpha 40th	312.5	312.5	312.5	312.5		20000 Alpha 41st	312.5	312.5	312.5	312.5		20000 Alpha 42nd	312.5	312.5	312.5	312.5	
20000 Alpha 43rd	312.5	312.5	312.5	312.5		20000 Alpha 44th	312.5	312.5	312.5	312.5		20000 Alpha 45th	312.5	312.5	312.5	312.5	
20000 Alpha 46th	312.5	312.5	312.5	312.5		20000 Alpha 47th	312.5	312.5	312.5	312.5		20000 Alpha 48th	312.5	312.5	312.5	312.5	
20000 Alpha 49th	312.5	312.5	312.5	312.5		20000 Alpha 50th	312.5	312.5	312.5	312.5		20000 Alpha 51st	312.5	312.5	312.5	312.5	
20000 Alpha 52nd	312.5	312.5	312.5	312.5		20000 Alpha 53rd	312.5	312.5	312.5	312.5		20000 Alpha 54th	312.5	312.5	312.5	312.5	
20000 Alpha 55th	312.5	312.5	312.5	312.5		20000 Alpha 56th	312.5	312.5	312.5	312.5		20000 Alpha 57th	312.5	312.5	312.5	312.5	
20000 Alpha 58th	312.5	312.5	312.5	312.5		20000 Alpha 59th	312.5	312.5	312.5	312.5		20000 Alpha 60th	312.5	312.5	312.5	312.5	
20000 Alpha 61st	312.5	312.5	312.5	312.5		20000 Alpha 62nd	312.5	312.5	312.5	312.5		20000 Alpha 63rd	312.5	312.5	312.5	312.5	
20000 Alpha 64th	312.5	312.5	312.5	312.5		20000 Alpha 65th	312.5	312.5	312.5	312.5		20000 Alpha 66th	312.5	312.5	312.5	312.5	
20000 Alpha 67th	312.5	312.5	312.5	312.5		20000 Alpha 68th	312.5	312.5	312.5	312.5		20000 Alpha 69th	312.5	312.5	312.5	312.5	
20000 Alpha 70th	312.5	312.5	312.5	312.5		20000 Alpha						20000 Alpha					

INDICES

NEW YORK	DOW JONES	Oct. 10	Oct. 9	Oct. 8	Oct. 7	1990																
						1990				Since completion												
						HIGH	LOW	HIGH	LOW	HIGH	LOW	HIGH	LOW	HIGH	LOW	HIGH	LOW					
40000 Alpha 1st	2407.92	2445.54	2523.78	2510.84		2499.75	2407.92	2499.75	2407.92	2499.75	2407.92	2499.75	2407.92	2499.75	2407.92	2499.75	2407.92					
10000 Alpha 1st	88.86	89.09	89.29	89.17		89.04	88.86	89.04	88.86	89.04	88.86	89.04	88.86	89.04	88.86	89.04	88.86					
10000 Alpha 2nd	89.43	89.43	89.43	89.43		89.43	89.43	89.43	89.43	89.43	89.43	89.43	89.43	89.43	89.43	89.43	89.43					
10000 Alpha 3rd	203.60	204.67	208.50	205.42		203.60	203.60	203.60	203.60	203.60	203.60	203.60	203.60	203.60	203.60	203.60	203.60					
STANDARD AND POOR'S																						
40000 Alpha 1st	300.40	300.10	303.48	311.50		300.40	300.10	300.40	300.10	300.40	300.10	300.40	300.10	300.40	300.10	300.40	300.10					
10000 Alpha 1st	333.25	339.11	348.14	347.36		333.25	333.25	333.25	333.25	333.25	333.25	333.25	333.25	333.25	333.25	333.25	333.25					
10000 Alpha 2nd	144.97	147.41	171.65	170.70		144.97	144.97	144.97	144.97	144.97	144.97	144.97	144.97	144.97	144.97	144.97	144.97					
10000 Alpha 3rd	299.26	303.05	306.51	306.46		299.26	299.26	299.26	299.26	299.26	299.26	299.26	299.26	299.26	299.26	299.26	299.26					
10000 Alpha 4th	333.25	339.11	348.14	347.36		333.25	333.25	333.25	333.25	333.25	333.25	333.25	333.25	333.25	333.25	333.25	333.25					
DOW INDUSTRIAL DIV. YIELD																						
40000 Alpha 1st	4.04	4.14	4.13	3.62		4.04	4.04	4.04	4.04	4.04	4.04	4.04	4.04	4.04	4.04	4.04	4.04					
10000 Alpha 1st	3.42	3.49	3.29	2.71		3.42	3.42	3.42	3.42	3.42	3.42	3.42	3.42	3.42	3.42	3.42	3.42					
10000 Alpha 2nd	14.85	14.55	13.12	14.29		14.85	14.85	14.85	14.85	14.85	14.85	14.85	14.85	14.85	14.85	14.85	14.85					
NEW YORK ACTIVE STOCKS																						
40000 Alpha 1st	167,890	165,010	99,470			167,890	167,890	167,890	167,890	167,890	167,890	167,890	167,890	167,890	167,890	167,890	167,890					
10000 Alpha 1st	30,913	33,715	3,198			30,913	30,913	30,913	30,913	30,913	30,913	30,913	30,913	30,913	30,913	30,913	30,913					
10000 Alpha 2nd	121,041	109,383	74,907			121,041	121,041	121,041	121,041	121,041	121,041	121,041	121,041	121,041	121,041	121,041	121,041					
10000 Alpha 3rd	1,000	1,078	1,227			1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000					
10000 Alpha 4th	351	284	819			351	351	351	351	351	351	351	351	351	351	351	351					
10000 Alpha 5th	1,007	1,310	621			1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007					
10000 Alpha 6th	422	382	487			422	422	422	422	422	422	422	422	422	422	422	422					
10000 Alpha 7th	278	392	95			278	278	278	278	278	278	278	278	278	278	278	278					
FINLAND																						
40000 Alpha 1st	2708.95	2811.80				2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95					
10000 Alpha 1st	3109.87	3139.50				3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87					
10000 Alpha 2nd	1456.76	1470.41				1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76					
FINLAND																						
40000 Alpha 1st	2708.95	2811.80				2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95					
10000 Alpha 1st	3109.87	3139.50				3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87					
10000 Alpha 2nd	1456.76	1470.41				1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76					
FINLAND																						
40000 Alpha 1st	2708.95	2811.80				2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95	2708.95					
10000 Alpha 1st	3109.87	3139.50				3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87	3109.87					
10000 Alpha 2nd	1456.76	1470.41				1456.76	1456.76	1456.76	1456.76	1456.76	1456.76	1456.76										



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**Continued on Page 45**



**NASDAQ NATIONAL MARKET**

3pm prices October 11

[illegible]

**3pm prices  
October 11**

[illegible]**FINANCIAL TIMES**



## Vancouver tightens leash on larger-than-life players